

DG 21-104 Unitil Distribution Rate Case  
Settlement Agreement  
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## **SECTION 4. REVENUE DECOUPLING MECHANISM**

4.1 The Settling Parties agree that Unitil shall implement a Revenue Decoupling Mechanism (“RDM”) substantially as proposed in the initial prefiled testimony of Unitil witness Timothy Lyons, subject to the adjustments specified in this Settlement Agreement. Specifically, the Settling Parties agree and recommend that the Commission approve a RDM using a Revenue Per Customer (“RPC”) model that shall reconcile monthly actual and authorized RPC by rate class. Settlement Attachment 3 provides the Company’s monthly target RPCs effective August 1, 2022 and also provides preliminary monthly target RPCs effective September 1, 2022 to reflect the 2022 Step Adjustment.

4.2 The Company shall implement the RDM as follows:

4.2.1 First, the Company shall record monthly variances between actual and authorized RPC for each rate class. Rather than record and reconcile the variances on an annual basis, the variances shall be recorded and reconciled separately, for the Peak (November through April) and Off-Peak (May through October) periods (the “Measurement Periods”). The monthly variances in the applicable Measurement Period shall then be totaled by class. The total variances by customer class group and carrying costs shall form the basis for the revenue decoupling adjustment (“RDA”) by group and the calculation of revenue decoupling adjustment factors (“RDAF”) (surcharges or credits). A Customer Class Group comprises the rate schedules combined for purposes of calculating the RDA amounts. The four Customer Class Groups shall be: (1) Residential Heating (R-5 and R-10); (2) Residential Non-Heating (R-6); (3) C&I High Load Factor (G-50, G-51, G-52); and (4) C&I Low Load Factor (G-40, G-41, G-42).

4.2.2 Second, the Company shall annually file with the Commission the applicable RDAF 45 days in advance of November 1. The filing will provide the proposed RDAF for the Peak period, for effect November 1, and subsequent Off-Peak period, for effect May 1. The RDA for the Peak period shall reflect actual data for the

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entire six month period while the RDA for the Off-Peak period shall reflect actual data for the first three months of the period and estimated data for the remaining three months. The filing shall include the RDA by group, including prior period reconciliation and calculation of the RDAF. Pursuant to this Settlement Agreement, rather than reconcile the RDA on an allocated basis as initially proposed by Unitil, the Company shall reconcile the RDA using the four customer class groups defined in subpart 4.2.1 above. The RDAF shall be calculated as a dollar per therm charge or credit based on the RDA for each group divided by the projected therm sales for each group over the prospective six-month period November through April and May through October (“the RDM Adjustment Period”). The RDAF shall be charged or credited to customer bills during the RDM Adjustment Period.

4.2.3 Unitil shall implement an RDA cap of 4.25 percent of approved distribution revenues as established by this Settlement for each group over the relevant Measurement Period(s) for over- and under-recoveries. To the extent that the RDA for a group, including prior period reconciliation exceeds 4.25 percent of distribution revenue, the amount over or under 4.25 percent shall be deferred, with carrying costs accrued monthly at the Prime Rate with said Prime Rate to be fixed on a quarterly basis and to be established as reported in *The Wall Street Journal* on the first business day of the month preceding the calendar quarter. If more than one interest rate is reported, the average of the reported rates shall be used. In the Company’s next distribution rate case, parties to that proceeding may propose specific treatment of any carried balances remaining at that time.

4.2.4 The Settling Parties agree that the RDM shall be implemented at the proposed effective date of new permanent rates on August 1, 2022. At that time, Unitil shall cease accruing Lost Base Revenue (“LBR”) due to energy efficiency and shall transition to decoupling as described in the August 2, 2021 Testimony of Christopher Goulding and Daniel Nawazelski at Bates pages 000111-113.

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4.2.5 With respect to the treatment of special contract revenue, the Company shall not implement its proposal to reconcile test year special contract revenue with actual revenue. The Settling Parties agree that if any special contract customers become tariff customers, they will be excluded from the RDM.

## **SECTION 5. STEP ADJUSTMENT**

5.1 For purposes of calculating the Step Adjustment, the following definitions shall apply:

5.1.1 Accumulated Depreciation is the cumulative net credit balance arising from the provision for depreciation expense, cost of removal, salvage, and retirements. Non-growth depreciation expense and retirements shall be apportioned to non-growth investments based upon the proportion of non-growth related Plant Additions relative to total Plant Additions in the Investment Year.

5.1.2 Change in Net Plant is the change in Net Utility Plant from one Investment Year to the next, which accounts for Plant Additions as well as Accumulated Depreciation.

5.1.3 Change in Growth Net Plant is the actual amount of growth-related Plant Additions in the Investment Year as set forth in Settlement Attachment 2 and Accumulated Depreciation. The amount of Depreciation Expense used in calculating Accumulated Depreciation is apportioned to growth-related Plant Additions based upon the proportion of growth-related Plant Additions relative to total Plant Additions in the Investment Year.

5.1.4 Change in Non-Growth Net Plant is the difference between the total Change in Net Plant less the Change in Growth Net Plant for the Investment Year.

5.1.5 Depreciation Expense is the return of the Company's investment calculated by multiplying the Non-Growth Additions by the average depreciation rate of 3.46 percent.

5.1.6 Externally Imposed Accounting Rule Change shall be deemed to have occurred if the Financial Accounting Standards Board or the Securities and Exchange

**Northern Utilities, Inc. - New Hampshire Division**  
**Decoupling**  
**Target Distribution Revenues**

Description	Effective August 1, 2022	Effective September 1, 2022
Test Year Adjusted Distribution Revenues	\$ 39,796,840	
Permanent Rate Increase <sup>(1)</sup>	6,321,881	
Distribution Revenues	\$ 46,118,721	\$ 46,118,721
Add: Step Adjustment (Illustrative)	-	1,554,966
Target Distribution Revenues	\$ 46,118,721	\$ 47,673,687

**Notes:**

(1) Reflects permanent rate increase of \$6,091,477 plus \$231,477 related to the reduction of indirect production and A&G costs recovered as a part of the Company's Cost of Gas Clause

**Northern Utilities, Inc. - New Hampshire Division**  
**Decoupling**  
**Target Revenues by Class**

Distribution Revenues		Residential			Commercial and Industrial						
August 1, 2022-July 31, 2023		R6	R5-R10	G40	G50	G41	G51	G42	G52	Total	
Test Year Distribution Revenues	\$	493,626	\$ 20,731,783	\$ 6,745,829	\$ 1,024,226	\$ 5,235,691	\$ 1,396,947	\$ 1,545,114	\$ 2,623,624	\$	39,796,840
Rate Increase		156,858	4,153,139	803,485	81,431	623,639	111,074	183,925	208,329		6,321,881
Distribution Revenues	\$	650,484	\$ 24,884,923	\$ 7,549,314	\$ 1,105,657	\$ 5,859,330	\$ 1,508,021	\$ 1,729,040	\$ 2,831,954	\$	46,118,721
Add: Step Increase (Illustrative)		-	-	-	-	-	-	-	-		-
Target Distribution Revenues	\$	650,484	\$ 24,884,923	\$ 7,549,314	\$ 1,105,657	\$ 5,859,330	\$ 1,508,021	\$ 1,729,040	\$ 2,831,954	\$	46,118,721

Distribution Revenues		Residential			Commercial and Industrial						
September 1, 2022-July 31, 2023		R6	R5-R10	G40	G50	G41	G51	G42	G52	Total	
Distribution Revenues	\$	650,484	\$ 24,884,923	\$ 7,549,314	\$ 1,105,657	\$ 5,859,330	\$ 1,508,021	\$ 1,729,040	\$ 2,831,954	\$	46,118,721
Add: Step Increase (Illustrative)		21,932	839,035	254,537	37,279	197,557	50,845	58,297	95,484		1,554,966
Target Distribution Revenues	\$	672,416	\$ 25,723,957	\$ 7,803,851	\$ 1,142,936	\$ 6,056,886	\$ 1,558,867	\$ 1,787,337	\$ 2,927,437	\$	47,673,687

**Northern Utilities, Inc. - New Hampshire Division**  
**Decoupling**  
**Target Revenue Per Customer (August 1, 2022 - July 31, 2023)**

Effective August 1, 2022-July 31, 2023	Residential				Commercial and Industrial				
Target Distribution Revenues	R6	R5-R10	G40	G50	G41	G51	G42	G52	Total
August	\$ 43,469	869,904	\$ 440,087	\$ 90,360	\$ 224,198	\$ 109,671	\$ 81,872	\$ 179,237	\$ 2,038,797
September	45,061	1,065,619	471,242	89,712	266,617	110,685	90,199	193,243	2,332,378
October	49,036	1,544,043	546,135	89,697	386,028	117,578	121,777	197,663	3,051,958
November	56,938	2,380,112	676,041	92,963	571,508	129,681	162,326	285,141	4,354,712
December	67,596	3,410,170	841,505	99,163	784,836	145,866	205,766	313,238	5,868,140
January	70,787	3,822,380	907,302	101,082	864,510	150,812	232,479	273,823	6,423,175
February	65,398	3,461,729	848,677	98,465	785,679	143,803	212,555	303,245	5,919,552
March	61,346	3,013,885	773,827	94,858	686,417	139,369	194,882	281,262	5,245,846
April	53,002	2,015,950	617,331	86,058	466,208	121,141	149,170	279,727	3,788,586
May	49,588	1,435,099	527,417	86,742	347,432	118,302	109,412	177,511	2,851,503
June	45,129	1,022,468	463,646	87,704	257,466	112,031	87,286	175,188	2,250,918
July	43,134	843,564	436,103	88,852	218,430	109,081	81,314	172,675	1,993,154
12ME July	\$ 650,484	\$ 24,884,923	\$ 7,549,314	\$ 1,105,657	\$ 5,859,330	\$ 1,508,021	\$ 1,729,040	\$ 2,831,954	\$ 46,118,721

Effective August 1, 2022-July 31, 2023	Residential				Commercial and Industrial				
Customers in Authorized Rate Design	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August	\$ 1,277	\$ 26,815	\$ 5,234	\$ 831	\$ 704	\$ 267	\$ 31	\$ 33	
September	1,277	26,815	5,234	831	704	267	31	33	
October	1,277	26,815	5,234	831	704	267	31	33	
November	1,277	26,815	5,234	831	704	267	31	33	
December	1,277	26,815	5,234	831	704	267	31	33	
January	1,277	26,815	5,234	831	704	267	31	33	
February	1,277	26,815	5,234	831	704	267	31	33	
March	1,277	26,815	5,234	831	704	267	31	33	
April	1,277	26,815	5,234	831	704	267	31	33	
May	1,277	26,815	5,234	831	704	267	31	33	
June	1,277	26,815	5,234	831	704	267	31	33	
July	1,277	26,815	5,234	831	704	267	31	33	

Effective August 1, 2022-July 31, 2023	Residential				Commercial and Industrial				
Monthly Revenue Per Customer	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August	\$ 34.05	\$ 32.44	\$ 84.08	\$ 108.68	\$ 318.36	\$ 411.52	\$ 2,641.02	\$ 5,431.42	
September	35.29	39.74	90.03	107.90	378.59	415.33	2,909.65	5,855.83	
October	38.41	57.58	104.34	107.88	548.15	441.19	3,928.30	5,989.80	
November	44.60	88.76	129.16	111.81	811.53	486.61	5,236.34	8,640.65	
December	52.95	127.17	160.77	119.26	1,114.46	547.34	6,637.61	9,492.05	
January	55.45	142.55	173.34	121.57	1,227.59	565.90	7,499.33	8,297.66	
February	51.22	129.10	162.14	118.42	1,115.65	539.60	6,856.63	9,189.26	
March	48.05	112.40	147.84	114.09	974.70	522.96	6,286.51	8,523.10	
April	41.51	75.18	117.94	103.50	662.01	454.56	4,811.93	8,476.58	
May	38.84	53.52	100.76	104.32	493.35	443.91	3,529.42	5,379.12	
June	35.35	38.13	88.58	105.48	365.60	420.38	2,815.68	5,308.73	
July	33.79	31.46	83.32	106.86	310.17	409.31	2,623.05	5,232.57	
Total	\$ 509.50	\$ 928.03	\$ 1,442.27	\$ 1,329.77	\$ 8,320.15	\$ 5,658.62	\$ 55,775.47	\$ 85,816.77	

Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Calendar Month Revenue		
				Pro Forma Test Year Customers	Winter Therms	Summer Therms	Total Calendarized Therms	Total Calendarized Revenue	Calendarized Revenue Per Customer
1	R-5	Residential Heating	January	26,171	3,569,155	0	3,569,155	\$ 3,736,488	\$ 142.77
2			February	26,171	3,167,143	0	3,167,143	\$ 3,381,069	\$ 129.19
3		<i>Rates</i>	March	26,171	2,668,501	0	2,668,501	\$ 2,940,220	\$ 112.35
4		<i>Customer</i>	April	26,171	1,566,216	0	1,566,216	\$ 1,965,690	\$ 75.11
5		<i>\$22.20</i>	May	26,171	0	926,189	926,189	\$ 1,399,842	\$ 53.49
6		<i>Per Therm</i>	June	26,171	0	471,753	471,753	\$ 998,075	\$ 38.14
7		<i>\$0.8841</i>	July	26,171	0	274,716	274,716	\$ 823,875	\$ 31.48
8			August	26,171	0	303,731	303,731	\$ 849,527	\$ 32.46
9			September	26,171	0	519,219	519,219	\$ 1,040,040	\$ 39.74
10			October	26,171	0	1,047,855	1,047,855	\$ 1,507,407	\$ 57.60
11			November	26,171	1,975,568	0	1,975,568	\$ 2,327,598	\$ 88.94
12			December	26,171	3,115,886	0	3,115,886	\$ 3,335,753	\$ 127.46
13					16,062,468	3,543,464	19,605,931	\$ 24,305,585	\$ 928.72
14	R-10	Res. Heating, Low Income	January	644	80,989	0	80,989	\$ 85,892	\$ 133.44
15			February	644	75,070	0	75,070	\$ 80,660	\$ 125.31
16		<i>Rates</i>	March	644	67,158	0	67,158	\$ 73,665	\$ 114.44
17		<i>Customer</i>	April	644	40,685	0	40,685	\$ 50,260	\$ 78.08
18		<i>\$22.20</i>	May	644	0	23,715	23,715	\$ 35,257	\$ 54.77
19		<i>Per Therm</i>	June	644	0	11,427	11,427	\$ 24,393	\$ 37.90
20		<i>\$0.8841</i>	July	644	0	6,106	6,106	\$ 19,688	\$ 30.59
21			August	644	0	6,885	6,885	\$ 20,377	\$ 31.66
22			September	644	0	12,769	12,769	\$ 25,579	\$ 39.74
23			October	644	0	25,275	25,275	\$ 36,636	\$ 56.92
24			November	644	43,235	0	43,235	\$ 52,514	\$ 81.58
25			December	644	68,009	0	68,009	\$ 74,417	\$ 115.61
26					375,147	86,179	461,326	\$ 579,338	\$ 900.02
27	R-6	Residential Non-Heating	January	1,277	32,447	0	32,447	\$ 70,787	\$ 55.45
28			February	1,277	28,328	0	28,328	\$ 65,398	\$ 51.22
29		<i>Rates</i>	March	1,277	25,230	0	25,230	\$ 61,346	\$ 48.05
30		<i>Customer</i>	April	1,277	18,851	0	18,851	\$ 53,002	\$ 41.51
31		<i>\$22.20</i>	May	1,277	0	16,241	16,241	\$ 49,588	\$ 38.84
32		<i>Per Therm</i>	June	1,277	0	12,833	12,833	\$ 45,129	\$ 35.35
33		<i>\$1.3081</i>	July	1,277	0	11,308	11,308	\$ 43,134	\$ 33.79
34			August	1,277	0	11,564	11,564	\$ 43,469	\$ 34.05
35			September	1,277	0	12,781	12,781	\$ 45,061	\$ 35.29
36			October	1,277	0	15,819	15,819	\$ 49,036	\$ 38.41
37			November	1,277	21,860	0	21,860	\$ 56,938	\$ 44.60
38			December	1,277	30,008	0	30,008	\$ 67,596	\$ 52.95
39					156,724	80,545	237,269	\$ 650,484	\$ 509.50

Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
40	G-40/T-40	Low Annual, High Winter	January	5,234	2,105,842	0	2,105,842	\$ 907,302	\$ 173.34
41			February	5,234	1,853,148	0	1,853,148	\$ 848,677	\$ 162.14
42			<i>Rates</i> March	5,234	1,530,519	0	1,530,519	\$ 773,827	\$ 147.84
43			<i>Customer</i> April	5,234	855,965	0	855,965	\$ 617,331	\$ 117.94
44			<i>\$80.00</i> May	5,234	0	468,408	468,408	\$ 527,417	\$ 100.76
45			<i>Per Therm</i> June	5,234	0	193,531	193,531	\$ 463,646	\$ 88.58
46			<i>\$0.2320</i> July	5,234	0	74,813	74,813	\$ 436,103	\$ 83.32
47			August	5,234	0	91,982	91,982	\$ 440,087	\$ 84.08
48			September	5,234	0	226,274	226,274	\$ 471,242	\$ 90.03
49			October	5,234	0	549,088	549,088	\$ 546,135	\$ 104.34
50			November	5,234	1,109,028	0	1,109,028	\$ 676,041	\$ 129.16
51			December	5,234	1,822,234	0	1,822,234	\$ 841,505	\$ 160.77
52					9,276,737	1,604,096	10,880,833	\$ 7,549,314	\$ 1,442.27
53	G-50/T-50	Low Annual, Low Winter	January	831	165,778	0	165,778	\$ 101,082	\$ 121.57
54			February	831	153,226	0	153,226	\$ 98,465	\$ 118.42
55			<i>Rates</i> March	831	135,926	0	135,926	\$ 94,858	\$ 114.09
56			<i>Customer</i> April	831	93,720	0	93,720	\$ 86,058	\$ 103.50
57			<i>\$80.00</i> May	831	0	97,002	97,002	\$ 86,742	\$ 104.32
58			<i>Per Therm</i> June	831	0	101,613	101,613	\$ 87,704	\$ 105.48
59			<i>\$0.2085</i> July	831	0	107,123	107,123	\$ 88,852	\$ 106.86
60			August	831	0	114,352	114,352	\$ 90,360	\$ 108.68
61			September	831	0	111,245	111,245	\$ 89,712	\$ 107.90
62			October	831	0	111,176	111,176	\$ 89,697	\$ 107.88
63			November	831	126,839	0	126,839	\$ 92,963	\$ 111.81
64			December	831	156,573	0	156,573	\$ 99,163	\$ 119.26
65					832,063	642,511	1,474,573	\$ 1,105,657	\$ 1,329.77
66	G-41/T-41	Med. Annual, High Winter	January	704	2,573,095	0	2,573,095	\$ 864,510	\$ 1,227.59
67			February	704	2,285,810	0	2,285,810	\$ 785,679	\$ 1,115.65
68			<i>Rates</i> March	704	1,924,069	0	1,924,069	\$ 686,417	\$ 974.70
69			<i>Customer</i> April	704	1,121,559	0	1,121,559	\$ 466,208	\$ 662.01
70			<i>\$225.00</i> May	704	0	688,701	688,701	\$ 347,432	\$ 493.35
71			<i>Per Therm</i> June	704	0	360,838	360,838	\$ 257,466	\$ 365.60
72			<i>\$0.2744</i> July	704	0	218,577	218,577	\$ 218,430	\$ 310.17
73			August	704	0	239,596	239,596	\$ 224,198	\$ 318.36
74			September	704	0	394,184	394,184	\$ 266,617	\$ 378.59
75			October	704	0	829,358	829,358	\$ 386,028	\$ 548.15
76			November	704	1,505,305	0	1,505,305	\$ 571,508	\$ 811.53
77			December	704	2,282,740	0	2,282,740	\$ 784,836	\$ 1,114.46
78					11,692,577	2,731,254	14,423,832	\$ 5,859,330	\$ 8,320.15



Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Calendar Month Revenue		
				Pro Forma Test Year Customers	Winter Therms	Summer Therms	Total Calendarized Therms	Total Calendarized Revenue	Calendarized Revenue Per Customer
79	G-51/T-51	Med. Annual, Low Winter	January	267	548,609	0	548,609	\$ 150,812	\$ 565.90
80			February	267	506,285	0	506,285	\$ 143,803	\$ 539.60
81		<i>Rates</i>	March	267	479,510	0	479,510	\$ 139,369	\$ 522.96
82		<i>Customer</i>	April	267	369,435	0	369,435	\$ 121,141	\$ 454.56
83		<i>\$225.00</i>	May	267	0	352,292	352,292	\$ 118,302	\$ 443.91
84		<i>Per Therm</i>	June	267	0	314,422	314,422	\$ 112,031	\$ 420.38
85		<i>\$0.1656</i>	July	267	0	296,610	296,610	\$ 109,081	\$ 409.31
86			August	267	0	300,172	300,172	\$ 109,671	\$ 411.52
87			September	267	0	306,298	306,298	\$ 110,685	\$ 415.33
88			October	267	0	347,918	347,918	\$ 117,578	\$ 441.19
89			November	267	421,008	0	421,008	\$ 129,681	\$ 486.61
90			December	267	518,741	0	518,741	\$ 145,866	\$ 547.34
91					2,843,588	1,917,712	4,761,300	\$ 1,508,021	\$ 5,658.62
92	G-42/T-42	High Annual, High Winter	January	31	915,167	0	915,167	\$ 232,479	\$ 7,499.33
93			February	31	819,517	0	819,517	\$ 212,555	\$ 6,856.63
94		<i>Rates</i>	March	31	734,670	0	734,670	\$ 194,882	\$ 6,286.51
95		<i>Customer</i>	April	31	515,218	0	515,218	\$ 149,170	\$ 4,811.93
96		<i>\$1,350.00</i>	May	31	0	324,350	324,350	\$ 109,412	\$ 3,529.42
97		<i>Per Therm</i>	June	31	0	218,129	218,129	\$ 87,286	\$ 2,815.68
98		<i>\$0.2083</i>	July	31	0	189,460	189,460	\$ 81,314	\$ 2,623.05
99			August	31	0	192,134	192,134	\$ 81,872	\$ 2,641.02
100			September	31	0	232,113	232,113	\$ 90,199	\$ 2,909.65
101			October	31	0	383,712	383,712	\$ 121,777	\$ 3,928.30
102			November	31	578,379	0	578,379	\$ 162,326	\$ 5,236.34
103			December	31	786,923	0	786,923	\$ 205,766	\$ 6,637.61
104					4,349,875	1,539,897	5,889,772	\$ 1,729,040	\$ 55,775.47
105	G-52/T-52	High Annual, Low Winter	January	33	1,332,981	0	1,332,981	\$ 273,823	\$ 8,297.66
106			February	33	1,504,043	0	1,504,043	\$ 303,245	\$ 9,189.26
107		<i>Rates</i>	March	33	1,376,235	0	1,376,235	\$ 281,262	\$ 8,523.10
108		<i>Customer</i>	April	33	1,342,269	41,018	1,383,288	\$ 279,727	\$ 8,476.58
109		<i>\$1,350.00</i>	May	33	5,650	1,257,039	1,262,689	\$ 177,511	\$ 5,379.12
110		<i>Per Therm Summer</i>	June	33	12,462	1,223,757	1,236,219	\$ 175,188	\$ 5,308.73
111		<i>\$0.1050</i>	July	33	0	1,220,236	1,220,236	\$ 172,675	\$ 5,232.57
112		<i>Per Therm Winter</i>	August	33	0	1,282,733	1,282,733	\$ 179,237	\$ 5,431.42
113		<i>\$0.1720</i>	September	33	0	1,416,119	1,416,119	\$ 193,243	\$ 5,855.83
114			October	33	43,229	1,387,409	1,430,639	\$ 197,663	\$ 5,989.80
115			November	33	1,381,287	28,665	1,409,953	\$ 285,141	\$ 8,640.65
116			December	33	1,562,138	0	1,562,138	\$ 313,238	\$ 9,492.05
117					8,560,295	7,856,979	16,417,274	\$ 2,831,954	\$ 85,816.77
118		Total			54,149,473	20,002,636	74,152,109	\$ 46,118,721	

Northern Utilities, Inc. - New Hampshire Division  
Decoupling  
Target Revenue Per Customer (September 1, 2022 - July 31, 2023)

Effective September 1, 2022-July 31, 2023	Residential			Commercial and Industrial					Total
Target Distribution Revenues	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August (at August 1, 2022 Rates)	\$ 43,469	869,904	\$ 440,087	\$ 90,360	\$ 224,198	\$ 109,671	\$ 81,872	\$ 179,237	\$ 2,038,797
September	46,303	1,088,212	476,581	92,761	272,107	114,176	92,574	199,807	2,382,521
October	50,573	1,589,617	559,090	92,744	397,580	121,543	125,703	204,424	3,141,274
November	59,063	2,465,848	702,206	96,439	592,474	134,480	168,244	295,764	4,514,517
December	70,512	3,545,385	884,496	103,454	816,630	151,778	213,818	325,101	6,111,174
January	73,940	3,977,396	956,985	105,625	900,348	157,065	241,843	283,945	6,697,147
February	68,151	3,599,421	892,398	102,664	817,515	149,574	220,941	314,667	6,165,330
March	63,797	3,130,064	809,936	98,583	713,215	144,835	202,399	291,713	5,454,543
April	54,833	2,084,192	637,525	88,627	481,829	125,352	154,442	290,111	3,916,910
May	51,166	1,475,440	538,468	89,401	357,024	122,317	112,731	183,381	2,929,929
June	46,376	1,042,988	468,212	90,489	262,492	115,614	89,518	180,956	2,296,645
July	44,233	855,490	437,868	91,788	221,474	112,462	83,253	178,332	2,024,900
11ME July	\$ 672,416	\$ 25,723,957	\$ 7,803,851	\$ 1,142,936	\$ 6,056,886	\$ 1,558,867	\$ 1,787,337	\$ 2,927,437	\$ 47,673,687

Effective September 1, 2022-July 31, 2023	Residential			Commercial and Industrial				
Customers in Authorized Rate Design	R6	R5-R10	G40	G50	G41	G51	G42	G52
September	\$ 1,277	\$ 26,815	\$ 5,234	\$ 831	\$ 704	\$ 267	\$ 31	\$ 33
October	1,277	26,815	5,234	831	704	267	31	33
November	1,277	26,815	5,234	831	704	267	31	33
December	1,277	26,815	5,234	831	704	267	31	33
January	1,277	26,815	5,234	831	704	267	31	33
February	1,277	26,815	5,234	831	704	267	31	33
March	1,277	26,815	5,234	831	704	267	31	33
April	1,277	26,815	5,234	831	704	267	31	33
May	1,277	26,815	5,234	831	704	267	31	33
June	1,277	26,815	5,234	831	704	267	31	33
July	1,277	26,815	5,234	831	704	267	31	33

Effective September 1, 2022-July 31, 2023	Residential			Commercial and Industrial				
Monthly Revenue Per Customer	R6	R5-R10	G40	G50	G41	G51	G42	G52
September	\$ 36.27	\$ 40.58	\$ 91.05	\$ 111.56	\$ 386.39	\$ 428.43	\$ 2,986.26	\$ 6,054.77
October	39.61	59.28	106.81	111.54	564.56	456.07	4,054.95	6,194.65
November	46.26	91.96	134.15	115.99	841.30	504.61	5,427.24	8,962.53
December	55.23	132.22	168.98	124.42	1,159.60	569.52	6,897.34	9,851.53
January	57.91	148.33	182.83	127.04	1,278.48	589.36	7,801.39	8,604.40
February	53.38	134.23	170.49	123.47	1,160.86	561.25	7,127.11	9,535.37
March	49.97	116.73	154.74	118.57	1,012.75	543.47	6,529.00	8,839.80
April	42.95	77.73	121.80	106.59	684.19	470.36	4,981.99	8,791.23
May	40.08	55.02	102.87	107.52	506.97	458.98	3,636.48	5,557.01
June	36.32	38.90	89.45	108.83	372.73	433.83	2,887.68	5,483.51
July	34.65	31.90	83.65	110.39	314.49	422.00	2,685.58	5,403.99
Total	\$ 492.63	\$ 926.88	\$ 1,406.82	\$ 1,265.93	\$ 8,282.32	\$ 5,437.88	\$ 55,015.01	\$ 83,278.80

Northern Utilities New Hampshire  
Target Revenue Per Customer (September 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
1	R-5	Residential Heating	January	26,171	3,569,155	0	3,569,155	\$ 3,888,065	\$ 148.56
2			February	26,171	3,167,143	0	3,167,143	\$ 3,515,573	\$ 134.33
3		<i>Rates</i>	March	26,171	2,668,501	0	2,668,501	\$ 3,053,547	\$ 116.68
4		<i>Customer</i>	April	26,171	1,566,216	0	1,566,216	\$ 2,032,205	\$ 77.65
5		<i>\$22.20</i>	May	26,171	0	926,189	926,189	\$ 1,439,176	\$ 54.99
6		<i>Per Therm</i>	June	26,171	0	471,753	471,753	\$ 1,018,110	\$ 38.90
7		<i>\$0.9266</i>	July	26,171	0	274,716	274,716	\$ 835,542	\$ 31.93
8			August	26,171	0	303,731	303,731	\$ 862,426	\$ 32.95
9			September	26,171	0	519,219	519,219	\$ 1,062,090	\$ 40.58
10			October	26,171	0	1,047,855	1,047,855	\$ 1,551,908	\$ 59.30
11			November	26,171	1,975,568	0	1,975,568	\$ 2,411,497	\$ 92.14
12			December	26,171	3,115,886	0	3,115,886	\$ 3,468,080	\$ 132.52
13					16,062,468	3,543,464	19,605,931	\$ 25,138,219	\$ 960.53
14	R-10	Res. Heating, Low Income	January	644	80,989	0	80,989	\$ 89,331	\$ 138.78
15			February	644	75,070	0	75,070	\$ 83,848	\$ 130.26
16		<i>Rates</i>	March	644	67,158	0	67,158	\$ 76,517	\$ 118.87
17		<i>Customer</i>	April	644	40,685	0	40,685	\$ 51,988	\$ 80.76
18		<i>\$22.20</i>	May	644	0	23,715	23,715	\$ 36,264	\$ 56.34
19		<i>Per Therm</i>	June	644	0	11,427	11,427	\$ 24,878	\$ 38.65
20		<i>\$0.9266</i>	July	644	0	6,106	6,106	\$ 19,948	\$ 30.99
21			August	644	0	6,885	6,885	\$ 20,670	\$ 32.11
22			September	644	0	12,769	12,769	\$ 26,122	\$ 40.58
23			October	644	0	25,275	25,275	\$ 37,709	\$ 58.58
24			November	644	43,235	0	43,235	\$ 54,350	\$ 84.43
25			December	644	68,009	0	68,009	\$ 77,305	\$ 120.10
26					375,147	86,179	461,326	\$ 598,929	\$ 930.46
27	R-6	Residential Non-Heating	January	1,277	32,447	0	32,447	\$ 73,940	\$ 57.91
28			February	1,277	28,328	0	28,328	\$ 68,151	\$ 53.38
29		<i>Rates</i>	March	1,277	25,230	0	25,230	\$ 63,797	\$ 49.97
30		<i>Customer</i>	April	1,277	18,851	0	18,851	\$ 54,833	\$ 42.95
31		<i>\$22.20</i>	May	1,277	0	16,241	16,241	\$ 51,166	\$ 40.08
32		<i>Per Therm</i>	June	1,277	0	12,833	12,833	\$ 46,376	\$ 36.32
33		<i>\$1.4053</i>	July	1,277	0	11,308	11,308	\$ 44,233	\$ 34.65
34			August	1,277	0	11,564	11,564	\$ 44,593	\$ 34.93
35			September	1,277	0	12,781	12,781	\$ 46,303	\$ 36.27
36			October	1,277	0	15,819	15,819	\$ 50,573	\$ 39.61
37			November	1,277	21,860	0	21,860	\$ 59,063	\$ 46.26
38			December	1,277	30,008	0	30,008	\$ 70,512	\$ 55.23
39					156,724	80,545	237,269	\$ 673,540	\$ 527.56

Northern Utilities New Hampshire  
Target Revenue Per Customer (September 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
40	G-40/T-40	Low Annual, High Winter	January	5,234	2,105,842	0	2,105,842	\$ 956,985	\$ 182.83
41			February	5,234	1,853,148	0	1,853,148	\$ 892,398	\$ 170.49
42			<i>Rates</i> March	5,234	1,530,519	0	1,530,519	\$ 809,936	\$ 154.74
43			<i>Customer</i> April	5,234	855,965	0	855,965	\$ 637,525	\$ 121.80
44			<i>\$80.00</i> May	5,234	0	468,408	468,408	\$ 538,468	\$ 102.87
45			<i>Per Therm</i> June	5,234	0	193,531	193,531	\$ 468,212	\$ 89.45
46			<i>\$0.2556</i> July	5,234	0	74,813	74,813	\$ 437,868	\$ 83.65
47			August	5,234	0	91,982	91,982	\$ 442,257	\$ 84.49
48			September	5,234	0	226,274	226,274	\$ 476,581	\$ 91.05
49			October	5,234	0	549,088	549,088	\$ 559,090	\$ 106.81
50			November	5,234	1,109,028	0	1,109,028	\$ 702,206	\$ 134.15
51			December	5,234	1,822,234	0	1,822,234	\$ 884,496	\$ 168.98
52					9,276,737	1,604,096	10,880,833	\$ 7,806,021	\$ 1,491.31
53	G-50/T-50	Low Annual, Low Winter	January	831	165,778	0	165,778	\$ 105,625	\$ 127.04
54			February	831	153,226	0	153,226	\$ 102,664	\$ 123.47
55			<i>Rates</i> March	831	135,926	0	135,926	\$ 98,583	\$ 118.57
56			<i>Customer</i> April	831	93,720	0	93,720	\$ 88,627	\$ 106.59
57			<i>\$80.00</i> May	831	0	97,002	97,002	\$ 89,401	\$ 107.52
58			<i>Per Therm</i> June	831	0	101,613	101,613	\$ 90,489	\$ 108.83
59			<i>\$0.2359</i> July	831	0	107,123	107,123	\$ 91,788	\$ 110.39
60			August	831	0	114,352	114,352	\$ 93,494	\$ 112.44
61			September	831	0	111,245	111,245	\$ 92,761	\$ 111.56
62			October	831	0	111,176	111,176	\$ 92,744	\$ 111.54
63			November	831	126,839	0	126,839	\$ 96,439	\$ 115.99
64			December	831	156,573	0	156,573	\$ 103,454	\$ 124.42
65					832,063	642,511	1,474,573	\$ 1,146,070	\$ 1,378.37
66	G-41/T-41	Med. Annual, High Winter	January	704	2,573,095	0	2,573,095	\$ 900,348	\$ 1,278.48
67			February	704	2,285,810	0	2,285,810	\$ 817,515	\$ 1,160.86
68			<i>Rates</i> March	704	1,924,069	0	1,924,069	\$ 713,215	\$ 1,012.75
69			<i>Customer</i> April	704	1,121,559	0	1,121,559	\$ 481,829	\$ 684.19
70			<i>\$225.00</i> May	704	0	688,701	688,701	\$ 357,024	\$ 506.97
71			<i>Per Therm</i> June	704	0	360,838	360,838	\$ 262,492	\$ 372.73
72			<i>\$0.2883</i> July	704	0	218,577	218,577	\$ 221,474	\$ 314.49
73			August	704	0	239,596	239,596	\$ 227,535	\$ 323.10
74			September	704	0	394,184	394,184	\$ 272,107	\$ 386.39
75			October	704	0	829,358	829,358	\$ 397,580	\$ 564.56
76			November	704	1,505,305	0	1,505,305	\$ 592,474	\$ 841.30
77			December	704	2,282,740	0	2,282,740	\$ 816,630	\$ 1,159.60
78					11,692,577	2,731,254	14,423,832	\$ 6,060,223	\$ 8,605.42

Northern Utilities New Hampshire  
Target Revenue Per Customer (September 1, 2022 - July 31, 2023)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
79	G-51/T-51	Med. Annual, Low Winter	January	267	548,609	0	548,609	\$ 157,065	\$ 589.36
80			February	267	506,285	0	506,285	\$ 149,574	\$ 561.25
81		<i>Rates</i>	March	267	479,510	0	479,510	\$ 144,835	\$ 543.47
82		<i>Customer</i>	April	267	369,435	0	369,435	\$ 125,352	\$ 470.36
83		<i>\$225.00</i>	May	267	0	352,292	352,292	\$ 122,317	\$ 458.98
84		<i>Per Therm</i>	June	267	0	314,422	314,422	\$ 115,614	\$ 433.83
85		<i>\$0.1770</i>	July	267	0	296,610	296,610	\$ 112,462	\$ 422.00
86			August	267	0	300,172	300,172	\$ 113,092	\$ 424.36
87			September	267	0	306,298	306,298	\$ 114,176	\$ 428.43
88			October	267	0	347,918	347,918	\$ 121,543	\$ 456.07
89			November	267	421,008	0	421,008	\$ 134,480	\$ 504.61
90			December	267	518,741	0	518,741	\$ 151,778	\$ 569.52
91					2,843,588	1,917,712	4,761,300	\$ 1,562,288	\$ 5,862.24
92	G-42/T-42	High Annual, High Winter	January	31	915,167	0	915,167	\$ 241,843	\$ 7,801.39
93			February	31	819,517	0	819,517	\$ 220,941	\$ 7,127.11
94		<i>Rates</i>	March	31	734,670	0	734,670	\$ 202,399	\$ 6,529.00
95		<i>Customer</i>	April	31	515,218	0	515,218	\$ 154,442	\$ 4,981.99
96		<i>\$1,350.00</i>	May	31	0	324,350	324,350	\$ 112,731	\$ 3,636.48
97		<i>Per Therm</i>	June	31	0	218,129	218,129	\$ 89,518	\$ 2,887.68
98		<i>\$0.2185</i>	July	31	0	189,460	189,460	\$ 83,253	\$ 2,685.58
99			August	31	0	192,134	192,134	\$ 83,837	\$ 2,704.43
100			September	31	0	232,113	232,113	\$ 92,574	\$ 2,986.26
101			October	31	0	383,712	383,712	\$ 125,703	\$ 4,054.95
102			November	31	578,379	0	578,379	\$ 168,244	\$ 5,427.24
103			December	31	786,923	0	786,923	\$ 213,818	\$ 6,897.34
104					4,349,875	1,539,897	5,889,772	\$ 1,789,303	\$ 57,719.44
105	G-52/T-52	High Annual, Low Winter	January	33	1,332,981	0	1,332,981	\$ 283,945	\$ 8,604.40
106			February	33	1,504,043	0	1,504,043	\$ 314,667	\$ 9,535.37
107		<i>Rates</i>	March	33	1,376,235	0	1,376,235	\$ 291,713	\$ 8,839.80
108		<i>Customer</i>	April	33	1,342,269	41,018	1,383,288	\$ 290,111	\$ 8,791.23
109		<i>\$1,350.00</i>	May	33	5,650	1,257,039	1,262,689	\$ 183,381	\$ 5,557.01
110		<i>Per Therm Summer</i>	June	33	12,462	1,223,757	1,236,219	\$ 180,956	\$ 5,483.51
111		<i>\$0.1096</i>	July	33	0	1,220,236	1,220,236	\$ 178,332	\$ 5,403.99
112		<i>Per Therm Winter</i>	August	33	0	1,282,733	1,282,733	\$ 185,184	\$ 5,611.62
113		<i>\$0.1796</i>	September	33	0	1,416,119	1,416,119	\$ 199,807	\$ 6,054.77
114			October	33	43,229	1,387,409	1,430,639	\$ 204,424	\$ 6,194.65
115			November	33	1,381,287	28,665	1,409,953	\$ 295,764	\$ 8,962.53
116			December	33	1,562,138	0	1,562,138	\$ 325,101	\$ 9,851.53
117					8,560,295	7,856,979	16,417,274	\$ 2,933,384	\$ 88,890.42
118		Total			54,149,473	20,002,636	74,152,109	\$ 47,707,977	

Northern Utilities, Inc. - New Hampshire Division  
Decoupling  
Target Revenue Per Customer (August 1, 2023 - July 31, 2024)

Effective August 1, 2023-July 31, 2024	Residential				Commercial and Industrial				
Target Distribution Revenues	R6	R5-R10	G40	G50	G41	G51	G42	G52	Total
August	\$ 44,538	\$ 882,891	\$ 442,238	\$ 93,251	\$ 227,479	\$ 112,876	\$ 83,773	\$ 184,835	\$ 2,071,883
September	46,242	1,087,862	476,536	92,524	272,016	113,956	92,497	199,423	2,381,056
October	50,498	1,588,912	558,980	92,508	397,388	121,293	125,575	204,027	3,139,181
November	58,959	2,464,520	701,985	96,170	592,126	134,177	168,051	295,141	4,511,129
December	70,370	3,543,292	884,133	103,121	816,102	151,406	213,555	324,405	6,106,384
January	73,786	3,974,997	956,565	105,273	899,752	156,671	241,538	283,352	6,691,933
February	68,017	3,597,290	892,028	102,339	816,986	149,210	220,667	313,998	6,160,534
March	63,678	3,128,266	809,631	98,294	712,770	144,490	202,154	291,101	5,450,383
April	54,744	2,083,136	637,354	88,427	481,570	125,086	154,270	289,502	3,914,089
May	51,089	1,474,815	538,375	89,195	356,865	122,064	112,622	183,037	2,928,063
June	46,315	1,042,671	468,173	90,273	262,409	115,389	89,445	180,618	2,295,292
July	44,179	855,305	437,854	91,561	221,424	112,249	83,190	178,000	2,023,761
12ME July	\$ 672,416	\$25,723,957	\$7,803,851	\$1,142,936	\$6,056,886	\$1,558,867	\$1,787,337	\$2,927,437	\$ 47,673,687

Effective August 1, 2023-July 31, 2024	Residential				Commercial and Industrial				
Customers in Authorized Rate Design	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August	\$ 1,277	\$ 26,815	\$ 5,234	\$ 831	\$ 704	\$ 267	\$ 31	\$ 33	
September	1,277	26,815	5,234	831	704	267	31	33	
October	1,277	26,815	5,234	831	704	267	31	33	
November	1,277	26,815	5,234	831	704	267	31	33	
December	1,277	26,815	5,234	831	704	267	31	33	
January	1,277	26,815	5,234	831	704	267	31	33	
February	1,277	26,815	5,234	831	704	267	31	33	
March	1,277	26,815	5,234	831	704	267	31	33	
April	1,277	26,815	5,234	831	704	267	31	33	
May	1,277	26,815	5,234	831	704	267	31	33	
June	1,277	26,815	5,234	831	704	267	31	33	
July	1,277	26,815	5,234	831	704	267	31	33	

Effective August 1, 2023-July 31, 2024	Residential				Commercial and Industrial				
Monthly Revenue Per Customer	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August	\$ 34.89	\$ 32.93	\$ 84.49	\$ 112.15	\$ 323.02	\$ 423.55	\$ 2,702.37	\$ 5,601.06	
September	36.22	40.57	91.04	111.28	386.26	427.60	2,983.76	6,043.11	
October	39.55	59.26	106.79	111.26	564.28	455.13	4,050.81	6,182.64	
November	46.18	91.91	134.11	115.66	840.81	503.48	5,421.01	8,943.66	
December	55.12	132.14	168.91	124.02	1,158.85	568.13	6,888.87	9,830.46	
January	57.79	148.24	182.75	126.61	1,277.63	587.88	7,791.54	8,586.42	
February	53.28	134.15	170.42	123.08	1,160.11	559.89	7,118.29	9,515.08	
March	49.88	116.66	154.68	118.22	1,012.12	542.18	6,521.09	8,821.23	
April	42.88	77.69	121.76	106.35	683.82	469.37	4,976.44	8,772.78	
May	40.02	55.00	102.85	107.27	506.74	458.03	3,632.98	5,546.58	
June	36.28	38.88	89.44	108.57	372.62	432.98	2,885.33	5,473.26	
July	34.60	31.90	83.65	110.12	314.42	421.20	2,683.54	5,393.94	
Total	\$ 526.68	\$ 959.32	\$ 1,490.90	\$ 1,374.60	\$ 8,600.68	\$ 5,849.41	\$57,656.03	\$88,710.22	

Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2023 - July 31, 2024)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
1	R-5	Residential Heating	January	26,171	3,569,155	0	3,569,155	\$ 3,885,718	\$ 148.47
2			February	26,171	3,167,143	0	3,167,143	\$ 3,513,491	\$ 134.25
3		<i>Rates</i>	March	26,171	2,668,501	0	2,668,501	\$ 3,051,793	\$ 116.61
4		<i>Customer</i>	April	26,171	1,566,216	0	1,566,216	\$ 2,031,175	\$ 77.61
5		<i>\$22.20</i>	May	26,171	0	926,189	926,189	\$ 1,438,567	\$ 54.97
6		<i>Per Therm</i>	June	26,171	0	471,753	471,753	\$ 1,017,800	\$ 38.89
7		<i>\$0.9259</i>	July	26,171	0	274,716	274,716	\$ 835,361	\$ 31.92
8			August	26,171	0	303,731	303,731	\$ 862,226	\$ 32.95
9			September	26,171	0	519,219	519,219	\$ 1,061,749	\$ 40.57
10			October	26,171	0	1,047,855	1,047,855	\$ 1,551,219	\$ 59.27
11			November	26,171	1,975,568	0	1,975,568	\$ 2,410,199	\$ 92.09
12			December	26,171	3,115,886	0	3,115,886	\$ 3,466,032	\$ 132.44
13					16,062,468	3,543,464	19,605,931	\$ 25,125,331	\$ 960.04
14	R-10	Res. Heating, Low Income	January	644	80,989	0	80,989	\$ 89,278	\$ 138.70
15			February	644	75,070	0	75,070	\$ 83,798	\$ 130.18
16		<i>Rates</i>	March	644	67,158	0	67,158	\$ 76,473	\$ 118.80
17		<i>Customer</i>	April	644	40,685	0	40,685	\$ 51,961	\$ 80.72
18		<i>\$22.20</i>	May	644	0	23,715	23,715	\$ 36,248	\$ 56.31
19		<i>Per Therm</i>	June	644	0	11,427	11,427	\$ 24,871	\$ 38.64
20		<i>\$0.9259</i>	July	644	0	6,106	6,106	\$ 19,944	\$ 30.98
21			August	644	0	6,885	6,885	\$ 20,665	\$ 32.10
22			September	644	0	12,769	12,769	\$ 26,113	\$ 40.57
23			October	644	0	25,275	25,275	\$ 37,693	\$ 58.56
24			November	644	43,235	0	43,235	\$ 54,322	\$ 84.39
25			December	644	68,009	0	68,009	\$ 77,261	\$ 120.03
26					375,147	86,179	461,326	\$ 598,626	\$ 929.99
27	R-6	Residential Non-Heating	January	1,277	32,447	0	32,447	\$ 73,786	\$ 57.79
28			February	1,277	28,328	0	28,328	\$ 68,017	\$ 53.28
29		<i>Rates</i>	March	1,277	25,230	0	25,230	\$ 63,678	\$ 49.88
30		<i>Customer</i>	April	1,277	18,851	0	18,851	\$ 54,744	\$ 42.88
31		<i>\$22.20</i>	May	1,277	0	16,241	16,241	\$ 51,089	\$ 40.02
32		<i>Per Therm</i>	June	1,277	0	12,833	12,833	\$ 46,315	\$ 36.28
33		<i>\$1.4005</i>	July	1,277	0	11,308	11,308	\$ 44,179	\$ 34.60
34			August	1,277	0	11,564	11,564	\$ 44,538	\$ 34.89
35			September	1,277	0	12,781	12,781	\$ 46,242	\$ 36.22
36			October	1,277	0	15,819	15,819	\$ 50,498	\$ 39.55
37			November	1,277	21,860	0	21,860	\$ 58,959	\$ 46.18
38			December	1,277	30,008	0	30,008	\$ 70,370	\$ 55.12
39					156,724	80,545	237,269	\$ 672,416	\$ 526.68

Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2023 - July 31, 2024)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
40	G-40/T-40	Low Annual, High Winter	January	5,234	2,105,842	0	2,105,842	\$ 956,565	\$ 182.75
41			February	5,234	1,853,148	0	1,853,148	\$ 892,028	\$ 170.42
42			<i>Rates</i> March	5,234	1,530,519	0	1,530,519	\$ 809,631	\$ 154.68
43			<i>Customer</i> April	5,234	855,965	0	855,965	\$ 637,354	\$ 121.76
44			<i>\$80.00</i> May	5,234	0	468,408	468,408	\$ 538,375	\$ 102.85
45			<i>Per Therm</i> June	5,234	0	193,531	193,531	\$ 468,173	\$ 89.44
46			<i>\$0.2554</i> July	5,234	0	74,813	74,813	\$ 437,854	\$ 83.65
47			August	5,234	0	91,982	91,982	\$ 442,238	\$ 84.49
48			September	5,234	0	226,274	226,274	\$ 476,536	\$ 91.04
49			October	5,234	0	549,088	549,088	\$ 558,980	\$ 106.79
50			November	5,234	1,109,028	0	1,109,028	\$ 701,985	\$ 134.11
51			December	5,234	1,822,234	0	1,822,234	\$ 884,133	\$ 168.91
52					9,276,737	1,604,096	10,880,833	\$ 7,803,851	\$ 1,490.90
53	G-50/T-50	Low Annual, Low Winter	January	831	165,778	0	165,778	\$ 105,273	\$ 126.61
54			February	831	153,226	0	153,226	\$ 102,339	\$ 123.08
55			<i>Rates</i> March	831	135,926	0	135,926	\$ 98,294	\$ 118.22
56			<i>Customer</i> April	831	93,720	0	93,720	\$ 88,427	\$ 106.35
57			<i>\$80.00</i> May	831	0	97,002	97,002	\$ 89,195	\$ 107.27
58			<i>Per Therm</i> June	831	0	101,613	101,613	\$ 90,273	\$ 108.57
59			<i>\$0.2338</i> July	831	0	107,123	107,123	\$ 91,561	\$ 110.12
60			August	831	0	114,352	114,352	\$ 93,251	\$ 112.15
61			September	831	0	111,245	111,245	\$ 92,524	\$ 111.28
62			October	831	0	111,176	111,176	\$ 92,508	\$ 111.26
63			November	831	126,839	0	126,839	\$ 96,170	\$ 115.66
64			December	831	156,573	0	156,573	\$ 103,121	\$ 124.02
65					832,063	642,511	1,474,573	\$ 1,142,936	\$ 1,374.60
66	G-41/T-41	Med. Annual, High Winter	January	704	2,573,095	0	2,573,095	\$ 899,752	\$ 1,277.63
67			February	704	2,285,810	0	2,285,810	\$ 816,986	\$ 1,160.11
68			<i>Rates</i> March	704	1,924,069	0	1,924,069	\$ 712,770	\$ 1,012.12
69			<i>Customer</i> April	704	1,121,559	0	1,121,559	\$ 481,570	\$ 683.82
70			<i>\$225.00</i> May	704	0	688,701	688,701	\$ 356,865	\$ 506.74
71			<i>Per Therm</i> June	704	0	360,838	360,838	\$ 262,409	\$ 372.62
72			<i>\$0.2881</i> July	704	0	218,577	218,577	\$ 221,424	\$ 314.42
73			August	704	0	239,596	239,596	\$ 227,479	\$ 323.02
74			September	704	0	394,184	394,184	\$ 272,016	\$ 386.26
75			October	704	0	829,358	829,358	\$ 397,388	\$ 564.28
76			November	704	1,505,305	0	1,505,305	\$ 592,126	\$ 840.81
77			December	704	2,282,740	0	2,282,740	\$ 816,102	\$ 1,158.85
78					11,692,577	2,731,254	14,423,832	\$ 6,056,886	\$ 8,600.68



Northern Utilities New Hampshire  
Target Revenue Per Customer (August 1, 2023 - July 31, 2024)  
Proposed Revenue by Calendar Month

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]
Line	Rate Class	Description	Month	Billing Determinants			Total Calendarized Therms	Calendar Month Revenue	
				Pro Forma Test Year Customers	Winter Therms	Summer Therms		Total Calendarized Revenue	Calendarized Revenue Per Customer
79	G-51/T-51	Med. Annual, Low Winter	January	267	548,609	0	548,609	\$ 156,671	\$ 587.88
80			February	267	506,285	0	506,285	\$ 149,210	\$ 559.89
81		<i>Rates</i>	March	267	479,510	0	479,510	\$ 144,490	\$ 542.18
82		<i>Customer</i>	April	267	369,435	0	369,435	\$ 125,086	\$ 469.37
83		<i>\$225.00</i>	May	267	0	352,292	352,292	\$ 122,064	\$ 458.03
84		<i>Per Therm</i>	June	267	0	314,422	314,422	\$ 115,389	\$ 432.98
85		<i>\$0.1763</i>	July	267	0	296,610	296,610	\$ 112,249	\$ 421.20
86			August	267	0	300,172	300,172	\$ 112,876	\$ 423.55
87			September	267	0	306,298	306,298	\$ 113,956	\$ 427.60
88			October	267	0	347,918	347,918	\$ 121,293	\$ 455.13
89			November	267	421,008	0	421,008	\$ 134,177	\$ 503.48
90			December	267	518,741	0	518,741	\$ 151,406	\$ 568.13
91					2,843,588	1,917,712	4,761,300	\$ 1,558,867	\$ 5,849.41
92	G-42/T-42	High Annual, High Winter	January	31	915,167	0	915,167	\$ 241,538	\$ 7,791.54
93			February	31	819,517	0	819,517	\$ 220,667	\$ 7,118.29
94		<i>Rates</i>	March	31	734,670	0	734,670	\$ 202,154	\$ 6,521.09
95		<i>Customer</i>	April	31	515,218	0	515,218	\$ 154,270	\$ 4,976.44
96		<i>\$1,350.00</i>	May	31	0	324,350	324,350	\$ 112,622	\$ 3,632.98
97		<i>Per Therm</i>	June	31	0	218,129	218,129	\$ 89,445	\$ 2,885.33
98		<i>\$0.2182</i>	July	31	0	189,460	189,460	\$ 83,190	\$ 2,683.54
99			August	31	0	192,134	192,134	\$ 83,773	\$ 2,702.37
100			September	31	0	232,113	232,113	\$ 92,497	\$ 2,983.76
101			October	31	0	383,712	383,712	\$ 125,575	\$ 4,050.81
102			November	31	578,379	0	578,379	\$ 168,051	\$ 5,421.01
103			December	31	786,923	0	786,923	\$ 213,555	\$ 6,888.87
104					4,349,875	1,539,897	5,889,772	\$ 1,787,337	\$ 57,656.03
105	G-52/T-52	High Annual, Low Winter	January	33	1,332,981	0	1,332,981	\$ 283,352	\$ 8,586.42
106			February	33	1,504,043	0	1,504,043	\$ 313,998	\$ 9,515.08
107		<i>Rates</i>	March	33	1,376,235	0	1,376,235	\$ 291,101	\$ 8,821.23
108		<i>Customer</i>	April	33	1,342,269	41,018	1,383,288	\$ 289,502	\$ 8,772.78
109		<i>\$1,350.00</i>	May	33	5,650	1,257,039	1,262,689	\$ 183,037	\$ 5,546.58
110		<i>Per Therm Summer</i>	June	33	12,462	1,223,757	1,236,219	\$ 180,618	\$ 5,473.26
111		<i>\$0.1094</i>	July	33	0	1,220,236	1,220,236	\$ 178,000	\$ 5,393.94
112		<i>Per Therm Winter</i>	August	33	0	1,282,733	1,282,733	\$ 184,835	\$ 5,601.06
113		<i>\$0.1791</i>	September	33	0	1,416,119	1,416,119	\$ 199,423	\$ 6,043.11
114			October	33	43,229	1,387,409	1,430,639	\$ 204,027	\$ 6,182.64
115			November	33	1,381,287	28,665	1,409,953	\$ 295,141	\$ 8,943.66
116			December	33	1,562,138	0	1,562,138	\$ 324,405	\$ 9,830.46
117					8,560,295	7,856,979	16,417,274	\$ 2,927,437	\$ 88,710.22
118		Total			54,149,473	20,002,636	74,152,109	\$ 47,673,687	

**NORTHERN UTILITIES, INC.**

**DIRECT TESTIMONY**

**OF**

**TIMOTHY S. LYONS**

**EXHIBIT TSL-1**

**New Hampshire Public Utilities Commission**

**Docket No. DG 21-104**

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### **SCHEDULES:**

Schedule TSL-1 – Experience

Schedule TSL-2 – Proposed Revenue Decoupling Adjustment Clause Tariff

Schedule TSL-3 – Full Revenue Decoupling Mechanisms in New England

Schedule TSL-4 – Revenue Per Customer Calculation



1 Administration from Babson College. A summary of my professional and  
2 educational background, including a list of my testimony in prior proceedings, is  
3 included in Schedule TSL-1.  
4

## 5 **II. PURPOSE OF TESTIMONY**

6 **Q. What is the purpose of your testimony?**

7 A. The purpose of my testimony is to sponsor the Company's proposed revenue  
8 decoupling mechanism ("RDM") and associated tariff. The RDM addresses the  
9 basic misalignment between the structure of the Company's costs and its rates.  
10 Specifically, utility distribution costs are largely fixed and change very little in the  
11 short run with changes in usage levels. However, distribution rates have a  
12 significant variable, or usage-based, component that changes revenues (and cost  
13 recovery) with changes in usage levels. The RDM corrects for this misalignment  
14 by adjusting the Company's actual revenues to match its authorized revenues.  
15 RDMs have been approved in numerous jurisdictions, including New Hampshire,  
16 and are viewed in the industry as important to the development of Energy  
17 Efficiency ("EE") initiatives.  
18

19 **Q. How is the remaining portion of your testimony organized?**

20 A. The remaining portion of my testimony is organized into the following sections.

- 1       • Section III provides an overview of revenue decoupling, including the  
2       Commission’s guidance in the Gas and Electric Utilities Energy Efficiency  
3       Resource Standard proceeding (“EERS” proceeding).<sup>1</sup>
- 4       • Section IV describes the proposed RDM.
- 5       • Section V illustrates the calculation of the proposed RDM for the residential  
6       rate class.
- 7       • Section VI summarizes the benefits of the proposed RDM.

### 9                   **III.    OVERVIEW OF REVENUE DECOUPLING**

#### 10   **Q.    What is revenue decoupling?**

11   A.   Revenue decoupling breaks or “decouples” the link between utility revenues and  
12       sales volumes, helping to ensure that a utility does not over- or under-recover its  
13       authorized revenue requirement. There are two basic forms of revenue decoupling:

- 14       • Partial or Limited Revenue Decoupling – this type addresses specific  
15       variances between actual and authorized revenues, such as the impact of  
16       weather or EE. The Company’s current Lost Revenue Rate (“LRR”) within  
17       the Local Delivery Adjustment Charge (“LDAC”) is an example of partial  
18       or limited revenue decoupling.
- 19       • Full Revenue Decoupling – this type addresses the total variance between  
20       actual and authorized revenues. The Company’s proposed RDM is an

<sup>1</sup> Docket DE 15-137

1 example of full revenue decoupling. Variances can be measured on the basis  
2 of total revenues, or revenues per customer (“RPC”).  
3

4 **Q. Has the Commission approved a revenue decoupling mechanism for New**  
5 **Hampshire gas and electric utilities?**

6 A. Yes. The Commission approved a lost revenue adjustment mechanism (“LRAM”),  
7 a partial or limited revenue decoupling mechanism, for all electric and gas utilities  
8 in the EERS proceeding,<sup>2</sup> noting:

9 “...without the LRAM, or a change in the way rates are designed  
10 today, the utilities may lose revenue that the Commission has  
11 already determined in the utility’s rate case is just and reasonable  
12 for them to recover. Consequently, we approve the LRAM as  
13 proposed.”<sup>3</sup>

14 In the EERS proceeding, the Commission recognized the limitations of an LRAM  
15 and the role a full revenue decoupling mechanism can play in ensuring that the  
16 utility does not over- or under-recover its authorized revenue requirement.<sup>4</sup>

17 The Commission therefore required utilities to seek approval of a revenue  
18 decoupling mechanism, stating:

<sup>2</sup> Docket DE 15-137, Order No 25,932

<sup>3</sup> Id., p. 59

<sup>4</sup> Id., p. 59-60 (“[W]e are mindful that, with an LRAM, the utilities’ revenues can increase above their authorized revenue requirements from increased sales, and, for that reason and others, some parties prefer decoupling. This is because decoupling provides a reconciliation to the last-approved revenue requirement.”)

1 “We note that our approval of the LRAM does not limit our  
2 subsequent consideration and approval at any time of a different lost  
3 revenue recovery mechanism, and that the Joint Utilities (except  
4 NHEC) are required to seek approval of a decoupling or other lost-  
5 revenue recovery mechanism as an alternate to the LRAM in their  
6 first distribution rate cases after the first EERS triennium, if not  
7 before.”<sup>5</sup>

8 Following the EERS proceeding, the Commission approved full revenue  
9 decoupling mechanisms for Liberty Utilities (EnergyNorth Natural Gas)  
10 Corporation,<sup>6</sup> and Liberty Utilities (Granite State Electric) Corporation.<sup>7</sup>

11 The Company’s proposed RDM is generally consistent with the revenue  
12 decoupling mechanism approved for Liberty Utilities (Granite State Electric)  
13 Corporation and the revenue decoupling mechanism recently filed by the  
14 Company’s New Hampshire electric division (Unitil Energy Systems, Inc.)<sup>8</sup>.

15  
16 **Q. Please provide an overview of the Company’s proposed RDM.**

17 **A.** The proposed RDM is a full revenue decoupling mechanism that reconciles  
18 monthly actual and authorized RPC by rate class. The proposed RDM is applicable  
19 to all rate classes. The Company proposes that the authorized RPC be adjusted

<sup>5</sup> Id., p. 60

<sup>6</sup> Docket DE 17-048, Order No. 26,122 at pp. 45-46 (“We applaud Liberty for proposing a decoupling mechanism to replace the LRAM.”).

<sup>7</sup> Docket DE 19-064, Order No. 26,376 at pp. 9, 13 (approving a Settlement Agreement supporting the implementation of a decoupling mechanism).

<sup>8</sup> Docket DE 21-030.



1 annually to reflect three estimated annual step increases on August 1, 2022 of \$3.1  
2 million; August 1, 2023 of \$3.1 million; and August 1, 2024 of \$3.2 million  
3 associated with 2021, 2022 and 2023 capital investments.

4 The proposed RDM process will consist of two steps:

5 In the first step, the Company will record monthly variances between actual  
6 and authorized RPC for each rate class. The monthly variances are then aggregated  
7 over the twelve-month period August through July (the “Measurement Period”).  
8 The monthly variances are recorded in a deferred account with carrying costs  
9 accrued at the Prime rate.<sup>9</sup> The aggregate variances and carrying costs form the  
10 basis for the revenue decoupling adjustment (“RDA”) and the calculation of RDM  
11 adjustment factor (“RDAF”) (surcharge or credit). For example, revenue surpluses  
12 (actual RPC is greater than authorized RPC) during the Measurement Period will  
13 result in a credit or refund for the customers. Conversely, revenue shortfalls (i.e.,  
14 actual RPC is less than authorized RPC) during the Measurement Period will result  
15 in a surcharge to the customers.

16 In the second step, the Company will file with the Commission the  
17 applicable RDAF 45 days in advance of the effective date of November 1. The  
18 filing will include an allocation of the RDA, including prior period reconciliation  
19 and deferrals as a result of a cap, to each rate class, and calculation of the RDAF.

<sup>9</sup> Interest shall be calculated at the prime rate, with said prime rate to be fixed on a quarterly basis and to be established as reported in the Wall Street Journal on the first business day of the month preceding the calendar quarter. If more than one interest rate is reported, the average of the reported rates shall be used.

1           The RDA is allocated to each rate class based on the authorized revenues of  
2           each rate class in the most recent rate case, including step adjustments.

3           The RDAF is calculated as a dollar per therm charge or credit based on the  
4           RDA allocated to each rate class divided by the projected therm sales for each rate  
5           class over the prospective twelve-month period November through October (“RDM  
6           Adjustment Period”). The RDAF will be charged or credited to customer bills  
7           during the RDM Adjustment Period.

8           The tariff for the Company’s proposed RDM is included in Schedule TSL-  
9           2. Upon implementation of its first RDAF, the Company will incorporate the  
10          supporting RDAF calculation in its RDAC tariff.

11  
12   **Q.    What are the primary benefits of the Company’s proposed RDM?**

13   A.    There are three primary benefits of the Company’s proposed RDM:

- 14          1. It corrects the basic misalignment between utility rates and costs;  
15          2. It supports achievement of certain policy objectives, such as EE initiatives; and  
16          3. It helps stabilize utility cost recovery as well as customer bills.

17  
18   **Q.    Please discuss the basic misalignment between utility rates and costs.**

19   A.    Gas utilities incur three types of costs in providing natural gas service to customers:

- 20          • Customer costs – including meter, billing and a portion of distribution costs  
21          that generally vary by the number of customers;

- 1           • Demand-related costs – including transmission and distribution costs that
- 2                 generally vary by demand; and
- 3           • Commodity-related costs – including variable Operating and Maintenance
- 4                 expenses that generally vary by therm sales or natural gas consumed.

5           Utility revenue requirements and rates are designed to recover all of these costs.  
6           However, especially for residential customers, a significant portion of the revenue  
7           requirements are recovered on the basis of consumption charges reflecting usage at  
8           the time rates are established (i.e., rates are set based on an assumed level of usage).  
9           Thus, to the extent that actual usage is significantly lower than the assumed level  
10          of usage in rates, the utility rates no longer recover the authorized revenue  
11          requirements. Conversely, to the extent that actual usage is significantly higher  
12          than the assumed level of usage in rates, then utility rates recover more than the  
13          authorized revenue requirements.

14                 Revenue decoupling corrects for this misalignment by adjusting revenues  
15          to match the authorized revenue requirements.

16  
17   **Q.     Has the Commission recognized this misalignment between utility rates and**  
18           **costs?**

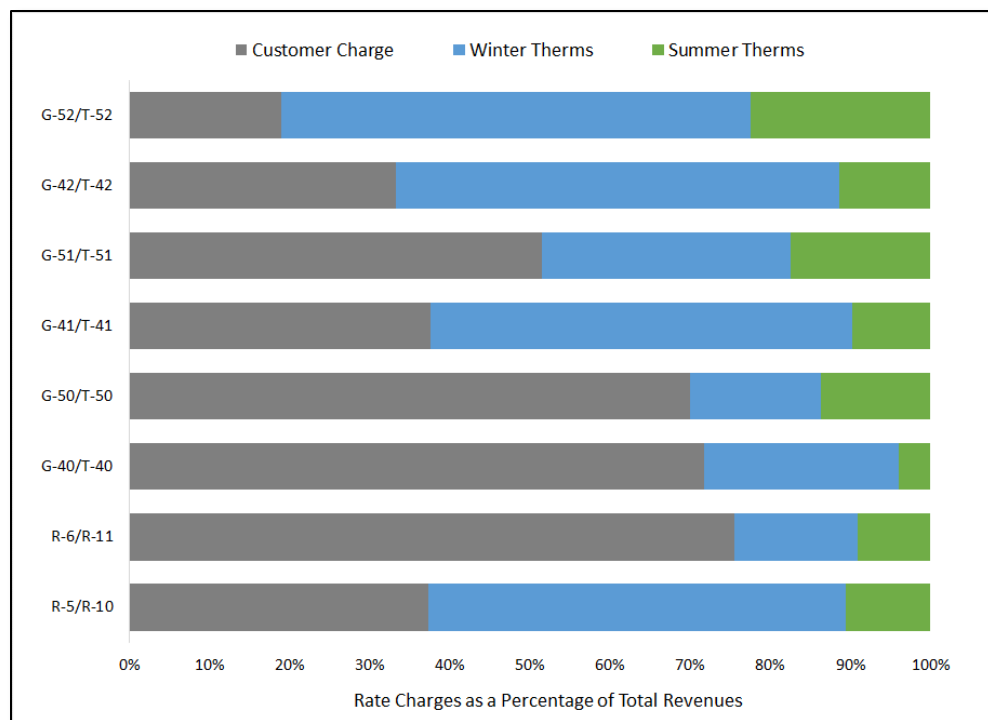
19   A.     Yes. In the EERS proceeding, the Commission noted this misalignment in the  
20          context of energy savings due to EE programs. The Commission stated: “With

1 increased energy savings comes decreased utility revenues due to standard rate  
2 design, which recovers costs through a variable, or consumption-based, rate.”<sup>10</sup>  
3

4 **Q. Do the Company’s current rates exhibit this misalignment between utility**  
5 **costs and rates?**

6 A. Yes. The portion of the Company’s charges that are based on consumption (therm  
7 sales) is significant, as shown in Figure 1.

8 **Figure 1: Consumption Revenues as Percentage of Total Revenues<sup>11</sup>**



9  
10 The Figure shows that a significant portion of the Company’s residential and  
11 commercial distribution revenues are recovered through usage (therms). For

<sup>10</sup> Docket DE 15-137, Order No 25,932, p. 59

<sup>11</sup> Source: Settlement Agreement in Docket DG 17-070, Exhibit 2.

1 example, the Figure shows that approximately 60 percent of Residential Heating  
2 (R-5 and R-10 rate classes) revenues are recovered through consumption charges.

3  
4 **Q. Please discuss how revenue decoupling supports certain policy objectives.**

5 A. The proposed RDM supports certain policy objectives, such as EE initiatives.  
6 Recovery of fixed costs through variable charges creates an inherent financial  
7 disincentive for utilities to promote initiatives that reduce customer consumption  
8 and has been referenced as a “primary barrier to aggressive utility investment in  
9 energy efficiency.”<sup>12</sup>

10 The RDM removes this financial disincentive, facilitating policies aimed to  
11 encourage EE initiatives. The Commission has noted: “Decoupling . . . was  
12 designed to sever the link between sales and revenues to remove [a utility’s]  
13 disincentive to promote energy conservation that is inherent in traditional  
14 ratemaking.”<sup>13</sup>

15  
16 **Q. Has the utility industry recognized the benefits of RDM in achieving policy  
17 objectives?**

18 A. Yes. Revenue decoupling is recognized by the utility industry as an essential tool  
19 in promoting EE initiatives. An ACEEE report states: "For energy efficiency to

<sup>12</sup> National Action Plan for Energy Efficiency (2007): Aligning Utility Incentives with Investment in Energy Efficiency, at p. ES-3

<sup>13</sup> Docket DG 19-145, Order No 26,306 at p. 7.

1 flourish, the use of decoupling needs to be expanded so that utilities can recover  
2 their fixed costs even if sales decline.”<sup>14</sup> Moreover, the benefits of revenue  
3 decoupling are recognized in regulatory jurisdictions throughout the U.S. Full  
4 revenue decoupling is currently in effect in 22 jurisdictions, including New  
5 Hampshire. In New England, full revenue decoupling is currently in effect for 20  
6 of 26 electric and gas utilities, as shown in Schedule TSL-3.<sup>15</sup>

7  
8  
9 **IV. NORTHERN’S PROPOSED REVENUE DECOUPLING MECHANISM**

10 **Q. What are the key features of the Company’s proposed RDM?**

11 A. There are seven key features of the Company’s proposed RDM discussed in this  
12 section, including:

- 13 1. Type of RDM
- 14 2. Revenue Adjustments
- 15 3. Applicable Rate Classes
- 16 4. Deferred Account
- 17 5. Class Allocation
- 18 6. Factor Calculation
- 19 7. Adjustment Cap

20  
<sup>14</sup> ACEEE The Future of the Utility Industry and the Role of Energy Efficiency (June 2014), at p. viii

<sup>15</sup> S&P Global Market Intelligence. Data as of April 12, 2021.

1           **1. Type of RDM**

2       **Q.     What type of RDM is the Company proposing?**

3       A.     The Company's proposed RDM is a full revenue decoupling mechanism. The  
4           proposed RDM reconciles monthly variances between actual and authorized RPC  
5           for each rate class. As discussed earlier, full revenue decoupling better  
6           accomplishes the Commission's policy objective to sever the link between  
7           volumes and revenues, providing a greater incentive to pursue energy efficiency, as  
8           compared to partial or limited revenue decoupling.

9  
10      **Q.     What is the primary benefit of the proposed RPC approach?**

11     A.     The primary benefit of the proposed RPC approach is the recognition of new  
12           customer revenues. The Company expects to add new customers and incur  
13           incremental costs to serve new customers during the term of the RDM. The  
14           incremental costs are related to providing new customers with access to the  
15           distribution system and meeting their demand requirements. Under the RPC  
16           approach, the Company retains the RPC associated with serving new customers that  
17           is used to offset the costs associated with new customers.

18               By comparison, under a total revenue approach, the Company does not  
19           retain incremental revenues to offset the incremental costs, creating an adverse  
20           financial impact when adding new customers.

1           **2. Revenue Adjustments**

2   **Q.    Is the Company proposing annual adjustments to the authorized RPC?**

3    A.    Yes. The Company proposes that the authorized RPC be adjusted annually to reflect  
4           three estimated step increases on August 1, 2022 of \$3.1 million, August 1, 2023  
5           of \$3.1 million, and August 1, 2024 of \$3.2 million associated with the 2021, 2022  
6           and 2023 capital investments, as discussed in the testimony of Company witnesses  
7           Messrs. Christopher Goulding and Daniel Nawazelski.

8                       Schedule TSL-4 shows derivation of the authorized RPC for the first step  
9           increase on August 1, 2022. Specifically, the Schedule shows the authorized RPC  
10          is based on the authorized revenues divided by the number of customers included  
11          in the authorized rate design. The authorized revenues are based on the target  
12          distribution revenues plus the step increase.

13                      For example, the authorized RPC in August 2022 for the residential heating  
14          class of \$40.49 is based on the authorized revenues of \$51,687 divided by the  
15          number of customers included in the authorized rate design of 1,277. The  
16          authorized revenues of \$51,687 are based on the target distribution revenues of  
17          \$48,504 plus the 2022 step increase of \$3,183.

18  
19   **Q.    Why is the Company proposing the annual adjustments?**

20    A.    The Company proposes the annual adjustments to align the authorized revenue  
21          requirements with the authorized RPC. In other words, as the Company's



1 authorized revenue requirement increases as a result of the step increases, the  
2 Company's authorized RPC should similarly increase.

3  
4 **3. Applicable Rate Classes**

5 **Q. What rate classes would the proposed RDM apply to?**

6 A. The Company proposes that the RDM be applicable to the Company's Residential  
7 Heating and Non-Heating Service (Schedules R-5 and R10 combined, and R-6),  
8 Commercial and Industrial Service (Schedules G-40, G-50, G-41, G-42, G-51, and  
9 G-52) customer classes. The revenues associated with special contracts will not be  
10 included as part of the RDM.

11  
12 **4. Deferred Account**

13 **Q. Is the Company proposing to establish a deferred account to record variances**  
14 **between actual and authorized RDM?**

15 A. Yes. The Company proposes to establish a deferred account to record monthly  
16 variances between actual and authorized RPC. The monthly variances will be  
17 calculated by rate class and then recorded in a deferred account with carrying costs  
18 at the Prime rate.

19 The aggregate monthly variances and carrying costs form the basis for the  
20 RDA and the calculation of RDAF (surcharge or credit). For example, revenue  
21 surpluses (i.e., actual RPC greater than authorized RPC) during the Measurement  
22 Period will result in a credit or refund to customers, while revenue shortfalls (i.e.,

actual RPC less than authorized RPC) during the Measurement Period will result in a surcharge to customers.

**Q. What is the proposed process to establish the RDAF?**

A. The Company proposes to file with the Commission the applicable RDAF 45 days before the effective date of November 1. The filing will include an allocation of the RDA to each rate class, and the calculation of the RDAF. The RDA is allocated to each rate class based on the authorized revenues of each rate class in the most recent rate case, including step adjustments. The RDAF will be calculated as a dollar per therm charge or credit based on the RDA allocated to each rate class divided by the projected therm sales for each rate class over the RDM Adjustment Period (prospective 12-month period November through October). The RDAF will be charged or credited to customer bills during the RDM Adjustment Period. The RDM process will follow the schedule below.

Dates	Activity
August 1 through July 31	Measure and record monthly in a deferred account the revenue variances between actual and authorized RPC
On or about September 17 (45 days before November 1)	File with the Commission the RDAF based on the aggregate monthly revenue variances and monthly carrying costs on the deferred account balances
November 1 through October 31	Apply the RDAF to customer bills

**5. Class Allocation**

1     **Q.     How will the revenue decoupling adjustment be allocated to each rate class?**

2     A.     The RDA will be allocated to each rate class based on the proportion of authorized  
3             revenues in the most recent rate case, including step adjustments.

4

5             **6. Factor Calculation**

6     **Q.     How will the RDAF be calculated?**

7     A.     The RDAF will be calculated on a dollar per therm basis for each rate class based  
8             on the RDA allocated to each rate class divided by the projected class therm sales  
9             for the RDM Adjustment Period (November through October). The RDAF will be  
10            applied to customer bills during the RDM Adjustment Period.

11

12            **7. Adjustment Cap**

13    **Q.     Is the Company proposing any adjustment cap?**

14    A.     Northern proposes to limit the RDA to two- and one-half percent (2.5%) of total  
15             revenues from delivered sales for the most recent twelve-month period, August  
16             through July, with revenue for externally supplied customers being adjusted by  
17             imputing the Company's cost of gas charges for that period. To help mitigate  
18             customer bill impacts, the cap would be applicable only to revenue shortfalls.  
19             Under-recovered revenues in excess of the adjustment cap would be held in the  
20             deferred account with carrying costs and included in the next RDAF filing.

21

1       **V. ILLUSTRATIVE CALCULATION OF DECOUPLING MECHANISM**

2       **Q. How will the Company implement the proposed RDM?**

3       A. As explained above, the proposed RDM process consists of two steps:

4               In the first step, the Company calculates the monthly variances between  
5       actual and authorized RPC for each rate class. The variances are calculated monthly  
6       and then aggregated over the twelve-month period August through July (the  
7       Measurement Period). The monthly variances are recorded in a deferred account  
8       with carrying costs accrued at the Prime rate. The aggregate variances and carrying  
9       costs form the basis for the RDA and the calculation of RDAF (surcharge or credit).  
10       For example, if the Company experiences a revenue surplus (actual revenues are  
11       greater than authorized revenues) during the Measurement Period, the RDM will  
12       result in a credit or refund to customers. Conversely, if the Company experiences  
13       a revenue shortfall (actual revenues are less than authorized revenues) during the  
14       Measurement Period, the RDM will result in a surcharge for customers.

15               In the second step, the Company files with the Commission the applicable  
16       RDAF 45 days before the effective date of November 1. The filing will include an  
17       allocation of the RDA to each rate class, and calculation of the RDAF. The RDA is  
18       allocated to each rate classes based on the authorized revenues of each rate class in  
19       the most recent rate case, including step adjustments. The RDAF will be calculated  
20       as a dollar per therm charge or credit based on the RDA allocated to each rate class  
21       divided by the projected therm sales for each rate class over the RDM Adjustment

Period (twelve-month period November through October). The RDAF will be charged or credited to customer bills during the RDM Adjustment Period.

**Q. Please illustrate the first step.**

**A.** In the first step, the Company will calculate monthly variances between actual and authorized RPC for each rate class, as illustrated for the residential rate class in Figure 2 (below).

**Figure 2: Monthly Residential Heating Revenue Variance Calculation (Illustrative)<sup>16</sup>**

Illustrative Calculation Variance Over / (Under)	Actual Residential Heating			Authorized Residential Heating			Variance Over / (Under)		
	Revenues	Customers	RPC	Revenues	Customers	RPC	RPC	Revenues	
August	\$ 1,081,951	27,217	\$ 39.75	\$ 1,076,569	26,815	\$ 40.15	\$ (0.40)	\$ (10,766)	
September	1,283,256	27,217	47.15	1,276,871	26,815	47.62	(0.47)	(12,769)	
October	1,775,342	27,217	65.23	1,766,509	26,815	65.88	(0.65)	(17,665)	
November	2,635,287	27,217	96.82	2,622,176	26,815	97.79	(0.96)	(26,222)	
December	3,694,761	27,217	135.75	3,676,379	26,815	137.10	(1.35)	(36,764)	
January	4,118,742	27,217	151.33	4,098,251	26,815	152.84	(1.51)	(40,983)	
February	3,747,792	27,217	137.70	3,729,146	26,815	139.07	(1.37)	(37,291)	
March	3,287,159	27,217	120.78	3,270,805	26,815	121.98	(1.20)	(32,708)	
April	2,260,725	27,217	83.06	2,249,478	26,815	83.89	(0.83)	(22,495)	
May	1,663,286	27,217	61.11	1,655,011	26,815	61.72	(0.61)	(16,550)	
June	1,238,872	27,217	45.52	1,232,709	26,815	45.97	(0.45)	(12,327)	
July	1,054,859	27,217	38.76	1,049,611	26,815	39.14	(0.39)	(10,496)	
12ME July	\$ 27,842,031	326,604		\$ 27,703,514	321,778		\$	(277,035)	

The Figure shows a four-phase process for each month assuming a 1.00 percent reduction in average revenue per customer for the residential sector. In the first phase, the Company calculates the authorized RPC per month by dividing the authorized monthly revenues by authorized monthly number of customers. In the second phase, the Company calculates the actual monthly RPC by dividing the actual revenues by the actual number of customers. In the third phase, the Company calculates the monthly variances between the actual and authorized RPC. In the

<sup>16</sup> The illustrative calculation assumes a 1.00 percent reduction in revenue per customer each month

final phase, the Company calculates the monthly revenue variance by multiplying the RPC variance with the actual number of customers.

The monthly revenue variances will be recorded in a deferred account with carrying costs accrued through the year at Prime rate, as illustrated for the residential rate class in Figure 3 (below).

**Figure 3: Deferred Account Balance (Illustrative)<sup>17</sup>**

Illustrative Deferred Account Balance	Deferred Account Starting Balance	Revenue Variance	Carrying Costs Rate	Carrying Costs	Deferred Account Ending Balance
August	\$ -	\$ (10,766)	0.27%	\$ (15)	\$ (10,780)
September	(10,780)	(12,769)	0.27%	(46)	(23,595)
October	(23,595)	(17,665)	0.27%	(88)	(41,348)
November	(41,348)	(26,222)	0.27%	(147)	(67,718)
December	(67,718)	(36,764)	0.27%	(233)	(104,715)
January	(104,715)	(40,983)	0.27%	(339)	(146,036)
February	(146,036)	(37,291)	0.27%	(446)	(183,774)
March	(183,774)	(32,708)	0.27%	(542)	(217,024)
April	(217,024)	(22,495)	0.27%	(618)	(240,137)
May	(240,137)	(16,550)	0.27%	(673)	(257,360)
June	(257,360)	(12,327)	0.27%	(714)	(270,400)
July	(270,400)	(10,496)	0.27%	(747)	(281,643)
August	(281,643)		0.27%	(763)	(282,406)
September	(282,406)		0.27%	(765)	(283,171)
October	(283,171)		0.27%	(767)	(283,938)
<b>Total</b>	<b>\$</b>	<b>(277,035)</b>	<b>\$</b>	<b>(6,903)</b>	<b>\$ (283,938)</b>

The Figure shows that carrying costs of \$6,903 will be accumulated through the year at the assumed Prime Rate. The aggregate monthly variances and carrying costs form the basis for the RDA and the calculation of RDAF surcharge or credit depending on the revenue variances.<sup>18</sup>

**Q. Please discuss the second step in calculating the RDM adjustment.**

<sup>17</sup> The illustrative calculation assumes a Prime Rate of 3.25 percent, or 0.2708 percent monthly

<sup>18</sup> The illustrative calculation shows RDA based on 12 months' ending July balance. However, the Company's proposed RDA filed will also include estimated carrying costs through October 31.

1 A. In the second step, the Company will file the applicable RDAF based on the RDA  
2 for the Measurement Period. The filing will include allocation of the RDA to rate  
3 classes, and calculation of the RDAF.

4 The RDA will be allocated to each rate class based on each class's  
5 authorized revenues, including step adjustments, as shown in Figure 4 (below).

6 **Figure 4: Decoupling Adjustment Allocation (Illustrative)<sup>19</sup>**

Illustrative Revenue Decoupling Adjustment	Authorized Revenues (\$)	Authorized Revenues (%)	Allocated RDA (\$)
Residential Non-Heating (R-6)	\$ 737,886	1.45%	\$ (4,112)
Residential Heating (R-5/R-10)	27,702,514	54.37%	(154,385)
C&I Low Annual, High Winter (G-40)	8,274,293	16.24%	(46,112)
C&I Low Annual, Low Winter (G-50)	1,201,344	2.36%	(6,695)
C&I Medium Annual, High Winter (G-41)	6,421,989	12.60%	(35,790)
C&I Medium Annual, Low Winter (G-51)	1,638,520	3.22%	(9,131)
C&I High Annual, High Winter (G-42)	1,895,204	3.72%	(10,562)
C&I High Annual, Low Winter (G-52)	3,077,325	6.04%	(17,150)
<b>Total</b>	<b>\$ 50,949,076</b>	<b>100.00%</b>	<b>\$ (283,938)</b>

7  
8 The Figure shows that the Residential Heating class revenues are 54.37 percent of  
9 total Company revenues. Accordingly, the deferred account balance allocated to  
10 the Residential Heating class is \$154,385.

11 The allocated RDA forms the basis for the calculation of RDAF for each  
12 rate class, as shown in Figure 5 (below).

<sup>19</sup> The RDA will be allocated to each rate class based on each class's authorized revenues. For illustrative purpose, Figure 4 currently shows the Company's proposed revenues plus 2022 step increase in the 'Authorized Revenues (\$)' column. The illustrative deferred account balance assumes that only the Residential class experienced a revenue change.

**Figure 5: Calculation of RDAF (Illustrative)**

Illustrative Revenue Decoupling Adjustment	Charge/ (Refund) (\$)	Adjusted Test Year Sales	Charge/ (Refund) (\$/therm)
Residential Non-Heating (R-6)	\$ 4,112	237,269	\$ 0.0173
Residential Heating (R-5/R-10)	154,385	20,067,257	0.0077
C&I Low Annual, High Winter (G-40)	46,112	10,880,833	0.0042
C&I Low Annual, Low Winter (G-50)	6,695	1,474,573	0.0045
C&I Medium Annual, High Winter (G-41)	35,790	14,423,832	0.0025
C&I Medium Annual, Low Winter (G-51)	9,131	4,761,300	0.0019
C&I High Annual, High Winter (G-42)	10,562	5,889,772	0.0018
C&I High Annual, Low Winter (G-52)	17,150	16,417,274	0.0010
<b>Total</b>	<b>\$ 283,938</b>	<b>74,152,109</b>	

The Figure shows that the RDAF for the Residential Heating class will be \$0.0077 per therm. The adjustment factor would be implemented on customer bills during the November through October RDM Adjustment Period.

**Q. Please describe how the RDAF will appear on customer bills.**

A. For billing purposes, the Company plans to add the RDAF to the Distribution Charge component.

**Q. Is the proposed RDM subject to reconciliation?**

A. Yes. As described in Section 7.0 of the proposed tariff, the RDM is subject to reconciliation. Specifically, the actual revenues received by the Company through application of the RDAF to customer bills is reconciled to the RDM adjustment amount.

**Q. Does this conclude your direct testimony?**



1     A.     Yes, it does.

	APPROVED RPC'S								
	Residential			Commercial and Industrial					
	R6	R5-R10	G40	G50	G41	G51	G42	G52	
August 2022	1,277	26,815	5,234	831	704	267	31		33
September 2022	1,277	26,815	5,234	831	704	267	31		33
October 2022	1,277	26,815	5,234	831	704	267	31		33
November 2022	1,277	26,815	5,234	831	704	267	31		33
December 2022	1,277	26,815	5,234	831	704	267	31		33
January 2023	1,277	26,815	5,234	831	704	267	31		33
February 2023	1,277	26,815	5,234	831	704	267	31		33
March 2023	1,277	26,815	5,234	831	704	267	31		33
April 2023	1,277	26,815	5,234	831	704	267	31		33
May 2023	1,277	26,815	5,234	831	704	267	31		33
June 2023	1,277	26,815	5,234	831	704	267	31		33
July 2023	1,277	26,815	5,234	831	704	267	31		33

August 2022	\$	34.05	\$	32.44	\$	84.08	\$	108.68	\$	318.36	\$	411.52	\$	2,641.02	\$	5,431.42
September 2022		36.27		40.58		91.05		111.56		386.39		428.43		2,986.26		6,054.77
October 2022		39.61		59.28		106.81		111.54		564.56		456.07		4,054.95		6,194.65
November 2022		46.26		91.96		134.15		115.99		841.30		504.61		5,427.24		8,962.53
December 2022		55.23		132.22		168.98		124.42		1,159.60		569.52		6,897.34		9,851.53
January 2023		57.91		148.33		182.83		127.04		1,278.48		589.36		7,801.39		8,604.40
February 2023		53.38		134.23		170.49		123.47		1,160.86		561.25		7,127.11		9,535.37
March 2023		49.97		116.73		154.74		118.57		1,012.75		543.47		6,529.00		8,839.80
April 2023		42.95		77.73		121.80		106.59		684.19		470.36		4,981.99		8,791.23
May 2023		40.08		55.02		102.87		107.52		506.97		458.98		3,636.48		5,557.01
June 2023		36.32		38.90		89.45		108.83		372.73		433.83		2,887.68		5,483.51
July 2023		34.65		31.90		83.65		110.39		314.49		422.00		2,685.58		5,403.99
Total Annual RPC	\$	526.68	\$	959.32	\$	1,490.90	\$	1,374.60	\$	8,600.68	\$	5,849.41	\$	57,656.03	\$	88,710.22

August 2022	\$	43,469	\$	869,904	\$	440,087	\$	90,360	\$	224,198	\$	109,671	\$	81,872	\$	179,237		
September 2022		46,303		1,088,212		476,581		92,761		272,107		114,176		92,574		199,807		
October 2022		50,573		1,589,617		559,090		92,744		397,580		121,543		125,703		204,424		
November 2022		59,063		2,465,848		702,206		96,439		592,474		134,480		168,244		295,764		
December 2022		70,512		3,545,385		884,496		103,454		816,630		151,778		213,818		325,101		
January 2023		73,940		3,977,396		956,985		105,625		900,348		157,065		241,843		283,945		
February 2023		68,151		3,599,421		892,398		102,664		817,515		149,574		220,941		314,667		
March 2023		63,797		3,130,064		809,936		98,583		713,215		144,835		202,399		291,713		
April 2023		54,833		2,084,192		637,525		88,627		481,829		125,352		154,442		290,111		
May 2023		51,166		1,475,440		538,468		89,401		357,024		122,317		112,731		183,381		
June 2023		46,376		1,042,988		468,212		90,489		262,492		115,614		89,518		180,956		
July 2023		44,233		855,490		437,868		91,788		221,474		112,462		83,253		178,332		
Total Revenue	\$	672,416	\$	25,723,957	\$	7,803,851	\$	1,142,936	\$	6,056,886	\$	1,558,867	\$	1,787,337	\$	2,927,437	\$	47,673,687

ACTUALS									
Residential			Commercial and Industrial						
R6	R5-R10	G40	G50	G41	G51	G42	G52		
1,320	27,563	4,906	837	671	267	30	34		
1,335	27,516	5,047	856	673	270	30	34		
1,325	27,600	5,089	836	691	278	30	34		
1,278	27,755	5,224	822	690	279	30	34		
1,251	27,903	5,285	817	690	280	30	33		
1,227	28,030	5,337	809	695	278	29	36		
1,245	28,033	5,341	805	698	277	29	36		
1,196	28,138	5,356	811	701	278	29	36		
1,202	28,091	5,358	811	702	278	29	36		
1,227	28,154	5,197	819	699	278	29	37		
1,241	27,971	5,207	834	702	279	29	37		
1,257	27,997	5,167	839	693	279	29	37		

Average Customers	1,259	27,896	5,210	825	692	277	29	35
Change from Approved	(18)	1,081	(25)	(7)	(12)	10	(2)	2

August 2022	\$	34.05	\$	32.44	\$	84.08	\$	108.68	\$	318.36	\$	411.52	\$	2,641.02	\$	5,431.42
September 2022		36.27		40.58		91.05		111.56		386.39		428.43		2,986.26		6,054.77
October 2022		39.61		59.28		106.81		111.54		564.56		456.07		4,054.95		6,194.65
November 2022		46.26		91.96		134.15		115.99		841.30		504.61		5,427.24		8,962.53
December 2022		55.23		132.22		168.98		124.42		1,159.60		569.52		6,897.34		9,851.53
January 2023		57.91		148.33		182.83		127.04		1,278.48		589.36		7,801.39		8,604.40
February 2023		53.38		134.23		170.49		123.47		1,160.86		561.25		7,127.11		9,535.37
March 2023		49.97		116.73		154.74		118.57		1,012.75		543.47		6,529.00		8,839.80
April 2023		42.95		77.73		121.80		106.59		684.19		470.36		4,981.99		8,791.23
May 2023		40.08		55.02		102.87		107.52		506.97		458.98		3,636.48		5,557.01
June 2023		36.32		38.90		89.45		108.83		372.73		433.83		2,887.68		5,483.51
July 2023		34.65		31.90		83.65		110.39		314.49		422.00		2,685.58		5,403.99
Total Annual RPC	\$	526.68	\$	959.32	\$	1,490.90	\$	1,374.60	\$	8,600.68	\$	5,849.41	\$	57,656.03	\$	88,710.22

August 2022	\$	44,944	\$	894,177	\$	412,481	\$	90,961	\$	213,617	\$	109,877	\$	79,231	\$	184,668		
September 2022		48,417		1,116,669		459,524		95,498		260,039		115,676		89,588		205,862		
October 2022		52,486		1,636,165		543,566		93,250		390,109		126,788		121,648		210,618		
November 2022		59,123		2,552,307		700,820		95,341		580,499		140,787		162,817		304,726		
December 2022		69,093		3,689,265		893,058		101,654		800,125		159,467		206,920		325,101		
January 2023		71,061		4,157,646		975,755		102,771		888,543		163,842		226,240		309,758		
February 2023		66,459		3,762,944		910,583		99,396		810,279		155,467		206,686		343,273		
March 2023		59,765		3,284,521		828,762		96,157		709,941		151,085		189,341		318,233		
April 2023		51,625		2,183,386		652,587		86,445		480,301		130,761		144,478		316,484		
May 2023		49,174		1,549,127		534,628		88,060		354,371		127,595		105,458		205,609		
June 2023		45,079		1,087,960		465,767		90,764		261,660		121,037		83,743		202,890		
July 2023		43,550		893,206		432,236		92,620		217,942		117,737		77,882		199,948		
Total Revenue	\$	660,776	\$	26,807,374	\$	7,809,766	\$	1,132,918	\$	5,967,425	\$	1,620,119	\$	1,694,032	\$	3,127,171	\$	48,819,581

New Customer Growth (Decay)	\$	(11,640)	\$	1,083,417	\$	5,915	\$	(10,018)	\$	(89,461)	\$	61,252	\$	(93,305)	\$	199,734	\$	1,145,894
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DOE Position:

Approved	\$	47,673,687	Allowed Revenue	\$	48,819,581	CC * RPC
Actual Revenue		44,506,322	Actual Revenue		44,506,322	
Difference	\$	(3,167,365)	Decoupling Adj (Under)/Over	\$	(4,313,259)	

Disallow Difference \$ (1,145,894) Change in Revenue Associated with Customer Growth