

**STATE OF NEW HAMPSHIRE**  
**BEFORE THE**  
**PUBLIC UTILITIES COMMISSION**

REBUTTAL TESTIMONY OF  
ELLEN HAWES

ON BEHALF OF ACADIA CENTER

DOCKET NO. DE 15-137

March 1<sup>st</sup>, 2016

1 **I. INTRODUCTION**

2 **Q. Please state your name, business address and position.**

3 A. My name is Ellen Hawes. I am a Senior Policy Analyst at Acadia Center. My office is  
4 located at 47 Blood Hill Rd., Norwich, Vermont 05055. Tel. (802) 649-1140.

5 **II. PURPOSE AND SUMMARY OF TESTIMONY**

6 **Q. What is the purpose of your testimony?**

7 A. I offer this testimony in response to the Energy Efficiency Resource Standard (EERS)  
8 proposed by Staff Witnesses James J. Cunningham Jr. Jay E. Dudley and Leszek Stachow. My  
9 testimony today responds to select points where Acadia Center disagrees with the EERS  
10 proposed by Staff. Also, in support of the Staff proposal to transition to a decoupling  
11 mechanism, the testimony refers to the calculation of the revenue adjustments for a decoupling  
12 mechanism versus a lost base revenue (LBR) provided by the Joint Utilities.

13 **III. RESPONSE TO STAFF'S PROPOSED RATE EERS**

14 **Q. Please explain Acadia Center's response to the EERS proposed by Staff.**

15 A. There are many areas of agreement between the Acadia Center and the PUC Staff. For  
16 example, Acadia Center supports the strengthening of the Energy Efficiency and Sustainable  
17 Energy Board through the budget for a facilitator and the hiring of independent consultants, as  
18 well as the recommendation for independent consultants to conduct EM&V.  
19 The significant area of disagreement as it pertains to the EERS is whether it should include a  
20 Lost Revenue Adjustment Mechanism (LRAM), and how this should be calculated, as well as  
21 the size of the recommended Performance Incentive (PI).

22 **Q. Please summarize those areas of disagreements.**

23 A. The area of disagreement are as follows:

1    **(1) Retirement Adjustment**

2    The model used by staff in their testimony assumes “that as older energy efficiency installations  
3    reach the end of their useful lives, the associated savings come to an end. As a result, all other  
4    variables unchanged, the utilities revenues will increase and LR will decrease”. There are  
5    several reasons why this adjustment is unnecessary. First, regular rate cases would eliminate the  
6    need for this long-term adjustment. Second, the utilities are only proposing to recoup lost  
7    revenue going forward, and therefore are not recouping revenue from efficiency measures  
8    installed before the implementation of the EERS. Third, utility revenue will likely not increase  
9    as expired appliances, lighting, etc. will not be replaced with more inefficient versions due to  
10   increased baseline efficiency over time, and current revenue projections account for this. For  
11   example, high efficiency light bulbs that were installed five years ago and reach the end of their  
12   useful life today cannot be replaced with the no longer legal inefficient bulbs they originally  
13   displaced.

14   **(2) Fuel Switching/Conversion Adjustment**

15   In their testimony, Staff states “This adjustment reduces targeted savings for years 2017  
16   and beyond, and thus reduces LR accordingly. In a significant number of gas heating and hot  
17   water installations, it appears that customers convert/switch from oil to gas; thus, gas sales  
18   volumes increase.” A downward adjustment for efficiency installations for new customers  
19   would penalize gas utilities for promoting more efficient boilers. While overall sales are  
20   increasing, they are increasing less than they would without efficiency measures.

21   **(2) Performance Incentives (PI)**

22   The Staff proposed a 10% PI for both electric and gas utilities. Performance incentives for neighboring  
23   states range from 2 to 8%. The current PI rates in New Hampshire (12% for gas utilities, 10% for electric

1 utilities) were approved in the absence of a revenue recovery mechanism. If a revenue recovery or  
2 decoupling mechanism were approved, a PI more in line with neighboring states would be appropriate.

3 **Table 1. Performance Incentives in the Northeast**

State	Performance Incentive <sup>1</sup>
Massachusetts	5%
Connecticut	2-8%
Rhode Island	5% (target base incentive)
Vermont	4%

4 **Q. Why does Acadia Center support a transition to a full decoupling mechanism?**

5 In order to compensate the utilities for lost revenues associated with energy efficiency,  
6 The Staff in its proposal, recommends the adoption of a lost revenue recovery mechanism for an  
7 initial three-year period, to be replaced by a decoupling mechanism in the future. Acadia Center  
8 believes that explicit support for a transition to decoupling in the EERS is necessary. .  
9 Decoupling removes the utility disincentive to promote efficiency, and furthermore, is not a one-  
10 way revenue mechanism the way the Staff-proposed LRAM would be. In response to Acadia  
11 Center’s data request (TS 1-002), the Joint Utilities provided an illustrative example of how a  
12 decoupling scenario would work in comparison to their lost base revenue scenario. While the  
13 LBR paid \$5 million in each case, with the hypothetical decoupling mechanism, the utilities  
14 either refunded ratepayers \$10.15 million, were provided an additional \$10.15 million, or no  
15 additional revenue was supplied when sales were flat. Only the decoupling mechanism reduces  
16 the utility incentive to increase throughput.

17 **Q. Is the description of the role the EESE board will play as an advisory board adequate?**

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<sup>1</sup> \* Percentages given in the 2015 ACEEE State Energy Efficiency Scorecard, except for VT, based on an estimate from the 2015-2017 Triennial Plan

1 A. Acadia Center supports the designation of the EESE Board as the Permanent EERS Advisory  
2 Council and the authorization funding for technical resources. Staff testimony describes the role  
3 of the Advisory Council as follows, “The Permanent EERS Advisory Council would have as a  
4 primary role the development of a consensus between stakeholders around a specific set of  
5 energy efficiency issues related to the EERS. Staff recommends that to facilitate the work of the  
6 Permanent EERS Advisory Council, an independent facilitator be appointed to manage the  
7 agenda, moderate discussions and motivate consensus.” The Joint Utilities in their testimony  
8 Joint Pre-filed Direct Testimony of Eric M. Stanley, Carol M. Woods, Rhonda J. Bisson and  
9 Cindy L. Carroll state, “A new process could be implemented in New Hampshire, which could  
10 include the preparation of a Draft Energy Efficiency Plan for EESE Board review several months  
11 before a Final Energy Efficiency Plan would be filed with the Commission for approval. The  
12 EESE Board could provide comments directly to the utilities and/or could submit comments to  
13 the Commission as part of the normal adjudicative regulatory process. This new process would  
14 provide the utilities, stakeholders and the Commission’s Staff with an opportunity to review and  
15 discuss a draft plan in a collaborative, non-adjudicative setting well in advance of the filing of  
16 the final plan with the Commission. The utilities expect any comments submitted to the  
17 Commission on behalf of the EESE Board would be duly considered by the Commission during  
18 the formal adjudicative regulatory proceeding.” Staff should clarify what timeline they consider  
19 to be adequate for review. In other states in the Northeast, stakeholder boards spend 6 months or  
20 more in a collaborative plan development process with the utilities.

21 **Q. Please summarize your testimony.**

22 A. Acadia Center believes that the Staff should support a transition to decoupling for the utilities  
23 in their next rate case. The LRAM should only be in place for the first triennial period. The

- 1 downward adjustments for efficiency measure retirements and fuel conversion in the Staff's
- 2 LRAM calculation should be eliminated. However, this should be paired with a decrease in the
- 3 10% performance incentive.

4 **Q. Does this conclude your testimony?**

5 A. Yes.