

October 7, 2019

Via FedEx Overnight

Debra Howland, Executive Director NH Public Utilities Commission 21 South Fruit Street Suite 10 Concord, NH 03301

RE: Agera Energy LLC – Electric and Gas – DM 18-172 and DM 18-195 Notice of Chapter 11 Bankruptcy Filing and Updates in Management Personnel

Dear Commission Secretary:

On October 4, 2019, Agera Energy, LLC ("Agera") filed a voluntary petition for relief under Chapter 11 of the United States Bankruptcy Code under Case No.: 19-23802-RDD at the United States Bankruptcy Court for the Southern District of New York.

Please note that all interested parties, including customers, will receive periodic updates by Agera's claims and noticing agent, Stretto, in connection with the above-referenced filing. Case documents and additional information regarding the bankruptcy filing can be accessed at the following link: https://case.stretto.com/agera.

Additionally, please be advised that Stephen Gray of Gray & Co. has been appointed as Manager/ Independent Director of Agera. Mr. Gray's resume is attached for reference. We kindly ask that you update your records accordingly.

Should you have any questions please do not hesitate to contact the undersigned, or Ms. Raima Jamal, at 914-205-5838 or regulatory@ageraenergy.com.

Thank you.

Regards,

Stephen Perrott Paralegal

Enc.





Resume Stephen S. Gray

Stephen Gray has more than 40 years of experience developing and implementing restructuring and crisis management plans for public and private companies, creditors and judicial bodies. Mr. Gray was the founder and CEO of The Recovery Group, Inc. (TRG) from 1981-2007. In 2007, TRG merged with Corporate Revitalization Partners (CRP) to form CRG Partners (CRG) where Mr. Gray served as Senior Managing Partner. CRG was acquired by Deloitte in 2012. Mr. Gray was the leader of Deloitte's Fiduciary Services Practice until he resigned in 2014 to form Gray & Company LLC, a practice specializing in providing restructuring and fiduciary services to clients and courts.

Mr. Gray has led the successful operational and financial restructuring of hundreds of companies serving as CEO, CRO, trustee, receiver, and restructuring advisor. Mr. Gray is well known in the financial and legal communities throughout the U.S. for his work as a fiduciary. He has served as chapter 11 trustee in 21 cases, state or federal receiver in 16 cases, examiner in bankruptcy 8 cases, post-confirmation trustee in 24 cases and as chapter 7 trustee in hundreds of cases. Some of his more significant engagements include:

- Executive chairman and interim CEO for a large Physical Therapy and Occupational Health company in an out of court restructuring
- Chapter 11 Trustee of High Voltage Engineering, a \$450 million international manufacturer of power electronics and industrial control systems
- Chapter 11 Trustee of Molten Metals Technology, a high-tech nuclear waste processing company
- Chapter 11 Trustee for V&M Management, a large low income housing property
- Receiver for Princeton Windrows, a large senior living facility
- Chief Restructuring Officer of a \$1.0 billion resort developer in an

out-of-court restructuring

- Chief Restructuring Officer of a \$1.2 billion construction and real estate development company in an out-of-court restructuring
- Chief Restructuring Officer of CompUSA, a \$1.8 billion retailer of consumer electronics, in an out-of-court restructuring
- Restructuring advisor for a \$2.0 billion food processing company in an out-of-court restructuring and recapitalization

Prior to forming TRG, Mr. Gray was president of Gray and Company, a turnaround and workout consulting firm. He also served as vice president for Exeter Management Corp., a firm specializing in consulting for distressed businesses, and as a member of the Corporate Development Staff at Arthur D. Little, Inc.

Mr. Gray is a fellow of the American College of Bankruptcy, a member of the International Insolvency Institute, American Bankruptcy Institute and the Turnaround Management Association. He holds a bachelor's degree in engineering science from George Washington University and was a master's level teaching fellow in mechanical engineering at Tufts University.

Mr. Gray serves as a member of the boards of directors of Millennium Healthcare, Inc., a toxicology and genetics testing company; Pivot Health Solutions, a physical therapy and occupational health provider; URS Holdings, LLC, a financial services company; Tweddle Holdings, Inc., a tier one automotive supplier; Millennium Group, Inc., a security equipment manufacturer; Datacon, Inc., an electronics manufacturer; and Herald Media, LLC, a newspaper publisher in chapter 11.

FIDUCIARY EXPERIENCE

Chapter 11 Trustee Experience

Debtor

American Shipyard Corporation
Commercial Management Services
Haskon, Inc.
High Voltage Engineering Corporation
Inyx USA, Ltd
Tedesco Development
John Hinckley & Son Co., Inc.
Leading Edge Products, Inc.
Locate Plus, Inc.
Lusoair International, Inc.
Edgartown Holding Corp

Ship Repair Equipment Leasing Aerospace Products

Industrial Power Systems
Pharmaceutical Manufacturing
Real Estate Development

Retail Lumber

Industry

Personal Computers Internet Personal Search

Air Charter Real Estate Molten Metal Technology
New England Physical Therapy
Oilgem, Inc.
Paris Industries Corporation, Inc.
Polar Molecular Corporation
Sammy Eljamal
Swansea Consolidated Resources
TexFi, Inc.
V&M Management, Inc.
WonderWork, Inc.

State and Federal Court Receiverships Debtor

American Baptist Elder Ministries
Bridgetown Highlands Country Club
Business Funding Group, Inc.
Education Collection Services
Fuller Trust, Inc.
Indus Systems Inc.
Rosalco, Inc.
Rose & Crown, Inc.
The Windrows at Princeton
U.S. Fresh, Inc.

Post Confirmation Trusteeships

Debtor Arthur D. Little, Inc. BankVest Business Express, Inc. CABI **CTC Communications** Commercial Management Services, Inc. **Encryption Technology Corporation Environmental Compliance Corporation** Interspeed, Inc. Secure Point Technology, Inc. Mosler Safe Company Parking Corporation America's Airports Secure Point Technologies, Inc. Spirit Technologies Storage Networks, Inc. Thinking Machines The Wiz The Education Resource Institute

Nuclear Waste Processing
Physical and Sports Therapy Clinics
Oil Distribution
Consumer Products
Fuel Additives Manufacturer
Gas Stations and Real Estate
Golf Course
Textile Manufacturer
Low Income Housing
Public Charity

Industry Senior Living Golf Course Financial Services Financial Services Senior Living Software Sercives Furniture Distribution Food Service Senior Living Seafood Processing

Industry Consulting Firm Commercial Leasing Commuter Airline Real Estate Telecommunications **Equipment Leasing** Software Publisher Waste Water Treatment **Telecommunications Explosives Detection Device** Security Equipment Parking Lots **Explosives Detection** Disc Drive Manufacturer Software Developer Super Computer Technology Consumer Electronics Retail Student Loan Guarantor

Examinerships (Chapter 11)

Debtor

Boston Filter Company, Inc.
BV Brooks
Hunter Panels, Inc.
Mason & Hamlin
Q-Scan
Sage Manufacturing, Inc.
Village Food Stores
Weston Senior Care

Industry

Filter Manufacturer
Community Newspapers
Foam Insulation
Piano Manufacturer
Medical Diagnostic Services
Metal Jewelry Stamping
Convenience Store Chain
Senior Living

Other Appointments

Debtor

ACT Manufacturing
Divine, Inc.
Engage, Inc.
Nicholas Earth Printing
ServiSense, Inc.
Society of Jesus
Milwaukee
Archdiocese
GSI Group, Inc.

Electronics
Internet Investing
Software Developer
Printing
Telecom

Laser Manufacturer

Religious Order

Catholic Church

Solvency Expert
Forensic and Solvency Expert
Solvency Expert
Expert Witness on value
Solvency Expert
Future Claims Representative
Future Claims Representative

Expert Witness on Feasibility