Qualifications of Stephen R. Eckberg

My name is Stephen R. Eckberg. I am employed as a Utility Analyst with the Sustainable Energy Division of the New Hampshire Public Utilities Commission where I have worked since 2014. My business address is 21 S. Fruit Street, Suite 10, Concord, New Hampshire 03301.

I earned a B.S. in Meteorology from the State University of New York at Oswego and an M.S. in Statistics from the University of Southern Maine.

After receiving my M.S. degree, I was employed as an analyst in the Boston office of Hagler Bailly, Inc, a consulting firm working with regulated utilities to perform evaluations of energy efficiency and demand-side management programs. From 2000 through 2003, I was employed at the NH Governor's Office of Energy and Community Services (now the Office of Strategic Initiatives) as the Director of the Weatherization Assistance Program. Following that, I was employed at Belknap Merrimack Community Action Agency as the Statewide Program Administrator of the NH Electric Assistance Program (EAP). In that capacity, I presented testimony before the NH Public Utilities Commission in dockets related to the design, implementation and management of the EAP. I have also testified before Committees of the New Hampshire General Court on issues related to energy efficiency and low income electric assistance. From 2007 – 2014 I was employed as a Utility Analyst with the New Hampshire Office of the Consumer Advocate (OCA). During my tenure with the OCA, I attended rate making and regulatory training at New Mexico State University's Center for Public Utilities.

In my position with the OCA, I entered pre-filed testimony jointly with Kenneth E. Traum, former Assistant Consumer Advocate, in the following dockets:

- DG 08-048 Unitil Corporation and Northern Utilities, Inc. Joint Petition for Approval of Stock Acquisition
- DW 08-070 Lakes Region Water Company Financing & Step Increase

- DW 08-098 Aquarion Water Company of New Hampshire
- DE 09-035 Public Service of New Hampshire Distribution Service Rate Case

I have also entered (non-joint) pre-filed testimony in the following dockets:

- DT 07-027 Kearsarge Telephone Company, Wilton Telephone Company, Hollis Telephone Company & Merrimack County Telephone Company Petition for Alternative Form of Regulation. Phase II & Phase III.
- DW 08-073 Pennichuck Water Works, Inc. Petition for Rate Increase
- DW 08-070 Lakes Region Water Company Third Step Increase.
- DW 08-065 Hampstead Area Water Company Petition for Rate Increase.
- DE 09-170 20 I 0 CORE Energy Efficiency Programs.
- DW 10-090 Pittsfield Aqueduct Company Petition for Rate Increase.
- DW 10-091 Pennichuck Water Works Petition for Rate Increase.
- DW 10-141 Lakes Region Water Petition for Rate Increase.
- DE 10-188 2011-2012 CORE and Natural Gas Energy Efficiency Programs.
- DE 11-250 PSNH Installation of a Wet Flue-Gas Desulphurization Scrubber
- DE 12-262 2013-2014 CORE and Natural Gas Energy Efficiency Programs.
- DE 12-292 PSNH 2013 Energy Service Rate.
- DE 12-262 2014 CORE Energy Efficiency Programs Update Filing
- DE 13-108 PSNH 2012 Energy Service Reconciliation
- DG 14-091 Liberty Utilities Special Contract and Lease Agreement with Innovative Natural Gas, LLC dba iNATGAS

DG 18-140 Liberty RNG Proposal Testimony of Eckberg February 22, 2019 Attachment SRE-2

	Class I Ther	mal REC V	alue
	A 10	A./	
	\$/MWH	\$/Dth	
	\$25.97	\$7.61	This is the 2019 TREC ACP Valu
	\$25.00	\$7.33	
	\$24.00	\$7.03	
	\$23.00	\$6.74	
	\$22.00	\$6.45	1
	\$21.00	\$6.15	
<u> </u>	\$20.00	\$5.86	
	\$19.00	\$5.57	
	\$18.00	\$5.28	
	\$17.00	\$4.98	
	\$16.00	\$4.69	
	\$15.00	\$4.40	
	\$14.00	\$4.10	
	\$13.00	\$3.81	
	\$12.00	\$3.52	
	\$11.00	\$3.22	
	\$10.00	\$2.93	
	\$9.00	\$2.64	
	\$8.00	\$2.34	
	\$7.00	\$2.05	
	\$6.00	\$1.76	
	\$5.00	\$1.47	
	\$4.00	\$1.17	
	\$3.00	\$0.88	
	\$2.00	\$0.59	
	\$1.00	\$0.29	

DG 18-140 Liberty RNG Proposal Testimony of Eckberg Attachment SRE-3 Page 1 of 2

Decompression Bid contingency Sub-Total Internal Labor Eng Review Total



CapEx			,	Weighted	
		Ratio	Rate	Rate	PreTax
\$ 14,500,000	Long Term Debt	49.85%	4.42%	2.20%	2.20%
\$ 804,368	Short Term Debt	0.95%	2.49%	0.02%	0.02%
\$ 15,304,368	CommonEquity	49.21%	9.30%	4.58%	6.32%
8 55%				6.80%	8_55%
\$ 765,218					
\$ 10,000					
	\$ 14,500,000 \$ 804,368 \$ 15,304,368 8,55% \$ 765,218	\$ 14,500,000 Long Term Debt \$ 804,368 Short Term Debt \$ 15,304,368 CommonEquity 8,55% \$ 765,218	Ratio \$ 14,500,000 Long Term Debt 49.85% \$ 804,368 Short Term Debt 0.95% \$ 15,304,368 CommonEquity 49,21% 8.55% \$ 765,218	Ratio Rate \$ 14,500,000	Ratio Rate Rate \$ 14,500,000 Long Term Debt 49.85% 4.42% 2.20% \$ 804,368 Short Term Debt 0.95% 2.49% 0.02% \$ 15,304,368 CommonEquity 49,21% 9.30% 4,58% 8.55% 6.80%

Year	MACRS Rates	MACRS Table	Book Depreciation	Delta	Tax Rate		DIT	ADIT	Rate Base	Return Required		O&M - Ins 6 escalator (2)	Revenue Requirement	Dth Projections (1)	\$/Dth	Rudarpa Fee 1.7% escalator (2)	Delivered COG			REC timate	COG W/TREC	
1	3.75%	\$ 573,914	\$ 765,218 \$	191,305	27.48%	9	52.571 \$	52,571	\$15,304,368 \$14,591,720	\$1,277,802	8	10,000.00	\$2,053,020	538,083	\$3.82	\$6.11	\$9.93	1st five	S	4,50	\$5,43	1st five
2		\$ 1.104.822		(339,604)	27.48%	5	(93,323) \$		\$13,733,179	\$1,210,647		10,170,00	\$1,986,036	572,077	\$3.47	\$6.21	\$9.69	levelized	S	4.50	\$5.19	levelized
_		\$ 1.021.873		(256,654)	27.48%	s	(70.529) \$		\$12,897,432	\$1,138,231		10,342.89	\$1,913,792	532,220	\$3.60	\$6.32	\$9.92	\$9.86	\$	4.50	\$5,42	\$5,360
4	6.18%		\$ 765,218 \$	(180,132)	27.48%	S	(49,500) \$		\$12,082,713	\$1,067,687		10,518.72	\$1,843,425	572,977	\$3.22	\$6.43	\$9.64		5	4.50	\$5.14	
5	5.71%			(109,120)	27.48%	S	(29,986) \$	(190,768)		\$998,877		10,697.54	\$1,774,793	494,219	\$3.59	\$6,54	\$10,13		\$	4.50	\$5,63	
6	5.29%	\$ 808,836		(43,617)	27.48%	5	(11,986) \$	(202,754)	\$10,510,304	\$931,670	\$	10,879.40	\$1,707,768	458,786	\$3.72	\$6,65	\$10,37	2nd five	S	4.50	\$5.87	2nd five
7	4.89%	\$ 748,078	\$ 765,218 \$	17,141	27.48%	S	4,710 \$	(198,044)	\$9,749,796	\$865,946	\$	11,064.35	\$1,642,229	425,750	\$3.86	\$6.76	\$10.62	levelized	S	4.50	\$6.12	levelized
8	4.52%	\$ 692,064	\$ 765,218 \$	73,155	27.48%	\$	20,103 \$	(177,941)	\$9,004,680	\$801,593	\$	11,252.44	\$1,578,064	394,946	\$4.00	\$6,88	\$10.87	\$10.77	S	4.50	\$6.37	\$6,27
9	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27.48%	\$	22,626 \$	(155,314)	\$8,262,088	\$738,007	\$	11,443.73	\$1,514,669	375,000	\$4.04	\$6.99	\$11.03		S	4.50	\$6,53	
10	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	(132,646)	\$7,519,538	\$674,530	\$	11,638,27	\$1,451,386	375,000	\$3,87	\$7,11	\$10.98		S	4.50	\$6,48	
11	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27.48%	\$	22,626 \$	(110,020)	\$6,776,946	\$611,052	\$	11,836,12	\$1,388,107	314,478	\$4,41	\$7.23	\$11.65	last seven	S	4.50	\$7.15	last seven
12	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27.48%	S	22,668 \$	(87,351)	\$6,034,396	\$547,575	\$	12,037.34	\$1,324,831	291,197	\$4,55	\$7.35	\$11.90	levelized	S	4.50	\$7.40	levelized
13	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	(64,725)	\$5,291,804	\$484,098	\$	12,241.97	\$1,261,559	270,000	\$4,67	\$7.48	\$12.15	\$11.89	S	4.50	\$7,65	\$7.39
14	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	(42,056)	\$4,549,254	\$420,621	\$	12,450.09	\$1,198,290	270,000	\$4.44	\$7.61	\$12.05		\$	4.50	\$7.55	
15	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27.48%	\$	22,626 \$	(19,430)	\$3,806,662	\$357,144	\$	12,661.74	\$1,135,024	270,000	\$4.20	\$7.74	\$11.94		5	4.50	\$7.44	
16	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	3,238	\$3,064,112	\$293,667		12,876.99	\$1,071,762	270,000	\$3.97	\$7.87	\$11,84		S	4.50	\$7.34	
17	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	25,865	\$2,321,520	\$230,190	\$	13,095.90	\$1,008,504	270,000	\$3.74	\$8.00	\$11.74		S	4.50	\$7.24	
18	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27,48%	\$	22,668 \$	48,533	\$1,578,970	\$166,713		13,318.53	\$945,249	270,000	\$3.50	\$8.14	\$11.64		S	4.50	\$7,14	
19	4.46%	\$ 682,881	\$ 765,218 \$	82,337	27,48%	S	22,626 \$	71,159	\$836,378	\$103,235		13,544.94	\$881,999	270,000	\$3,27	\$8,28	\$11.54		\$	4.50	\$7.04	
20	4.46%	\$ 682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	93,828	\$93,828	\$39,758	\$	13,775.21	\$818,752	270,000	\$3,03	\$8.42	\$11.45		5	4,50	\$6.95	
21	2,23%	\$ 341,440																				

⁽¹⁾ No Landfill Expansion (2) Last ten year average

DG 18-140 Liberty RNG Proposal Testimony of Eckberg Attachment SRE-3 Page 2 of 2

Rate Base model	CapEx				Weighted	
			Ratio	Rate	Rate	PreTax
Purchase Price	\$ 14,500,000	Long Term Debt	49.85%	4.42%	2,20%	2_20%
Decompression (Broken Bridge)	\$ 804,368	Short Term Debt	0.95%	2.49%	0.02%	0.02%
Total Cost	\$ 15,304,368	CommonEquity	49.21%	9,30%	4.58%	6.32%
Required Return (pre tax)	8.55%				6.80%	8.55%
Depreciation	765,218					
OpEx	\$ 10,000					

Year	MACRS Rates	MACRS Table	Book Depr	Delta	Tax Rate		DIT	ADIT	Rate Base \$15,304,368	Return Required	O&M - Ins 1,7% escalator (2	Revenue Requirement	Dth (1)	\$/Dth	Rudarpa Fee 1.7% escalator (2)	Delivered COG		TRI Estir		COG W/TREC	
1	3.75% \$	573.914	\$ 765,218 \$	191,305	27.48%	S	52,571 \$	52,571	\$14,591,720	\$1,277,802	\$ 10,000	00 \$2,053,020	490,000	\$4.19	\$6.11	\$10.30	1st five	S	4.50	\$5.80	1st five
2		1,104,822		(339,604)	27.48%	S	(93,323) \$	(40,753)		\$1,210,647				\$4.05	\$6.21	\$10.27	levelized	200	4.50		levelized
3		1.021.873		(256,654)	27.48%	S	(70,529) \$	(111,281)		\$1,138,231	\$ 10,342			\$3,91	\$6.32	\$10.23	\$10.23	\$	4.50	\$5.73	\$5.73
4	6,18% \$	945,351	\$ 765,218 \$	(180,132)	27 48%	S	(49,500) \$	(160,782)	\$12,082,713	\$1,067,687	\$ 10,518	72 \$1,843,425	490,000	\$3,76	\$6.43	\$10.19		\$	4.50	\$5.69	
5	5,71% \$	874,339	\$ 765,218 \$	(109,120)	27.48%	s	(29,986) \$	(190,768)	\$11,287,508	\$998,877	\$ 10,697	54 \$1,774,793	490,000	\$3,62	\$6.54	\$10.16		\$	4.50	\$5.66	
6	5,29% \$	808,836	\$ 765,218 \$	(43,617)	27.48%	S	(11,986) \$	(202,754)	\$10,510,304	\$931,670	\$ 10,879	40 \$1,707,768	375,000	\$4.55	\$6.65	\$11.20	2nd five	\$	4.50	\$6.70	2nd five
7	4,89% \$	748,078	\$ 765,218 \$	17,141	27.48%	\$	4,710 \$	(198,044)	\$9,749,796	\$865,946	\$ 11,064	35 \$1,642,229	375,000	\$4.38	\$6.76	\$11.14	levelized	S	4.50	\$6.64	levelized
8	4.52% \$	692,064	\$ 765,218 \$	73,155	27.48%	S	20,103 \$	(177,941)	\$9,004,680	\$801,593	\$ 11,252	44 \$1,578,064	375,000	\$4.21	\$6.88	\$11.08	\$11,09	S	4.50	\$6.58	\$6.59
9	4.46% \$	682,881	\$ 765,218 \$	82,337	27,48%	S	22,626 \$	(155,314)	\$8,262,088	\$738,007	\$ 11,443	73 \$1,514,669		\$4.04	\$6.99	\$11.03		S	4.50	\$6.53	
10	4.46% \$	682,728	\$ 765,218 \$	82,491	27,48%	\$	22,668 \$	(132,646)	\$7,519,538	\$674,530	\$ 11,638			\$3.87	\$7.11	\$10.98		5	4.50	\$6.48	
11	4,46% \$	682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	(110,020)	\$6,776,946	\$611,052				\$5,14	\$7.23	\$12.37	last seven		4.50	\$7.87	
12	4.46% \$	682,728	\$ 765,218 \$	82,491	27,48%	S	22,668 \$	(87,351)	\$6,034,396	\$547,575	\$ 12,037	34 \$1,324,831		\$4.91	\$7,35	\$12.26	levelized		4.50		levelized
13	4.46% \$	682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	(64,725)	\$5,291,804	\$484,098	\$ 12,241			\$4.67	\$7.48	\$12,15	\$12.05	S	4.50	\$7.65	\$7.55
14	4.46% \$	682,728	\$ 765,218 \$	82,491	27,48%	S	22,668 \$	(42,056)	\$4,549,254	\$420,621	\$ 12,450	09 \$1,198,290		\$4.44	\$7.61	\$12.05		\$	4.50	\$7.55	
15	4.46% \$	682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	(19,430)	\$3,806,662	\$357,144	\$ 12,661			\$4,20	\$7.74	\$11.94		S	4.50	\$7.44	
16	4.46% \$	682,728	\$ 765,218 \$	82,491	27.48%	S	22,668 \$	3,238	\$3,064,112	\$293,667				\$3.97	\$7.87	\$11.84		5	4.50	\$7.34	
17	4.46% \$	682,881	\$ 765,218 \$	82,337	27.48%	S	22,626 \$	25,865	\$2,321,520	\$230,190	\$ 13,095	90 \$1,008,504		\$3.74	\$8.00	\$11.74		\$	4.50	\$7.24	
18	4.46% \$	682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	48,533	\$1,578,970	\$166,713				\$3,50	\$8.14	\$11.64		S	4.50	\$7.14	
19	4.46% \$	682,881	\$ 765,218 \$	82,337	27.48%	\$	22,626 \$	71,159	\$836,378	\$103,235	\$ 13,544	94 \$881,999		\$3.27	\$8.28	\$11.54		5	4.50	\$7.04	
20	4.46% \$	682,728	\$ 765,218 \$	82,491	27.48%	\$	22,668 \$	93,828	\$93,828	\$39,758	\$ 13,775	21 \$818,752	270,000	\$3.03	\$8.42	\$11.45		\$	4.50	\$6.95	
21	2,23% \$	341,440																			

⁽¹⁾ Minimum Annual Supply Quantity (2) Last ten year average

DG 18-140 Liberty RNG Proposal Testimony of Eckberg 2/22/2019 Attachment SRE - 4

	Liberty RNG				125					RPS	
	Proposal							Dartmouth	Estimated	Obligation	
	Project			RPS Class IT	Total	Existing	Liberty	Biomass	Total RECs	Balance (Mkt	RPS RECs
Year	Year	RPS Energy	ACP Price	Obligation	Obligation	Tech	RNG Project	Heat	in Market	Slack)	available
2017		10,529,851	\$25.46	1.00%	105,299	30,000	0.00	0.00	30,000	75,299	28%
2018		10,635,150	\$25.86	1.20%	127,622	59,552	0.00	0.00	59,552	68,070	47%
2019	1	10,741,501	\$26.27	1.40%	150,381	68,552	50,000.00	0.00	118,552	31,829	79%
2020	2	10,848,916	\$26.68	1.60%	173,583	77,552	100,527.00	0.00	178,079	-4,496	103%
2021	3	10,957,405	\$27.10	1.80%	197,233	86,552	100,527.00	0.00	187,079	10,155	95%
2022	4	11,066,979	\$27.52	2.00%	221,340	95,552	100,527.00	0.00	196,079	25,261	89%
2023	5	11,177,649	\$27.95	2.20%	245,908	104,552	100,527.00	0.00	205,079	40,830	83%
2024	6	11,289,426	\$28.39	2.20%	248,367	113,552	76,912.00	0.00	190,464	57,904	77%
2025	7	11,402,320	\$28.84	2.20%	250,851	122,552	76,912.00	50,000.00	249,464	1,387	99%
2026	8	11,516,343	\$29.29	2.20%	253,360	131,552	76,912.00	101,000.00	309,464	-56,104	122%
2027	9	11,631,506	\$29.75	2.20%	255,893	140,552	76,912.00	101,000.00	318,464	-62,571	124%
2028	10	11,747,821	\$30.22	2.20%	258,452	149,552	76,912.00	101,000.00	327,464	-69,012	127%