Appendix A Educational Background, Research, and Related Business Experience J. Randall Woolridge

J. Randall Woolridge is a Professor of Finance and the Goldman, Sachs & Co. and Frank P. Smeal Endowed Faculty Fellow in Business Administration in the College of Business Administration of the Pennsylvania State University in University Park, PA. In addition, Professor Woolridge is Director of the Smeal College Trading Room and President and CEO of the Nittany Lion Fund, LLC.

Professor Woolridge received a Bachelor of Arts degree in Economics from the University of North Carolina, a Master of Business Administration degree from the Pennsylvania State University, and a Doctor of Philosophy degree in Business Administration (major area-finance, minor area-statistics) from the University of Iowa. He has taught Finance courses including corporation finance, commercial and investment banking, and investments at the undergraduate, graduate, and executive MBA levels.

Professor Woolridge's research has centered on empirical issues in corporation finance and financial markets. He has published over 35 articles in the best academic and professional journals in the field, including the *Journal of Finance*, the *Journal of Financial Economics*, and the *Harvard Business Review*. His research has been cited extensively in the business press. His work has been featured in the *New York Times*, *Forbes*, *Fortune*, *The Economist*, *Barron's*, *Wall Street Journal*, *Business Week*, *Investors' Business Daily*, *USA Today*, and other publications. In addition, Dr. Woolridge has appeared as a guest to discuss the implications of his research on CNN's *Money Line*, CNBC's *Morning Call* and *Business Today*, and Bloomberg's *Morning Call*.

Professor Woolridge's co-authored stock valuation book, *The StreetSmart Guide to Valuing a Stock* (McGraw-Hill, 2003), was released in its second edition. He has also co-authored *Spinoffs and Equity Carve-Outs: Achieving Faster Growth and Better Performance* (Financial Executives Research Foundation, 1999), as well as a textbook entitled *Basic Principles of Finance* (Kendall Hunt, 2011).

Professor Woolridge has also consulted with corporations, financial institutions, and government agencies. In addition, he has directed and participated in university- and company-sponsored professional development programs for executives in 25 countries in North and South America, Europe, Asia, and Africa.

Over the past 35 years Dr. Woolridge has prepared testimony and/or provided consultation services in regulatory rate cases in the rate of return area in following states: Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Hawaii, Indiana, Kansas, Kentucky, Maryland, Massachusetts, Missouri, Montana, Nebraska, New Hampshire, New Jersey, New Mexico, New York, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Texas, Utah, Vermont, Virginia, Washington, West Virginia, Wisconsin, and Washington, D.C. He has also testified before the Federal Energy Regulatory Commission.

J. Randall Woolridge

Office Address

302 Business Building The Pennsylvania State University University Park, PA 16802 814-865-1160 Home Address 120 Haymaker Circle State College, PA 16801 814-238-9428

Academic Experience

Professor of Finance, the Smeal College of Business Administration, the Pennsylvania State University (July 1, 1990 to the present).

President, Nittany Lion Fund LLC, (January 1, 2005 to the present)

Director, the Smeal College Trading Room (January 1, 2001 to the present)

Goldman, Sachs & Co. and Frank P. Smeal Endowed University Fellow in Business Administration (July 1, 1987 to the present).

Associate Professor of Finance, College of Business Administration, the Pennsylvania State University (July 1, 1984 to June 30, 1990).

Assistant Professor of Finance, College of Business Administration, the Pennsylvania State University (September, 1979 to June 30, 1984).

Education

Doctor of Philosophy in Business Administration, the University of Iowa. Major field: Finance. **Master of Business Administration**, the Pennsylvania State University. **Bachelor of Arts**, the University of North Carolina. Major field: Economics.

Books

James A. Miles and J. Randall Woolridge, *Spinoffs and Equity Carve-Outs: Achieving Faster Growth and Better Performance* (Financial Executives Research Foundation), 1999
Patrick Cusatis, Gary Gray, and J. Randall Woolridge, *The StreetSmart Guide to Valuing a Stock* (2nd Edition, McGraw-Hill), 2003.

J. Randall Woolridge and Gary Gray, *The New Corporate Finance, Capital Markets, and Valuation: An Introductory Text* (Kendall Hunt, 2003).

Research

Dr. Woolridge has published over 35 articles in the best academic and professional journals in the field, including the *Journal of Finance*, the *Journal of Financial Economics*, and the *Harvard Business Review*.

Docket No. DG 20-105 Attachment JRW-2 Recommended Cost of Capital Page 1 of 1

Attachment JRW-2

EnergyNorth Natural Gas Company Recommended Rate of Return

	Capitalization	Cost	Weighted
Capital Source	Ratios	Rate	Cost Rate
Total Debt	50.79%	4.42%	2.24%
Common Equity	<u>49.21%</u>	<u>9.00%</u>	4.43%
Total Capital	100.00%		6.67%

^{*} Capital Structure Ratios are developed in Attachment JRW-4.

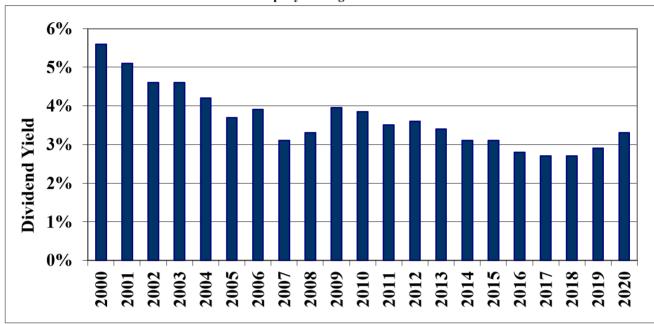
Attachment JRW-3 Long-Term 'A' Rated Public Utility Bonds



Data Source: Mergent Bond Record

Attachment JRW-3

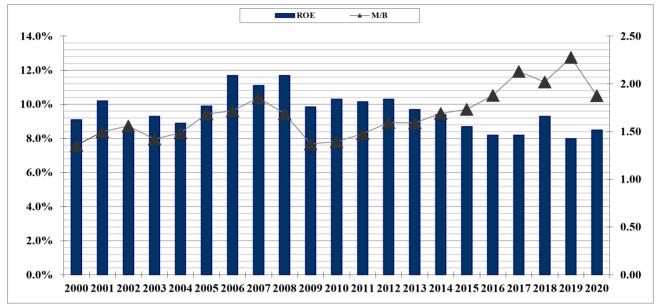
Gas Company Average Dividend Yield



Data Source: Value Line Investment Survey.

Attachment JRW-3

Gas Company Average Return on Equity and Market-to-Book Ratios



Data Source: Value Line Investment Survey.

Attachment JRW-4 EnergyNorth Natural Gas Company

Gas Proxy Group

	0		D	1	Gas 110xy G			р. т.		Common		
	Operating		Percent					Pre-Tax				'
	Revenue	Percent Gas	Elec	Net Plant	Market Cap	S&P Issuer	Moody's Issuer	Interest		Equity	Return on	Market to
Company	(\$mil)	Revenue	Revenue	(\$mil)	(Smil)	Credit Rating	Credit Rating	Coverage	Primary Service Area	Ratio	Equity	Book Ratio
Atmos Energy Company (NYSE-ATO)	\$2,901.8	95%	0%	\$11,787.67	\$13,191.3	A-	NR	7.26x	TX,LA,MS,CO,KS,KY	59.0%	9.7%	2.29
Chesapeake Utilities (NYSE-CPK)	\$479.6	45%	16%	\$1,475.36	\$1,498.6	NR	NR	4.66x	DE,MD,FL	43.0%	11.3%	2.67
New Jersey Resources Corp. (NYSE-NJR)	\$2,592.0	27%	0%	\$3,041.17	\$3,595.4	NR	NR	3.10x	NJ	49.5%	11.4%	2.32
Nisource Inc (NYSE-NI)	\$5,208.9	68%	33%	\$16,976.40	\$10,917.4	BBB+	Baa2	3.33x	IN,OH,PA,KY,VA,MD,MA	38.0%	6.6%	1.82
Northwest Natural Holdings (NYSE-NWN)	\$746.4	97%	0%	\$2,441.85	\$2,017.0	A+	NR	3.36x	OR,WA	45.6%	8.0%	2.33
ONE Gas, Inc.(NYSE-OGS)	\$1,652.7	100%	0%	\$4,599.43	\$4,569.7	BBB+	A2	4.62x	OK,KS,TX	53.7%	9.0%	2.15
South Jersey Industries, Inc. (NYSE-SJI)	\$1,628.6	55%	5%	\$4,075.44	\$2,653.0	BBB	NR	1.81x	NJ	29.5%	5.7%	1.86
Southwest Gas Company (NYSE-SWX)	\$3,119.92	46%	0%	\$6,337.30	\$3,215.9	BBB+	Baa2	3.47	AZ,NV,CA	46.7%	9.0%	1.50
Spire (NYSE-SR)	\$1,952.4	95%	0%	\$4,829.80	\$4,060.9	A-	Baa2	2.97x	MO	47.0%	7.9%	1.60
Mean	\$2,253.6	70%	6%	\$6,173.8	\$5,079.9	BBB+	Baa1	3.84		45.8%	8.7%	2.06
Median	\$1,952.4	68%	0%	\$4,599.4	\$3,595.4	BBB+	Baa1	3.36		46.7%	9.0%	2.15

Data Source: S&P Capital IQ, 2019 Fiscal Year-end data.

Docket No. DG 20-105 Attachment JRW-4 Value Line Risk Metrics for Proxy Groups Page 2 of 3

Attachment JRW-4 EnergyNorth Natural Gas Company Value Line Risk Metrics

Gas Proxy Group

		Financial		Earnings	Stock Price
Company	Beta	Strength	Safety	Predictability	Stability
Atmos Energy Company (NYSE-ATO)	0.80	A +	1	100	95
Chesapeake Utilities (NYSE-CPK)	0.80	Α	2	95	85
New Jersey Resources Corp. (NYSE-NJR)	0.95	A +	2	50	80
Nisource Inc (NYSE-NI)	0.85	B+	2	45	95
Northwest Natural Gas Co. (NYSE-NWN)	0.80	Α	1	5	85
ONE Gas, Inc. (NYSE-OGS)	0.80	A	2	100	95
South Jersey Industries, Inc. (NYSE-SJI)	1.05	Α	3	65	70
Southwest Gas Company (NYSE-SWX)	0.95	Α	3	95	85
Spire (NYSE-SR)	0.85	B++	2	50	95
Mean	0.87	Α	2.0	67	87

Data Source: Value Line Investment Survey, 2021.

Docket No. DG 20-105 Attachment JRW-4 Value Line Risk Metrics for Proxy Groups Page 3 of 3

Value Line Risk Metrics

Beta

A relative measure of the historical sensitivity of a stock's price to overall fluctuations in the New York Stock Exchange Composite Index. A beta of 1.50 indicates a stock tends to rise (or fall) 50% more than the New York Stock Exchange Composite Index. The "coefficient" is derived from a regression analysis of the relationship between weekly percentage changes in the price of a stock and weekly percentage changes in the NYSE Index over a period of five years. In the case of shorter price histories, a smaller time period is used, but two years is the minimum. Betas are adjusted for their long-term tendency to converge toward 1.00.

Financial Strength

A relative measure of the companies reviewed by *Value Line*. The relative ratings range from A++ (strongest) down to C (weakest).

Safety Rank

A measurement of potential risk associated with individual common stocks. The Safety Rank is computed by averaging two other *Value Line* indexes the Price Stability Index and the Financial strength Rating. Safety Ranks range from 1 (Highest) to 5 (Lowest). Conservative investors should try to limit their purchases to equities ranked 1 (Highest) and 2 (Above Average) for Safety.

Earnings Predictability

A measure of the reliability of an earnings forecast. Earnings Predictability is based upon the stability of year-to-year comparisons, with recent years being weighted more heavily than earlier ones. The most reliable forecasts tend to be those with the highest rating (100); the least reliable, the lowest (5). The earnings stability is derived from the standard deviation of percentage changes in quarterly earnings over an eight-year period. Special adjustments are made for comparisons around zero and from plus to minus.

Stock Price Stability

A measure of the stability of a stock's price. It includes sensitivity to the market (see Beta as well as the stock's inherent volatility. *Value Line's* Stability ratings range from 1 (highest) to 5 (lowest).

Source: Value Line Investment Analyzer.

EnergyNorth Natural Gas Company Capital Structure Ratios and Debt Cost Rate

Panel A - EnergyNorth's Proposed Capital Structure and Debt Cost Rates

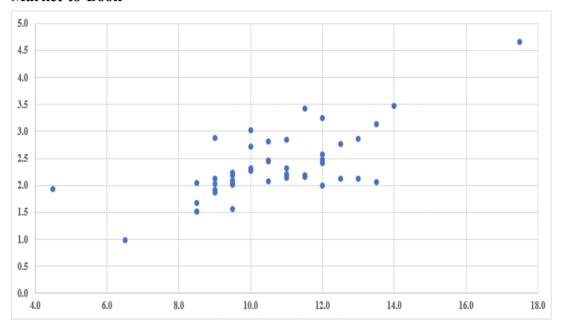
	Capitalization	Cost
Capital Source	Ratios	Rate
Long-Term Debt	49.85%	4.42%
Common Equity	<u>50.15%</u>	<u>10.51%</u>
Total Capital	100.00%	

Panel B - Staff's Proposed Capital Structure and Debt Cost Rates

	Capitalization	Cost
Capital Source	Ratios	Rate
Long-Term Debt	50.79%	4.42%
Common Equity	49.21%	
Total Capital	100.00%	

Attachment JRW-6 Electric Utilities and Gas Distribution Companies

Market-to-Book



Expected Return on Equity R-Square = .50, N=43

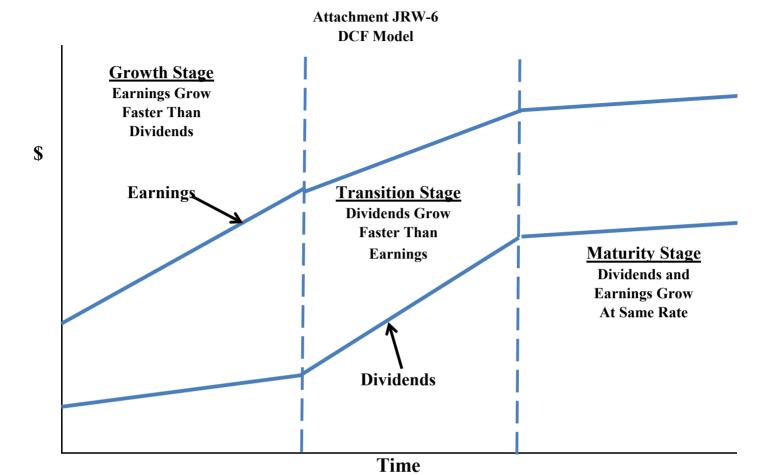
Attachment JRW-6 Industry Average Betas* Value Line Investment Survey Betas** 28-Jan-21

Rank	Industry	Beta	Rank	Industry	Beta	Rank	Industry	Beta
1	Oilfield Svcs/Equip.	1.49	34	Bank (Midwest)	1.20	67	Investment Co.	1.01
2	Homebuilding	1.47	35	Restaurant	1.19	68	Med Supp Non-Invasive	1.00
3	Insurance (Life)	1.47	36	Machinery	1.19	69	Environmental	1.00
4	Petroleum (Integrated)	1.42	37	Electrical Equipment	1.18	70	Telecom. Equipment	1.00
5	Hotel/Gaming	1.42	38	Bank	1.18	71	Investment Co.(Foreign)	1.00
6	Petroleum (Producing)	1.41	39	Medical Services	1.17	72	E-Commerce	0.99
7	Apparel	1.39	40	Electronics	1.17	73	Retail Store	0.98
8	Air Transport	1.37	41	Maritime	1.17	74	Cable TV	0.96
9	Shoe	1.37	42	Heavy Truck & Equip	1.15	75	Drug	0.96
10	Retail (Hardlines)	1.36	43	Toiletries/Cosmetics	1.15	76	Telecom. Services	0.95
11	Building Materials	1.33	44	R.E.I.T.	1.15	77	Healthcare Information	0.94
12	Office Equip/Supplies	1.33	45	Automotive	1.15	78	Computer Software	0.94
13	Aerospace/Defense	1.31	46	Reinsurance	1.14	79	Tobacco	0.94
14	Metals & Mining (Div.)	1.30	47	Publishing	1.11	80	Trucking	0.94
15	Metal Fabricating	1.30	48	Computers/Peripherals	1.10	81	Telecom. Utility	0.93
16	Pipeline MLPs	1.30	49	Semiconductor Equip	1.10	82	Electric Utility (West)	0.90
17	Auto Parts	1.29	50	Industrial Services	1.09	83	Foreign Electronics	0.90
18	Steel	1.28	51	Precision Instrument	1.09	84	Biotechnology	0.90
19	Retail Automotive	1.27	52	Packaging & Container	1.09	85	Beverage	0.89
20	Oil/Gas Distribution	1.26	53	Railroad	1.08	86	Electric Utility (East)	0.89
21	Paper/Forest Products	1.25	54	Power	1.07	87	Natural Gas Utility	0.89
22	Furn/Home Furnishings	1.25	55	Wireless Networking	1.07	88	Electric Util. (Central)	0.89
23	Public/Private Equity	1.24	56	Med Supp Invasive	1.06	89	Household Products	0.81
24	Natural Gas (Div.)	1.24	57	Retail Building Supply	1.06	90	Retail/Wholesale Food	0.81
25	Advertising	1.23	58	Educational Services	1.06	91	Water Utility	0.79
26	Financial Svcs. (Div.)	1.22	59	Semiconductor	1.06	92	Entertainment Tech	0.79
27	Recreation	1.21	60	Internet	1.05	93	Food Processing	0.77
28	Engineering & Const	1.21	61	Insurance (Prop/Cas.)	1.05	94	Precious Metals	0.68
29	Retail (Softlines)	1.21	62	Human Resources	1.04			
30	Chemical (Specialty)	1.21	63	Information Services	1.03			
31	Chemical (Diversified)	1.21	64	Entertainment	1.03			
32	Diversified Co.	1.20	65	Thrift	1.02			
33	Chemical (Basic)	1.20	66	IT Services	1.01		Mean	1.12

^{*} Industry averages for 94 industries using *Value Line* 's database of 1,704 companies - Updated 1-28-21.

^{**} Value Line computes betas using monthly returns regressed against the New York Stock Exchange Index for five years.

These betas are then adjusted as follows: VL Beta = [{(2/3) * Regressed Beta} + {(1/3) * (1.0)}] to account to tendency for Betas to regress toward average of 1.0. See M. Blume, "On the Assessment of Risk," Journal of Finance, March 1971.



Docket No. DG 20-105 Attachment JRW-7 DCF Study Page 1 of 6

Attachment JRW-7

EnergyNorth Natural Gas Company Discounted Cash Flow Analysis

Gas Proxy Group

Dividend Yield*	3.65%
Adjustment Factor	<u>1.02625</u>
Adjusted Dividend Yield	3.75%
Growth Rate**	<u>5.25%</u>
Equity Cost Rate	9.00%

^{*} Page 2 of Attachment JRW-7

^{**} Based on data provided on pages 3, 4, 5, and 6 of Attachment JRW-7

EnergyNorth Natural Gas Company Monthly Dividend Yields

Gas Proxy Group

		Dividend	Dividend	Dividend
	Annual	Yield	Yield	Yield
Company	Dividend	30 Day	90 Day	180 Day
Atmos Energy Corporation (NYSE-AWR)	\$2.50	2.8%	2.7%	2.6%
Chesapeake Utilities Corp. (NYSE-CPK)	\$1.76	1.6%	1.7%	1.9%
New Jersey Resources Corp. (NYSE-NJR)	\$1.33	3.4%	3.7%	4.0%
NiSource Inc. (NYSE-NI)	\$0.88	3.9%	3.9%	3.8%
Northwest Natural Gas Co. (NYSE-NWN)	\$1.92	4.0%	4.1%	3.9%
One Gas, Inc. (NYSE-OGS)	\$2.32	3.2%	3.1%	3.1%
South Jersey Industries, Inc. (NYSE-SJI)	\$1.21	4.8%	5.2%	5.4%
Southwest Gas Corporation (NYSE-SWX)	\$2.38	3.7%	3.7%	3.6%
Spire (NYSE-SR)	\$2.60	3.9%	4.0%	4.2%
Mean		3.5%	3.6%	3.6%
Median		3.7%	3.7%	3.8%

Data Sources: S&P Capital IQ, March, 2021.

EnergyNorth Natural Gas Company DCF Equity Cost Growth Rate Measures Value Line Historic Growth Rates

Gas Proxy Group

		Value Line Historical Growth					
Company		Past 10 Years			Past 5 Years		
- 1	Earnings	Dividends	Book Value	Earnings	Dividends	Book Value	
Atmos Energy Company (NYSE-ATO)	8.0	5.0	7.5	9.0	7.5	10.0	
Chesapeake Utilities (NYSE-CPK)	9.0	5.5	9.5	8.0	6.5	10.5	
New Jersey Resources Corp. (NYSE-NJR)	7.0	7.0	7.0	6.0	6.5	8.5	
Nisource Inc (NYSE-NI)	-1.0	-2.0	-3.0	-8.0	-5.0	-7.0	
Northwest Natural Gas Co. (NYSE-NWN)	-11.0	2.0	1.5	-17.0	0.5	-0.5	
ONE Gas, Inc. (NYSE-OGS)*				9.5	17.0	2.5	
South Jersey Industries, Inc. (NYSE-SJI)	1.0	7.5	5.5	-4.0	5.0	3.5	
Southwest Gas Company (NYSE-SWX)	8.0	8.5	6.0	4.5	9.5	6.5	
Spire (NYSE-SR)	1.5	4.5	7.0	4.5	6.0	5.5	
Mean	2.8	4.8	5.1	1.4	5.9	4.4	
Median	4.3	5.3	6.5	4.5	6.5	5.5	
Data Source: Value Line Investment Survey.	Average of M	Average of Median Figures =					

EnergyNorth Natural Gas Company DCF Equity Cost Growth Rate Measures Value Line Projected Growth Rates

Gas Proxy Group

		Value Line			Value Line		
		Projected Growth			Sustainable Growth		
Company	Est	d. '18-'20 to '2	24-'26	Return on	Retention	Internal	
	Earnings	Dividends	Book Value	Equity	Rate	Growth	
Atmos Energy Company (NYSE-ATO)	7.0	7.5	10.5	7.5%	49.0%	3.7%	
Chesapeake Utilities (NYSE-CPK)	8.5	8.0	7.0	11.0%	57.0%	6.3%	
New Jersey Resources Corp. (NYSE-NJR)	1.5	5.5	5.0	10.5%	33.0%	3.5%	
Nisource Inc (NYSE-NI)	10.0	4.5	4.5	11.5%	51.0%	5.9%	
Northwest Natural Gas Co. (NYSE-NWN)	5.5	0.5	8.0	7.0%	36.0%	2.5%	
ONE Gas, Inc. (NYSE-OGS)	6.5	7.0	4.5	9.5%	41.0%	3.9%	
South Jersey Industries, Inc. (NYSE-SJI)	10.5	4.0	5.0	11.5%	38.0%	4.4%	
Southwest Gas Company (NYSE-SWX)	8.0	4.5	6.0	9.5%	54.0%	5.1%	
Spire (NYSE-SR)	9.0	4.5	8.5	7.0%	35.0%	2.5%	
Mean	7.4	5.1	6.6	9.4%	43.8%	4.2%	
Median	8.0	4.5	6.0	9.5%	41.0%	3.9%	
Average of Median Figures =		6.2			Median =	3.9%	

^{* &#}x27;Est'd. '18-'20 to '24-'26' is the estimated growth rate from the base period 2018 to 2020 until the future period 2024 to 2026.

Data Source: Value Line Investment Survey, 2021.

EnergyNorth Natural Gas Company DCF Equity Cost Growth Rate Measures Analysts Projected EPS Growth Rate Estimates

Gas Proxy Group

Company	Yahoo	Zacks	S&P Cap IQ	Mean
Atmos Energy Company (NYSE-ATO)	7.0%	7.3%	7.0%	7.1%
Chesapeake Utilities (NYSE-CPK)	4.7%	na	8.5%	6.6%
New Jersey Resources Corp. (NYSE-NJR)	6.0%	6.0%	7.1%	6.4%
Nisource Inc (NYSE-NI)	4.4%	6.2%	5.0%	5.2%
Northwest Natural Gas Co. (NYSE-NWN)	3.1%	NA	2.5%	2.8%
ONE Gas, Inc. (NYSE-OGS)	5.0%	5.5%	5.5%	5.3%
South Jersey Industries, Inc. (NYSE-SJI)	24.5%	24.5%	6.5%	18.5%
Southwest Gas Company (NYSE-SWX)	4.0%	5.0%	5.0%	4.7%
Spire (NYSE-SR)	5.7%	5.0%	5.1%	5.3%
Mean	7.2%	8.5%	5.8%	6.9%
Median	5.0%	6.0%	5.5%	5.3%

Data Sources: www.zacks.com, http://quote.yahoo.com, S&P Capital IQ, March, 2021.

Docket No. DG 20-105 Attachment JRW-7 DCF Study Page 6 of 6

Attachment JRW-7

EnergyNorth Natural Gas Company DCF Growth Rate Indicators

Gas Proxy Group

Growth Rate Indicator	Gas Proxy Group
Historic Value Line Growth	
in EPS, DPS, and BVPS	5.4%
Projected Value Line Growth	
in EPS, DPS, and BVPS	6.2%
Sustainable Growth	
ROE * Retention Rate	3.9%
Projected EPS Growth from Yahoo, Zacks,	
and Reuters - Median	5.3%

Docket No. DG 20-105 Attachment JRW-8 CAPM Study Page 1 of 7

Attachment JRW-8

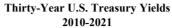
EnergyNorth Natural Gas Company Capital Asset Pricing Model

Gas Proxy Group

Risk-Free Interest Rate	2.50%
Beta*	0.85
Ex Ante Equity Risk Premium**	6.00%
CAPM Cost of Equity	7.6%

^{*} See page 3 of Attachment JRW-8

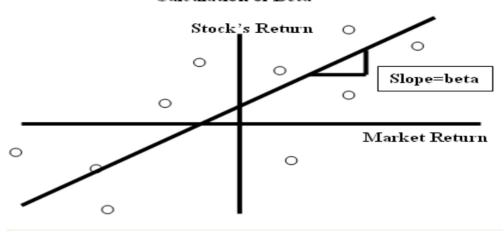
^{**} See pages 5 and 6 of Attachment JRW-8





Source: Federal Reserve Dank of St. Louis, FRED Database.

Calculation of Beta



Gas Proxy Group

Atmos Energy Company (NYSE-ATO)	0.80
Chesapeake Utilities (NYSE-CPK)	0.80
New Jersey Resources Corp. (NYSE-NJR)	0.95
Nisource Inc (NYSE-NI)	0.85
Northwest Natural Gas Co. (NYSE-NWN)	0.80
ONE Gas, Inc. (NYSE-OGS)	0.80
South Jersey Industries, Inc. (NYSE-SJI)	1.05
Southwest Gas Company (NYSE-SWX)	0.95
Spire (NYSE-SR)	0.85
Mean	0.87
Median	0.85

Data Source: Value Line Investment Survey, 2021.

Attachment JRW-8 Risk Premium Approaches

Means of Assessing The Market Risk Premium

Problems/Debated Issues

Historical Ex Post Returns	Surveys	Expected Return Models and Market Data
Historical Average	Surveys of CFOs,	Use Market Prices and
Stock Minus	Financial Forecasters,	Market Fundamentals (such as
Bond Returns	Companies, Analysts on	Growth Rates) to Compute
	Expected Returns and	Expected Returns and Market
	Market Risk Premiums	Risk Premiums
Time Variation in	Questions Regarding Survey	Assumptions Regarding
Required Returns,	Histories, Responses, and	Expectations, Especially
Measurement and	Representativeness	Growth
Time Period Issues,		
and Biases such as	Surveys may be Subject	
Market and Company	to Biases, such as	
Survivorship Bias	Extrapolation	

Source: Adapted from Antti Ilmanen, Expected Returns on Stocks and Bonds," Journal of Portfolio Management, (Winter 2003).

Capital Asset Pricing Model Market Risk Premium

		Publication	Market Risk P		Return	R	ange	Midpoint		Median
Category	Study Authors	Date	Of Study	Methodology	Measure	Low	High	of Range	Mean	
Historical Risk										
	Ibbotson	2016	1928-2015	Historical Stock Returns - Bond Returns	Arithmetic				6.00%	
					Geometric				4.40%	
	Damodaran	2021	1928-2020	Historical Stock Returns - Bond Returns	Arithmetic				6.44%	
					Geometric				4.83%	
	Dimson, Marsh, Staunton _Credit Suisse Report	2019	1900-2018	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
					Geometric					
	Bate	2008	1900-2007	Historical Stock Returns - Bond Returns	Geometric				4.50%	
	Shiller	2006	1926-2005	Historical Stock Returns - Bond Returns	Arithmetic				7.00%	
					Geometric				5.50%	
	Siegel	2005	1926-2005	Historical Stock Returns - Bond Returns	Arithmetic				6.10%	
					Geometric				4.60%	
	Dimson, Marsh, and Staunton	2006	1900-2005	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
	Goyal & Welch	2006	1872-2004	Historical Stock Returns - Bond Returns					4.77%	
	Median									5.50%
Ex Ante Model	s (Puzzle Research)	2001	100= 1000	41 - 15 : W.1:					2.0001	
	Claus Thomas	2001	1985-1998	Abnormal Earnings Model					3.00%	
	Arnott and Bernstein	2002	1810-2001	Fundamentals - Div Yld + Growth					2.40%	
	Constantinides	2002	1872-2000	Historical Returns & Fundamentals - P/D & P/E					6.90%	
	Cornell	1999	1926-1997	Historical Returns & Fundamental GDP/Earnings		3.50%	5.50%	4.50%	4.50%	
	Easton, Taylor, et al	2002	1981-1998	Residual Income Model					5.30%	
	Fama French	2002	1951-2000	Fundamental DCF with EPS and DPS Growth		2.55%	4.32%		3.44%	
	Harris & Marston	2001	1982-1998	Fundamental DCF with Analysts' EPS Growth					7.14%	
	McKinsey	2002	1962-2002	Fundamental (P/E, D/P, & Earnings Growth)		3.50%	4.00%		3.75%	
	Siegel	2005	1802-2001	Historical Earnings Yield					2.50%	
	Grabowski	2006	1926-2005	Historical and Projected		3.50%	6.00%	4.75%	4.75%	
	Maheu & McCurdy	2006	1885-2003	Historical Excess Returns, Structural Breaks,		4.02%	5.10%	4.56%	4.56%	
	Bostock	2004	1960-2002	Bond Yields, Credit Risk, and Income Volatility		3.90%	1.30%	2.60%	2.60%	
	Bakshi & Chen	2005	1982-1998	Fundamentals - Interest Rates					7.31%	
	Donaldson, Kamstra, & Kramer	2006	1952-2004	Fundamental, Dividend yld., Returns,, & Volatility		3.00%	4.00%	3.50%		
	Campbell	2008	1982-2007	Historical & Projections (D/P & Earnings Growth)		4.10%	5.40%	3.3070	4.75%	
	Best & Byrne	2001	Projection	Fundamentals - Div Yld + Growth		4.1070	3.4070		2.00%	
	Fernandez	2007	Projection	Required Equity Risk Premium					4.00%	
		2007	Projection	Earnings Yield - TIPS					3.22%	
	DeLong & Magin									
	Siegel - Rethink ERP	2011	Projection	Real Stock Returns and Components					5.50%	
	Duff & Phelps	2021	Projection	Normalized with 3.5% Long-Term Treasury Yield	ъ.				5.50%	
	Mschchowski - VL - 2014	2014	Projection	Fundamentals - Expected Return Minus 10-Year Trea	isury Rate				5.50%	
	American Appraisal Quarterly ERP	2015	Projection	Fundamental Economic and Market Factors					6.00%	
	Market Risk Premia	2020	Projection	Fundamental Economic and Market Factors					5.24%	
	KPMG	2021	Projection	Fundamental Economic and Market Factors					6.25%	
	Damodaran -3-31	2021	Projection	Fundamentals - Implied from FCF to Equity Model (T	railing 12 mo	onth, with	adjusted pa	iyout)	4.63%	
	Social Security									
	Office of Chief Actuary		1900-1995							
	John Campbell	2001	1860-2000	Historical & Projections (D/P & Earnings Growth)	Arithmetic	3.00%	4.00%	3.50%	3.50%	
			Projected for 75 Year		Geometric	1.50%	2.50%	2.00%	2.00%	
	Peter Diamond	2001		rs Fundamentals (D/P, GDP Growth)		3.00%	4.80%	3.90%	3.90%	
	John Shoven	2001	Projected for 75 Year	rs Fundamentals (D/P, P/E, GDP Growth)		3.00%	3.50%	3.25%	3.25%	
	Median									4.50%
Surveys										
	New York Fed	2015	Five-Year	Survey of Wall Street Firms					5.70%	
	Survey of Financial Forecasters	2020	10-Year Projection	About 20 Financial Forecastsers					3.36%	
	Duke - CFO Magazine Survey	2020	10-Year Projection	Approximately 200 CFOs					4.05%	
	Welch - Academics	2008		Random Academics		5.00%	5.74%	5.37%	5.37%	
	Fernandez - Academics, Analysts, and Companie	2020	Long-Term	Survey of Academics, Analysts, and Companies					5.60%	
	Median									5.37%
Building Block										
_	Ibbotson and Chen	2015	Projection	Historical Supply Model (D/P & Earnings Growth)	Arithmetic			6.22%	5.21%	
			•		Geometric			4.20%		
	Chen - Rethink ERP	2010	20-Year Projection	Combination Supply Model (Historic and Projection)	Geometric				4.00%	
	Ilmanen - Rethink ERP	2010	Projection	Current Supply Model (D/P & Earnings Growth)	Geometric				3.00%	
	Grinold, Kroner, Siegel - Rethink ERP	2011	Projection	Current Supply Model (D/P & Earnings Growth)	Arithmetic			4.63%	4.12%	
	, reoner, oregor recumin Ere	2011	1.0jection	Supply Model (B/1 & Dainings Growth)	Geometric			3.60%	2/0	
	Median							2.3070		4.069
Mean										4.86%
Median										4.83%
171CUIMII										4.03%

Capital Asset Pricing Model Market Risk Premium

Summary of 2010-20 Equity Risk Premium Studies

		Publication	Time Period	• •	Return	Rai	nge	Midpoint		Average
Category	Study Authors	Date	Of Study	Methodology	Measure	Low	High	of Range	Mean	
Historical Risk Pro	emium									
	Ibbotson	2016	1928-2015	Historical Stock Returns - Bond Returns	Arithmetic				6.00%	
					Geometric				4.40%	
	Damodaran	2021	1928-2020	Historical Stock Returns - Bond Returns	Arithmetic				6.44%	
					Geometric				4.83%	
	Dimson, Marsh, Staunton _Credit Suisse Report	2019	1900-2018	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
					Geometric					
	Median									5.43%
Ex Ante Models (P	Puzzle Research)									
	Siegel - Rethink ERP	2011	Projection	Real Stock Returns and Components					5.50%	
	Duff & Phelps	2021	Projection	Normalized with 3.5% Long-Term Treasury Yield					5.50%	
	Mschchowski - VL - 2014	2014	Projection	Fundamentals - Expected Return Minus 10-Year Treasury	Rate				5.50%	
	American Appraisal Quarterly ERP	2015	Projection	Fundamental Economic and Market Factors					6.00%	
	Market Risk Premia	2020	Projection	Fundamental Economic and Market Factors					5.24%	
	KPMG	2021	Projection	Fundamental Economic and Market Factors					6.25%	
	Damodaran -3-31	2021	Projection	Fundamentals - Implied from FCF to Equity Model (Trailing	ng 12 month, with adj	usted payout)		4.63%	
	Median									5.50%
Surveys										
	New York Fed	2015	Five-Year	Survey of Wall Street Firms					5.70%	
	Survey of Financial Forecasters	2020	10-Year Projection	About 20 Financial Forecastsers					3.36%	
	Duke - CFO Magazine Survey	2020	10-Year Projection	Approximately 200 CFOs					4.05%	
	Fernandez - Academics, Analysts, and Companies	2020	Long-Term	Survey of Academics, Analysts, and Companies					5.60%	
	Median									4.83%
Building Block										
	Ibbotson and Chen	2015	Projection	Historical Supply Model (D/P & Earnings Growth)	Arithmetic			6.22%	5.21%	
					Geometric			4.20%		
	Chen - Rethink ERP	2010	20-Year Projection	Combination Supply Model (Historic and Projection)	Geometric				4.00%	
	Ilmanen - Rethink ERP	2010	Projection	Current Supply Model (D/P & Earnings Growth)	Geometric				3.00%	
	Grinold, Kroner, Siegel - Rethink ERP	2011	Projection	Current Supply Model (D/P & Earnings Growth)	Arithmetic			4.63%	4.12%	
					Geometric			3.60%		
	Median	•		-						4.06%
Mean										4.95%
Median										5.13%

Duff & Phelps Risk-Free Interest Rates and Equity Risk Premium Estimates

DUFF & PHELPS

Table: Equity Risk Premium & Risk-free Rates

Duff & Phelps Recommended U.S. Equity Risk Premium (ERP) and Corresponding Risk-free Rates (R_f); January 2008–Present

December 9, 2020

For additional information, please visit https://www.duffandphelps.com/insights/ /publications/cost-of-capital

Date	Risk-free Rate (R r)	R r (%)	Duff & Phelps Recommended ERP (%)	What Changed
Current Guidance:	(17)			
December 9, 2020 - UNTIL FURTHER NOTICE	Normalized 20-year U.S. Treasury yield	2.50	5.50	ERP
June 30, 2020 - December 8, 2020	Normalized 20-year U.S. Treasury yield	2.50	6.00	Rf
March 25, 2020 - June 29, 2020	Normalized 20-year U.S. Treasury yield	3.00	6.00	ERP
December 19, 2019 - March 24, 2020	Normalized 20-year U.S. Treasury yield	3.00	5.00	ERP
September 30, 2019 - December 18, 2019	Normalized 20-year U.S. Treasury yield	3.00	5.50	R_f
December 31, 2018 - September 29, 2019	Normalized 20-year U.S. Treasury yield	3.50	5.50	ERP
September 5, 2017 - December 30, 2018	Normalized 20-year U.S. Treasury yield	3.50	5.00	ERP
November 15, 2016 – September 4, 2017	Normalized 20-year U.S. Treasury yield	3.50	5.50	R_f
January 31, 2016 - November 14, 2016	Normalized 20-year U.S. Treasury yield	4.00	5.50	ERP
December 31, 2015	Normalized 20-year U.S. Treasury yield	4.00	5.00	
December 31, 2014	Normalized 20-year U.S. Treasury yield	4.00	5.00	
December 31, 2013	Normalized 20-year U.S. Treasury yield	4.00	5.00	
February 28, 2013 – January 30, 2016	Normalized 20-year U.S. Treasury yield	4.00	5.00	ERP
December 31, 2012	Normalized 20-year U.S. Treasury yield	4.00	5.50	
January 15, 2012 - February 27, 2013	Normalized 20-year U.S. Treasury yield	4.00	5.50	ERP
December 31, 2011	Normalized 20-year U.S. Treasury yield	4.00	6.00	
September 30, 2011 - January 14, 2012	Normalized 20-year U.S. Treasury yield	4.00	6.00	ERP
July 1 2011 - September 29, 2011	Normalized 20-year U.S. Treasury yield	4.00	5.50	R_f
June 1, 2011 - June 30, 2011	Spot 20-year U.S. Treasury yield	Spot	5.50	R_f
May 1, 2011 - May 31, 2011	Normalized 20-year U.S. Treasury yield	4.00	5.50	R_f
December 31, 2010	Spot 20-year U.S. Treasury yield	Spot	5.50	
December 1, 2010 - April 30, 2011	Spot 20-year U.S. Treasury yield	Spot	5.50	R _f
June 1, 2010 - November 30, 2010	Normalized 20-year U.S. Treasury yield	4.00	5.50	R_f
December 31, 2009	Spot 20-year U.S. Treasury yield	Spot	5.50	
December 1, 2009 - May 31, 2010	Spot 20-year U.S. Treasury yield	Spot	5.50	ERP
June 1, 2009 - November 30, 2009	Spot 20-year U.S. Treasury yield	Spot	6.00	R_f
December 31, 2008	Normalized 20-year U.S. Treasury yield	4.50	6.00	
November 1, 2008 - May 31, 2009	Normalized 20-year U.S. Treasury yield	4.50	6.00	R_f
October 27, 2008 - October 31, 2008	Spot 20-year U.S. Treasury yield	Spot	6.00	ERP
January 1, 2008 - October 26, 2008	Spot 20-year U.S. Treasury yield	Spot	5.00	Initialized

"Normalized" in this context means that in months where the risk-free rate is deemed to be abnormally low, a proxy for a longer-term sustainable risk-free rate is used.

To learn more about cost of capital issues, and to ensure that you are using the most recent Duff & Phelps Recommended ERP, visit www.duffandohelps.com/insights/publications/cost-of-capital.

This and other related resources can also be found in the online Cost of Capital Navigator platform. To learn more about the Cost of Capital Navigator and other Duff & Phelps valuation and industry data products, visit www.DPCostofCapital.com.

https://www.duffandphelps.com/insights/publications/cost-of-capital/duff-and-phelps-recommended-us-equity-risk-premium-decreased-december-2020

Docket No. DG 20-105 Attachment JRW-9 EnergyNorth Natural Gas Company Recommended Cost of Capital Page 1 of 4

	Capitalization	Cost	Weighted
Capital Source	Ratios	Rate	Cost Rate
Long-Term Debt	49.85%	4.42%	2.20%
Common Equity	<u>50.15%</u>	<u>10.51%</u>	<u>5.27%</u>
Total Capital	100.00%		7 . 47%

Docket No. DG 20-105
Attachment JRW-9
EnergyNorth Natural Gas Company ROE Results
Page 2 of 4

SUMMARY OF COCHRAN'S ROE ANALYSES RESULTS

Constant Growth DCF - Earnings Growth							
Mean Low ROE Mid ROE High RO							
30-Day Average	8.99%	10.40%	12.03%				
90-Day Average	8.95%	10.35%	11.98%				
180-Day Average	8.70%	10.10%	11.74%				
Average	8.88%	10.28%	11.92%				

Multi-Stage Growth DCF						
Mean	Low ROE	Mid ROE	High ROE			
30-Day Average	8.97%	9.30%	9.75%			
90-Day Average	8.91%	9.23%	9.68%			
180-Day Average	8.64%	8.94%	9.36%			
Average	8.84%	9.16%	9.59%			

САРМ	
Current 30-Day Treasury	CAPM
30-Day Average	11.75%
90-Day Average	11.74%
180-Day Average	11.80%
Average	11.76%

Flotation Cost Adjustment 0.11%

Zone of Reasonableness						
Method	Low ROE	Mid ROE	High ROE			
Constant Growth DCF	8.88%	10.28%	11.92%			
Multi-Stage DCF	8.84%	9.16%	9.59%			
CAPM	11.76%	11.76%	11.76%			
Mean	9.83%	10.40%	11.09%			
With Flotation Costs	9.94%	10.51%	11.20%			

Docket No. DG 20-105
Attachment JRW-9
EnergyNorth Natural Gas Company ROE Results
Page 3 of 4

Company	Value Line	Zacks	Yahoo
Atmos Energy	7.00%	7.20%	7.15%
Chesapeake Utilities	9.00%	NA	4.74%
NiSource Inc.	13.50%	5.30%	4.89%
New Jersey Resources	2.00%	6.00%	6.00%
ONE Gas Inc.	6.50%	5.50%	5.00%
South Jersey Inds.	12.50%	10.20%	10.20%
Spire Inc.	5.50%	4.70%	4.67%
Southwest Gas	8.00%	6.00%	8.20%
Mean	8.00%	6.41%	6.36%

NiSource's Value Line Projected EPS Growth Rate

ANNUAL RATES of change (per sh) Revenues "Cash Flow" Earnings	Past 10 Yrs. -7.0% -2.0% -1.0%	5 Yrs. -5.5% -5.0% -8.0%	st'd '17-'19 to '23-'25 4.0% 8.0% 13.5%
Dividends	-2.0%	-5.0%	7.5%
Book Value	-3.0%	-7.0%	5.0%

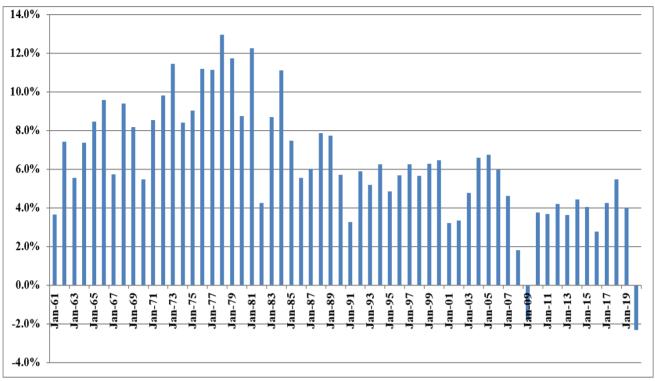
NiSource	2017	2018	2019	2020	2021	2023-25
Earnings Per Share	0.39	1.30	1.32	1.30	1.45	2.15
3 Year Base and Projected Periods	<u>2017-19</u>					<u>2023-25</u>
Base and Projected EPS Figures	1.00					2.15
Base Period to Projected Period Growth Rate			13.5%			

Growth Rates GDP, S&P 500 Price, EPS, and DPS

$\overline{}$				e, EPS, and DPS	C 0 D 700 DDC	1
L		GDP	S&P 500	S&P 500 EPS	S&P 500 DPS	
	1960	542.382	58.11	3.10	1.98	4
	1961	562.210	71.55	3.37	2.04	
	1962	603.921	63.1	3.67	2.15	
_	1963	637.451	75.02	4.13	2.35	
	1964	684.460	84.75	4.76	2.58	-
	1965	742.289	92.43	5.30	2.83	
	1966	813.414	80.33	5.41	2.88	
	1967	859.958	96.47	5.46	2.98	
_	1968	940.651	103.86	5.72	3.04	-
	1969	1017.615	92.06	6.10	3.24	
	1970 1971	1073.303	92.15 102.09	5.51	3.19 3.16	1
	1971	1164.850 1279.110	118.05	5.57 6.17	3.19	
-	1972			7.96	3.61	
	1973	1425.376 1545.243	97.55 68.56	9.35	3.72	
	1974	1684.904	90.19	7.71	3.73	
	1976	1873.412	107.46	9.75	4.22	
	1977	2081.826	95.1	10.87	4.86	
-	1977	2351.599	96.11	11.64	5.18	1
-	1978	2627.334	107.94	14.55	5.97	1
_	1980	2857.307	135.76	14.99	6.44	1
-	1981	3207.042	122.55	15.18	6.83	1
	1982	3343.789	140.64	13.82	6.93	1
	1983	3634.038	164.93	13.29	7.12	1
	1984	4037.613	167.24	16.84	7.83	
	1985	4338.979	211.28	15.68	8.20	
	1986	4579.631	242.17	14.43	8.19	
	1987	4855.215	247.08	16.04	9.17	1
	1988	5236.438	277.72	24.12	10.22	1
	1989	5641.580	353.4	24.32	11.73	1
	1990	5963.144	330.22	22.65	12.35	
	1991	6158.129	417.09	19.30	12.97	
	1992	6520.327	435.71	20.87	12.64	
	1993	6858.559	466.45	26.90	12.69	
	1994	7287.236	459.27	31.75	13.36	
	1995	7639.749	615.93	37.70	14.17	
	1996	8073.122	740.74	40.63	14.89	
	1997	8577.552	970.43	44.09	15.52	
	1998	9062.817	1229.23	44.27	16.20	
	1999	9630.663	1469.25	51.68	16.71	
	2000	10252.347	1320.28	56.13	16.27	
	2001	10581.822	1148.09	38.85	15.74	
	2002	10936.418	879.82	46.04	16.08	
	2003	11458.246	1111.91	54.69	17.88	
	2004	12213.730	1211.92	67.68	19.407	
	2005	13036.637	1248.29	76.45	22.38	
	2006	13814.609	1418.3	87.72	25.05]
	2007	14451.860	1468.36	82.54	27.73]
	2008	14712.845	903.25	65.39	28.05]
	2009	14448.932	1115.10	59.65	22.31]
	2010	14992.052	1257.64	83.66	23.12	1
	2011	15542.582	1257.60	97.05	26.02	
Ĺ	2012	16197.007	1426.19	102.47	30.44	
Ĺ	2013	16784.851	1848.36	107.45	36.28	
	2014	17527.258	2058.90	113.01	39.44	
	2015	18238.301	2043.94	106.32	43.16	
	2016	18745.075	2238.83	108.86	45.03	
	2017	19542.980	2673.61	124.94	49.73	
	2018	20611.861	2506.85	148.34	53.61	Averag
	2019	21433.226	3230.78	162.35	58.80	1
	2020	20934.850	3756.07	138.12	56.70	1
7	Growth Rates	6.28	7.20	6.53	5.75	6.

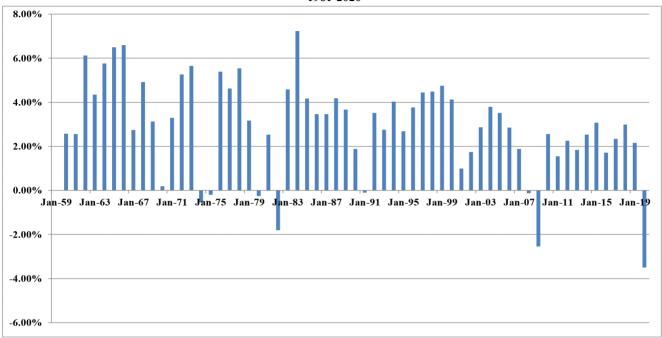
Data Sources: GDPA -http://research.stlouisfed.org/fred2/series/GDPA/downloaddata

Nominal GDP Growth Rates Annual Growth Rates - 1961-2020



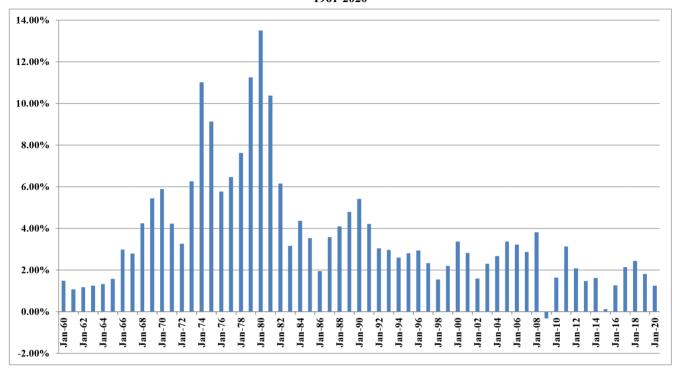
Data Sources: GDPA -https://tred.stiouisted.org/series/GDPA

Annual Real GDP Growth Rates 1961-2020



Data Sources: GDPC1 - https://fred.stlouisfed.org/series/GDPCA

Annual Inflation Rates 1961-2020



Data Sources: CPIAUCSL - https://fred.stlouisfed.org/series/CPIAUCSL

Panel A
Historic GDP Growth Rates

10-Year Average	3.40%
20-Year Average	3.63%
30-Year Average	4.27%
40-Year Average	5.10%
50-Year Average	6.12%

Calculated using GDP data on Page 1 of Attachment JRW-10

Panel B Projected GDP Growth Rates

Projected Nominal GDP Time Frame Growth Rate

Congressional Budget Office	2019-29	3.8%
Survey of Financial Forecasters	Ten Year	4.3%
Social Security Administration	2020-2095	4.1%
Energy Information Administration	2019-2050	4.2%

Sources:

Congressional Budget Office, The 2020 Long-Term Budget Outlook, June 25, 2020.

U.S. Energy Information Administration, Annual Energy Outlook 2020, Table: Macroeconomic Indicators,

Social Security Administration, 2020 Annual Report of the Board of Trustees of the Old-Age,

Survivors, and Disability Insurance (OASDI) Program, Table VI.G4, p. 211(July 15, 2020),

The 4.1% growth rate is the growth in projected GDP from \$22,341 trillion in 2020 to \$450,425 trillion in 2095. https://www.philadelphiafed.org/research-and-data/real-time-center/survey-of-professional-forecasters/

Long-Term Growth of GDP, S&P 500, S&P 500 EPS, and S&P 500 DPS

