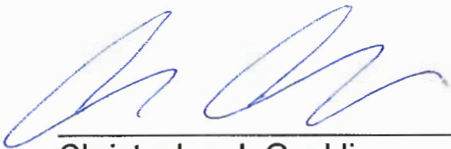


UNITIL ENERGY SYSTEMS, INC.  
DE 21-030  
PETITION FOR RATE INCREASE  
RATE CASE EXPENSES

CERTIFICATION

With respect to the expenses incurred for the service providers retained by Unitil Energy Systems, Inc. ("UES"), I certify that:

- a. UES used a competitive bidding process conducted consistent with its procurement procedure, and in selecting the winning bidders, considered information concerning the availability, experience, customary fees for similar services, quality, and cost of the service providers;
- b. The time spent on the rate case by the service providers was undertaken in an efficient and cost-effective manner.



\_\_\_\_\_  
Christopher J. Goulding  
Director of Rates and Revenue Requirements  
Unitil Service Corp.

4/28/2022

\_\_\_\_\_  
Date

## Unitil Energy Systems, Inc. ("UES")

### 2021 Base Rate Case Outside Consultant Procurement Procedure

UES will procure outside expertise to prepare several specialized studies for an electric base rate case filing. It will procure this expertise using a competitive bid process by issuing a Request for Proposals (RFP) and analyzing proposed bids as described below.

When evaluating and scoring (5 is highest; 1 is lowest) consultant bids for each scope of work within the RFP considerations may include, but are not limited to, the following:

**1. Corporate Capability (Experience)**

- Overall corporate capability
- Does the Company have a previous positive experience with bidder?
- Corporate experience with similar issues
- Does the bidder demonstrate knowledge about the subject matter?
- Has the bidder provided this type of service before?
- Will the bidder utilize experienced staff on this project?

**2. Project Team Capability (Experience)**

- Qualification of proposed staff
- Qualification of proposed staff in area subject matter
- Has proposed staff provided this type of service before?
- Has a Project Manager been identified?
- Have references for the Project Manager been identified/provided

**3. Technical Approach (Quality)**

- Response to the RFP requirements
- Does the work breakdown indicate bidder understands scope of assignment, and is it appropriate and complete?
- Was a work breakdown of project tasks and staff assigned to each task provided?
- Did response include an outline of the planned schedules and workpapers that will support the findings and recommendations?
- Proposed innovative approaches

**4. Overall Proposal (Quality)**

- Is the proposal clearly written?
- Does the proposal fully respond to the task area?
- Does the proposal indicate bidder fully understands all issues and tasks associated with task area?
- Is the proposal concise?

**5. Pricing (Cost)**

- Proposed price for the work
- Proposed unit rates, including markup

**6. Commercial Review (Availability)**

- Minor commercial impediments
- Major commercial impediments
- Has the bidder indicated they have adequate resources to meet the deadline(s)?
- Has the bidder provided a schedule that meets necessary deadlines?

**7. Interviews, if any.**

When selecting and procuring winning consultant bid(s) considerations may include, but are not limited to, the following:

**8. Selecting Consultant**

- List consultant scores (by individual and/or combined scope of work)
- Compare consultant scores
- Select highest scoring consultant(s)

**9. Procuring Consultant(s)**

- Enter Rate Case Consulting Services Agreement with consultant winner(s)
- Notify consultants not selected

## RATE CASE EXPENSE CATEGORIES

**Depreciation:** Gannett Fleming prepared testimony and exhibits on behalf of Unitil Energy Systems, Inc. (“UES” or “Company”) for the Company’s proposed depreciation study. Gannett Fleming also provided additional services such as answering discovery propounded on depreciation, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Accounting Cost of Service Study (ACSS):** Atrium Economics (“Atrium”) prepared testimony and exhibits on behalf of UES for the Company’s proposed ACSS. Atrium also provided additional services such as answering discovery propounded on the ACSS, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Marginal Cost Study (MCS):** Atrium prepared testimony and exhibits on behalf of UES for the Company’s proposed MCS. Atrium also provided additional services such as answering discovery propounded on the MCS, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Rate Design:** Atrium prepared testimony and exhibits on behalf of UES for the Company’s proposed rate design study. Atrium also provided additional services such as answering discovery propounded on rate design, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Revenue Decoupling:** ScottMadden, Inc. (“ScottMadden”) prepared testimony and exhibits on behalf of UES for the Company’s proposed Revenue Decoupling Mechanism (“RDM”). ScottMadden also provided additional services such as answering discovery propounded on RDM, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Return on Equity (ROE):** ScottMadden prepared testimony and exhibits on behalf of UES for the Company’s proposed ROE. ScottMadden also provided additional services such as answering discovery propounded on the ROE, preparing discovery for intervenor parties, preparing rebuttal testimony and briefs, attending technical sessions and hearings, and assisting the Company in any settlement discussions.

**Administration and Miscellaneous:** Various expenses including courier and printing services, and hearings transcripts.

**Commission Expenses:** These expenses include invoices submitted to the Company for work provided by contract consultants on behalf of the Commission or DOE in this full rate case proceeding, DE 21-030.

**Schedule of Unutil Energy Systems, Inc. Rate Case Expenses**

Vendor	Invoice Number	Invoice Date	Service Provided	Service Period	Amount
<b>Gannett Fleming Valuation and Rate Consultants, LLC</b>					
(Depreciation)	068036 5792	1/11/2021	Depreciation Study	Dec-2020	\$ 4,910.00
	068036 5868	2/10/2021	Depreciation Study	Jan-2021	10,250.00
	068036 5970	3/24/2021	Depreciation Study	Feb-2021	4,530.00
	068036 113840	4/29/2021	Depreciation Study	Mar-2021	5,230.00
	068036 117990	7/7/2021	Depreciation Study	Jun-2021	255.00
	068036 119835	8/9/2021	Depreciation Study	Jul-2021	460.00
	068036 000834	11/5/2021	Depreciation Study	Sep-2021	1,970.00
	068036 002946	12/17/2021	Depreciation Study	Nov-2021	1,885.00
	068036 003702	1/10/2022	Depreciation Study	Dec-2021	2,515.00
	068036 005027	2/10/2022	Depreciation Study	Jan-2022	2,875.00
	068036 007886	4/22/2022	Depreciation Study	Mar-2022	1,920.00
<b>Total Gannett Fleming</b>					<b>\$ 36,800.00</b>

**Atrium Economics**

(Cost Studies, Rate Design)	INV 0549-01	12/14/2020	Cost Studies, Rate Design	Nov-2020	\$ 1,480.00
	INV 0549-02	1/13/2021	Cost Studies, Rate Design	Dec-2020	5,698.00
	INV 0549-03	2/9/2021	Cost Studies, Rate Design	Jan-2021	6,850.00
	INV 0549-04	3/8/2021	Cost Studies, Rate Design	Feb-2021	51,619.00
	INV 0549-05	4/7/2021	Cost Studies, Rate Design	Mar-2021	68,990.00
	INV 0549-06	7/7/2021	Cost Studies, Rate Design	Apr-Jun 2021	20,382.50
	INV 0549-07A	8/6/2021	Cost Studies, Rate Design	Jul-2021	13,887.50
	INV 0549-07B*	8/6/2021	Cost Studies, Rate Design	Jul-2021	1,117.50
	INV 0549-08A	9/2/2021	Cost Studies, Rate Design	Aug-2021	12,105.00
	INV 0549-08B*	9/2/2021	Cost Studies, Rate Design	Aug-2021	4,717.50
	INV 0549-09A	10/6/2021	Cost Studies, Rate Design	Sep-2021	11,965.00
	INV 0549-09B*	10/6/2021	Cost Studies, Rate Design	Sep-2021	3,265.00
	INV 0549-10A	11/3/2021	Cost Studies, Rate Design	Oct-2021	8,690.00
	INV 0549-10B*	11/3/2021	Cost Studies, Rate Design	Oct-2021	3,516.25
	INV 0549-11A	12/7/2021	Cost Studies, Rate Design	Nov-2021	1,960.00
	INV 0549-11B*	12/7/2021	Cost Studies, Rate Design	Nov-2021	8,950.00
	INV 0549-12A	1/6/2022	Cost Studies, Rate Design	Dec-2021	5,442.50
	INV 0549-12B*	1/6/2022	Cost Studies, Rate Design	Dec-2021	23,992.50
	INV 0549-13A	2/2/2022	Cost Studies, Rate Design	Jan-2022	36,960.00
	INV 0549-13B*	2/2/2000	Cost Studies, Rate Design	Jan-2022	10,452.50
	INV 0549-14A	3/8/2022	Cost Studies, Rate Design	Feb-2022	2,287.50
	INV 0549-14B*	3/8/2022	Cost Studies, Rate Design	Feb-2022	1,145.00
	INV 0549-15	4/12/2022	Cost Studies, Rate Design	Mar-2022	5,365.00
<b>Total Atrium Economics</b>					<b>\$ 310,838.25</b>

**ScottMadden, Inc.**

(Revenue Decoupling)	18389	12/22/2020	Revenue Decoupling	Nov-2020	\$ 4,370.00
	18554	1/22/2021	Revenue Decoupling	Dec-2020	5,990.00
	18681	2/26/2021	Revenue Decoupling	Jan-2021	5,600.00
	18750	3/24/2021	Revenue Decoupling	Feb-2021	3,520.00
	18950	4/30/2021	Revenue Decoupling	Mar-2021	720.00
	19563	8/27/2021	Revenue Decoupling	Jul-2021	6,370.00
	19772	9/30/2021	Revenue Decoupling	Aug-2021	3,630.00
	20093	11/23/2021	Revenue Decoupling	Oct-2021	3,150.00
	20247	12/22/2021	Revenue Decoupling	Nov-2021	2,925.00
	20416	1/25/2022	Revenue Decoupling	Dec-2021	8,250.00
	20514	2/22/2022	Revenue Decoupling	Jan-2022	2,025.00
	20705	3/28/2022	Revenue Decoupling	Feb-2022	450.00
Subtotal Revenue Decoupling					47,000.00
(Return on Equity)	18566	1/23/2021	ROE	Dec-2020	5,931.25
	18682	2/26/2021	ROE	Jan-2021	9,312.50
	18751	3/24/2021	ROE	Feb-2021	8,375.00
	18951	4/30/2021	ROE	Mar-2021	7,708.75
	19334	7/22/2021	ROE	Jun-2021	18,583.75
	19564	8/27/2021	ROE	Jul-2021	5,763.75
	19773	9/30/2021	ROE	Aug-2021	6,900.00
	20248	12/22/2021	ROE	Nov-2021	6,232.50
	20417	1/25/2022	ROE	Dec-2021	35,145.00

Vendor	Invoice Number	Invoice Date	Service Provided	Service Period	Amount
	20516	2/22/2022	ROE	Jan-2022	21,502.50
	20706	3/28/2022	ROE	Feb-2022	1,035.00
			Subtotal ROE		126,490.00
<b>Total ScottMadden</b>					<b>\$ 173,490.00</b>

<b>Administration and Miscellaneous</b>					
St. Jean Associates	8958	4/9/2021	Courier Service 4/7/21		\$ 76.25
St. Jean Associates	8967	4/16/2021	Courier Service 4/13/21		\$ 76.25
Staples Advantage	3476017522	5/1/2021	Printing / Binders		\$ 1,895.58
Steven E. Patnaude, LCR	2021-018	6/3/2021	Transcript Services		\$ 500.00
Steven E. Patnaude, LCR	2021-023	6/4/2021	Transcript Services		\$ 332.00
Steven E. Patnaude, LCR	2022-008	4/11/2022	Transcript Services		\$ 722.75
<b>Total Administration and Miscellaneous</b>					<b>\$ 3,602.83</b>

<b>Commission Costs</b>					
State of NH (Blue Ridge Consulting)	12439	8/24/2021			\$ 3,318.75
State of NH (Blue Ridge Consulting)	12449	9/7/2021			\$ 9,620.00
State of NH (Blue Ridge Consulting)	12457	10/6/2021			\$ 3,750.00
State of NH (Blue Ridge Consulting)	12476	11/12/2021			\$ 13,421.25
State of NH (Blue Ridge Consulting)	12483	12/7/2021			\$ 12,317.50
State of NH (Blue Ridge Consulting)	12504	1/7/2022			\$ 3,496.25
State of NH (Blue Ridge Consulting)	12518	2/4/2022			\$ 7,537.50
State of NH (Blue Ridge Consulting)	12529	3/7/2022			\$ 1,968.75
State of NH (Blue Ridge Consulting)	12543	4/6/2022			\$ 2,475.00
<b>Total Commission Costs</b>					<b>\$ 57,905.00</b>

<b>Total Rate Case Costs to Date</b>					<b>\$ 582,636.08</b>
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\* DE 20-170 Electric Distribution Utilities Electric Vehicle Time of Use Rates

*Excellence Delivered **As Promised*****Gannett Fleming Valuation and Rate Consultants, LLC**Unitil Energy Systems, Inc.  
Attn: Accounts Payable  
6 Liberty Lane West  
Hampton, NH 03842**Project:** 068036  
**Invoice No:** 068036\*5792  
**Invoice Date:** January 11, 2021**ACH/EFT Payment Information:****ABA:** 031312738  
**Account No.:** [REDACTED]  
**Account Name:** Gannett Fleming**Check Payment Information:**Gannett Fleming Valuation and Rate Consultants,  
LLC  
PO Box 829160  
Philadelphia, PA 19182-9160**Federal EIN:** 46-4413705**Send Remit Info:** AccountsReceivable@gfnet.com

Note: TO PREVENT IMPOSTER FRAUD. If you receive any notification of a change in payment instructions, you should call our Accounts Receivable department at 717-763-7211 to verify the authenticity of the change. We cannot be held responsible for a misdirected payment as a result of your not confirming authenticity of requested changes to payment instructions or "imposter hacks" to your system.

**Invoice Period: November 28, 2020 through December 31, 2020****Project Manager :** **Ned W. Allis** **nallis@gfnet.com**

Depreciation Study - New Hampshire Assets

**Summary of Current Charges**

Phase 100	- PRE-FILING - DEPRECIATION	\$ 4,910.00
	Total Charges	<u>\$ 4,910.00</u>
	<b>Total Due This Invoice .....</b>	<b>\$4,910.00</b>

**OK TO PAY**  
**D. Main 1/12/21**  
**10-20-00-00-182-03-07**

**Gannett Fleming Valuation and Rate Consultants, LLC**

Phase 100 -- Pre-Filing - Depreciation

**Labor Costs**

<u>Labor Classification</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Assistant Analyst I	█	█	\$ 600.00
Analyst	█	█	1,710.00
Assistant Analyst II	█	█	390.00
Associate Analyst	█	█	1,190.00
Ned W. Allis	█	█	600.00
Support Staff	█	█	420.00
			<hr/>
	<b>Total Labor Costs</b>		<b>\$ 4,910.00</b>
			<hr/>
	<b>Total Phase -- 100</b>		<b>\$ 4,910.00</b>





**Gannett Fleming Valuation and Rate Consultants, LLC**

Phase 100 -- Pre-Filing - Depreciation

**Labor Costs****Labor Classification****Hours****Rate****Amount**

Assistant Analyst I	█	█	\$ 1,800.00
Analyst	█	█	2,160.00
Assistant Analyst III	█	█	640.00
Associate Analyst	█	█	2,890.00
Ned W. Allis	█	█	2,160.00
Senior Technician	█	█	480.00
Support Staff	█	█	120.00

**Total Labor Costs****\$ 10,250.00****Total Phase -- 100****\$ 10,250.00**

**Gannett Fleming Valuation and Rate Consultants, LLC**

Unitil Energy Systems, Inc.  
Attn: Accounts Payable  
6 Liberty Lane West  
Hampton, NH 03842

**Project:** 068036  
**Invoice No:** 068036\*5970  
**Invoice Date:** March 24, 2021

**ACH/EFT Payment Information:**

**ABA:** 031312738  
**Account No.:** [REDACTED]  
**Account Name:** Gannett Fleming

**Check Payment Information:**

Gannett Fleming Valuation and Rate Consultants,  
LLC  
PO Box 829160  
Philadelphia, PA 19182-9160

**Federal EIN:** 46-4413705

**Send Remit Info:** AccountsReceivable@gfnet.com

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**Invoice Period: January 30, 2021 through February 26, 2021**

**Project Manager :** **Ned W. Allis** **nallis@gfnet.com**

Depreciation Study - New Hampshire Assets

**Summary of Current Charges**

Phase 100	- PRE-FILING - DEPRECIATION	\$ 4,530.00
	Total Charges	<u>\$ 4,530.00</u>
	<b>Total Due This Invoice .....</b>	<b>\$4,530.00</b>

OK TO PAY  
D. Main 3/24/21  
\$4,530.00  
10-20-00-00-182-03-07

**Gannett Fleming Valuation and Rate Consultants, LLC**

Phase 100 -- Pre-Filing - Depreciation

**Labor Costs****Labor Classification****Hours****Rate****Amount**

Assistant Analyst I

█

█

█

\$ 720.00

Analyst

█

█

1,080.00

Associate Analyst

█

█

510.00

Ned W. Allis

█

█

2,160.00

Support Staff

█

█

60.00

**Total Labor Costs****\$ 4,530.00****Total Phase -- 100****\$ 4,530.00**

**Gannett Fleming Valuation and Rate Consultants, LLC**

Unitil Energy Systems, Inc.  
Attn: Accounts Payable  
6 Liberty Lane West  
Hampton, NH 03842

**Project:** 068036  
**Invoice No:** 068036\*113840  
**Invoice Date:** April 29, 2021

**ACH/EFT Payment Information:**

**ABA:** 031312738  
**Account No.:** [REDACTED]  
**Account Name:** Gannett Fleming

**Check Payment Information:**

Gannett Fleming Valuation and Rate Consultants,  
LLC  
PO Box 829160  
Philadelphia, PA 19182-9160

**Federal EIN:** 46-4413705

**Send Remit Info:** AccountsReceivable@gfnet.com

Note: TO PREVENT IMPOSTER FRAUD. If you receive any notification of a change in payment instructions, you should call our Accounts Receivable department at 717-763-7211 to verify the authenticity of the change. We cannot be held responsible for a misdirected payment as a result of your not confirming authenticity of requested changes to payment instructions or "imposter hacks" to your system.

**Invoice Period: February 27, 2021 through April 2, 2021**

**Project Manager :** **Ned W. Allis** **nallis@gfnet.com**

Depreciation Study - New Hampshire Assets

**Summary of Current Charges**

Phase 100	- PRE-FILING - DEPRECIATION	\$ 5,230.00
	Total Charges	<u>\$ 5,230.00</u>
	<b>Total Due This Invoice .....</b>	<b>\$5,230.00</b>

OK TO PAY  
D. Main 4/29/21  
\$5,230.00  
10-20-00-00-182-03-07

**Gannett Fleming Valuation and Rate Consultants, LLC**

Phase 100 -- Pre-Filing - Depreciation

**Labor Costs**

<u>Labor Classification</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Analyst	█	█	1,080.00
Assistant Analyst III	█	█	240.00
Associate Analyst	█	█	850.00
Ned W. Allis	█	█	2,160.00
Support Staff	█	█	420.00
Assistant Analyst I	█	█	480.00
	<b>Total Labor Costs</b>		<b>\$ 5,230.00</b>
	<b>Total Phase -- 100</b>		<b>\$ 5,230.00</b>



**Gannett Fleming Valuation and Rate Consultants, LLC**

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Phase 200 -- Post-Filing - Depreciation

**Labor Costs****Labor Classification****Hours****Rate****Amount**

Associate Analyst

■

|

■

\$ 255.00

**Total Labor Costs****\$ 255.00****Total Phase -- 200****\$ 255.00**



**Gannett Fleming Valuation and Rate Consultants, LLC**

Unitil Energy Systems, Inc.  
Attn: Accounts Payable  
6 Liberty Lane West  
Hampton, NH 03842

**Project:** 068036  
**Invoice No:** 068036\*119835  
**Invoice Date:** August 9, 2021

**ACH/EFT Payment Information:**

**ABA:** 031312738  
**Account No.:** [REDACTED]  
**Account Name:** Gannett Fleming

**Check Payment Information:**

Gannett Fleming Valuation and Rate Consultants,  
LLC  
PO Box 829160  
Philadelphia, PA 19182-9160

**Federal EIN:** 46-4413705

**Send Remit Info:** AccountsReceivable@gfnet.com

Note: TO PREVENT IMPOSTER FRAUD. If you receive any notification of a change in payment instructions, you should call our Accounts Receivable department at 717-763-7211 to verify the authenticity of the change. We cannot be held responsible for a misdirected payment as a result of your not confirming authenticity of requested changes to payment instructions or "imposter hacks" to your system.

**Invoice Period: July 3, 2021 through July 30, 2021**

**Project Manager :** **Ned W. Allis** **nallis@gfnet.com**

Depreciation Study - New Hampshire Assets

**Summary of Current Charges**

Phase 200	- POST-FILING - DEPRECIATION	\$	460.00
	Total Charges		<u>\$ 460.00</u>
	<b>Total Due This Invoice .....</b>		<b>\$460.00</b>

OK TO PAY  
D. Main 8/9/21  
\$460.00  
10-20-00-00-182-03-07

**Gannett Fleming Valuation and Rate Consultants, LLC**

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Phase 200 -- Post-Filing - Depreciation

**Labor Costs****Labor Classification****Hours****Rate****Amount**

Associate Analyst

█

█

█

\$ 340.00

Ned W. Allis

█

█

120.00

**Total Labor Costs****\$ 460.00****Total Phase -- 200****\$ 460.00**



REDACTED

Excellence Delivered *As Promised*

Attention: Accounts Payable  
Unitil Energy Systems, Inc.  
6 Liberty Lane West  
Hampton, NH 03842  
UNITED STATES

Invoice : 000000834  
Invoice Date : 11/5/2021  
Project : 068036  
Project Name : Unitil Energy Sys-Depr-NH Assets  
Bill Term : \*\*

**For Professional Services Rendered For 8/28/2021 Through 10/1/2021**

Depreciation Study - New Hampshire Assets

		<u>Current</u> <u>Billings</u>
200 - Post-Filing - Depreciation		1,970.00
<i>Rate Labor</i>	1,970.00	
		<u>1,970.00</u>
	<b>Current Billings</b>	<u>1,970.00</u>
	<b>Amount Due This Bill</b>	<b>US <u><u>1,970.00</u></u></b>

**Ned W Allis**

Check Payment Information: Gannett Fleming Valuation and Rate Consultants, LLC  
PO Box 829160, Philadelphia, PA 19182-9160 Federal EIN: 46-4413705  
ACH/EFT Payment Information: Account Name: Gannett Fleming Companies ABA: 031312738 Account No.: [REDACTED]  
Send Remit Info: AccountsReceivable@gfnet.com

OK TO PAY  
D. Main 11/8/21  
\$1,970.00  
10-20-00-00-182-03-07

200 - Post-Filing - Depreciation

Rate Labor

<i>Class</i>	<i>Hours</i>	<i>Rate</i>	<i>Amount</i>
Associate Analyst	████	██████	1,190.00
Ned W. Allis	████	██████	720.00
Support Staff	████	██████	60.00
<b>Total Rate Labor</b>			<b>1,970.00</b>
<b>Total Bill Task: 200 - Post-Filing - Depreciation</b>			<b>1,970.00</b>

Total Project: 068036 - Unitil Energy Sys-Depr-NH Assets

1,970.00



REDACTED

Excellence Delivered *As Promised*

Attention: Accounts Payable  
Unitil Energy Systems, Inc.  
6 Liberty Lane West  
Hampton, NH 03842  
UNITED STATES

Invoice : 000002946  
Invoice Date : 12/17/2021  
Project : 068036  
Project Name : Unitil Energy Sys-Depr-NH Assets  
Bill Term : \*\*

**For Professional Services Rendered For 11/6/2021 Through 12/3/2021**

Depreciation Study - New Hampshire Assets

		<u>Current</u> <u>Billings</u>
200 - Post-Filing - Depreciation		1,885.00
Rate Labor	1,885.00	
		<u>1,885.00</u>
	<b>Current Billings</b>	<u>1,885.00</u>
	<b>Amount Due This Bill</b>	<b>US <u><u>1,885.00</u></u></b>

**Ned W Allis**

Check Payment Information: Gannett Fleming Valuation and Rate Consultants, LLC  
PO Box 829160, Philadelphia, PA 19182-9160 Federal EIN: 46-4413705  
ACH/EFT Payment Information: Account Name: Gannett Fleming Companies ABA: 031312738 Account No.: [REDACTED]  
Send Remit Info: AccountsReceivable@gfnet.com

OK TO PAY  
D. Main 12/20/21  
\$1,885.00  
10-20-00-00-182-03-07

200 - Post-Filing - Depreciation

Rate Labor

<u>Class</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Analyst	████	████	540.00
Associate Analyst	████	████	85.00
Ned W. Allis	████	████	1,200.00
Support Staff	████	████	60.00
<b>Total Rate Labor</b>			<b>1,885.00</b>

**Total Bill Task: 200 - Post-Filing - Depreciation**

**1,885.00**

**Total Project: 068036 - Unitil Energy Sys-Depr-NH Assets**

**1,885.00**



REDACTED

Check Payment Information:  
Gannett Fleming Valuation and Rate Consultants, LLC  
PO Box 829160, Philadelphia, PA 19182-9160 Federal EIN: 46-4413705  
ACH/EFT Payment Information:  
Account Name: Gannett Fleming Companies ABA: 031312738  
Account No: [REDACTED]  
Send Remit Info: AccountsReceivable@gfnet.com

Attention: Accounts Payable  
Unitil Energy Systems, Inc.  
6 Liberty Lane West  
Hampton, NH 03842  
UNITED STATES

Invoice : 000003702  
Invoice Date : 1/10/2022  
Project : 068036  
Project Name : Unitil Energy Sys-Depr-NH Assets  
Bill Term : \*\*

For Professional Services Rendered For 12/4/2021 Through 12/31/2021

Depreciation Study - New Hampshire Assets

	<u>Current</u> <u>Billings</u>
200 - Post-Filing - Depreciation	2,515.00
Rate Labor	2,515.00
	<b>Current Billings</b> 2,515.00
	<b>Amount Due This Bill</b> US <u><u>2,515.00</u></u>

Ned W Allis

OK TO PAY  
D. Main 1/10/22  
\$2,515.00  
10-20-00-00-182-03-07

200 - Post-Filing - Depreciation

Rate Labor

<u>Class</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Analyst	████	████	2,250.00
Associate Analyst	████	████	85.00
Ned W. Allis	████	████	120.00
Support Staff	████	████	60.00
<b>Total Rate Labor</b>			<b>2,515.00</b>

**Total Bill Task: 200 - Post-Filing - Depreciation**

**2,515.00**

**Total Project: 068036 - Unitil Energy Sys-Depr-NH Assets**

**2,515.00**





REDACTED

Check Payment Information:
Gannett Fleming Valuation and Rate Consultants, LLC
PO Box 829160, Philadelphia, PA 19182-9160 Federal EIN: 46-4413705
ACH/EFT Payment Information:
Account Name: Gannett Fleming Companies ABA: 031312738
Account No:
Send Remit Info: AccountsReceivable@gfnet.com

Attention: Accounts Payable
Unitil Energy Systems, Inc.
6 Liberty Lane West
Hampton, NH 03842
UNITED STATES

Invoice : 000005027
Invoice Date : 2/10/2022
Project : 068036
Project Name : Unitil Energy Sys-Depr-NH Assets
Bill Term : \*\*

For Professional Services Rendered For 1/1/2022 Through 1/28/2022

Depreciation Study - New Hampshire Assets

Table with 2 columns: Description and Amount. Includes '200 - Post-Filing - Depreciation' with 'Rate Labor' sub-item for 2,875.00. Summary rows for 'Current Billings' and 'Amount Due This Bill' totaling 2,875.00.

Ned W Allis

OK TO PAY
D. Main 2/10/22
\$2,875.00
10-20-00-00-182-03-07

200 - Post-Filing - Depreciation

Rate Labor

<i>Class</i>	<i>Hours</i>	<i>Rate</i>	<i>Amount</i>
Analyst	████	████	990.00
Associate Analyst	████	████	85.00
Ned W. Allis	████	████	1,800.00
	-----		-----
	<b>Total Rate Labor</b>		<b>2,875.00</b>

**Total Bill Task: 200 - Post-Filing - Depreciation**

**2,875.00**

**Total Project: 068036 - Unitil Energy Sys-Depr-NH Assets**

**2,875.00**



Check Payment Information:  
Gannett Fleming Valuation and Rate Consultants, LLC  
PO Box 829160, Philadelphia, PA 19182-9160 Federal EIN: 46-4413705  
ACH/EFT Payment Information:  
Account Name: Gannett Fleming Companies ABA: 031312738  
Account No.: [REDACTED]  
Send Remit Info: AccountsReceivable@gfnet.com

Attention: Accounts Payable  
Unitil Energy Systems, Inc.  
6 Liberty Lane West  
Hampton, NH 03842  
UNITED STATES

Invoice : 000007886  
Invoice Date : 4/22/2022  
Project : 068036  
Project Name : Unitil Energy Sys-Depr-NH Assets  
Bill Term : \*\*

For Professional Services Rendered For 2/26/2022 Through 4/1/2022

Depreciation Study - New Hampshire Assets

		<u>Current</u> <u>Billings</u>
200 - Post-Filing - Depreciation		1,920.00
<i>Rate Labor</i>	1,920.00	
	<b>Current Billings</b>	<u>1,920.00</u>
	<b>Amount Due This Bill</b>	<b>US <u><u>1,920.00</u></u></b>

Ned W Allis

**OK TO PAY**  
**D. Main 4/24/22**  
**\$1,920.00**  
**10-20-00-00-182-03-07**

200 - Post-Filing - Depreciation

Rate Labor

<u>Class</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Ned W. Allis	█	█	1,920.00
<b>Total Rate Labor</b>			<b>1,920.00</b>
<b>Total Bill Task: 200 - Post-Filing - Depreciation</b>			<b>1,920.00</b>

Total Project: 068036 - Unitil Energy Sys-Depr-NH Assets

1,920.00

Invoice



Invoice	INV 0549-01
Date Issued	December 14 2020
Date Due	January 13 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject

Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (19 Nov 2020 - 20 Nov 2020)	████████	██████	\$ 740.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (19 Nov 2020 - 20 Nov 2020)	████████	██████	\$ 740.00
<b>Total</b>		████████		\$ 1,480.00
			<b>Subtotal</b>	\$ 1,480.00
			<b>Total Amount</b>	\$ 1,480.00

<b>Amount Due</b>	<b>\$ 1,480.00</b>
-------------------	--------------------

Notes:  
 Mr. Taylor and Mr. Amen conducted kick-off meetings, reviewed past studies, and drafted data requests for the MCOSS, ACOSS, and Rate Design.

OK TO PAY  
 \$1,480.00  
 10-20-00-00-182-03-07  
 D. Main 12-15-2020

REDACTED

# Invoice



Invoice	INV 0549-02
Date Issued	January 13 2021
Date Due	February 12 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (01 Dec 2020 - 14 Dec 2020)	[REDACTED]	[REDACTED]	\$ 2,997.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (01 Dec 2020 - 14 Dec 2020)	[REDACTED]	[REDACTED]	\$ 2,701.00
Total		[REDACTED]		\$ 5,698.00
		Subtotal		\$ 5,698.00
		Total Amount		\$ 5,698.00

Amount Due

\$ 5,698.00

Notes:

Mr. Taylor and Mr. Amen reviewed past studies, finished drafting data requests for the MCOSS, ACOSS, and Rate Design. Time was also spent on reviewing rate design options and allocation methods for EV and TOU rates.

OK TO PAY  
 \$5,698.00  
 10-20-00-00-182-03-07  
 D. Main 2-10-2021

# Invoice



Invoice	INV 0549-03
Date Issued	February 9 2021
Date Due	March 11 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (19 Jan 2021 - 31 Jan 2021)	[REDACTED]	[REDACTED]	\$ 925.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (26 Jan 2021 - 27 Jan 2021)	[REDACTED]	[REDACTED]	\$ 1,480.00
Timesheet	0549 - Unitil NH Rate Case Support - Kara Hounam (27 Jan 2021)	[REDACTED]	[REDACTED]	\$ 375.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (18 Jan 2021 - 29 Jan 2021)	[REDACTED]	[REDACTED]	\$ 4,070.00
<b>Total</b>		[REDACTED]		\$ 6,850.00
		<b>Subtotal</b>		\$ 6,850.00
		<b>Total Amount</b>		\$ 6,850.00

Amount Due

\$ 6,850.00

Notes:

Mr. Taylor and Mr. Amen provided guidance to consultants on TOU rate modeling, ACOSS modeling, and MCOSS modeling. Mr. Hutchinson's focus was on the TOU modeling and Ms. Hounam on the development of the ACOSS model.

**OK TO PAY**  
**\$6,850.00**  
 10-20-00-00-182-03-07  
 D. Main 2-10-2021

REDACTED

# Invoice



Invoice	INV 0549-04
Date Issued	March 8 2021
Date Due	April 7 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (01 Feb 2021 - 26 Feb 2021)	[REDACTED]	[REDACTED]	\$ 7,700.00
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (21 Feb 2021 - 28 Feb 2021)	[REDACTED]	[REDACTED]	\$ 8,800.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (01 Feb 2021 - 24 Feb 2021)	[REDACTED]	[REDACTED]	\$ 6,142.00
Timesheet	0549 - Unitil NH Rate Case Support - Kara Hounam (03 Feb 2021 - 17 Feb 2021)	[REDACTED]	[REDACTED]	\$ 2,200.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (08 Feb 2021 - 28 Feb 2021)	[REDACTED]	[REDACTED]	\$ 17,945.00
Timesheet	0549 - Unitil NH Rate Case Support - Tom Feldman (04 Feb 2021 - 28 Feb 2021)	[REDACTED]	[REDACTED]	\$ 8,832.00
<b>Total</b>		[REDACTED]		\$ 51,619.00
			<b>Subtotal</b>	\$ 51,619.00
			<b>Total Amount</b>	\$ 51,619.00

Amount Due

\$ 51,619.00

Notes:

Mr. Taylor and Mr. Amen provided guidance to consultants on TOU rate modeling, ACOSS modeling, and MCOSS modeling. Mr. Hutchinson's focus was on the TOU modeling and Ms. Hounam and Mr. Macias on the development of the ACOSS model and MCOSS model.

OK TO PAY  
 \$51,619.00  
 10-20-00-00-182-03-07  
 D. Main 3-15-2021

000032



# Invoice



Invoice: INV 0549-05  
 Date Issued: April 7 2021  
 Date Due: May 7 2021  
 Currency: USD - United States Dollar

To: Unifit Energy Services

From: Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject: 0549 - Unifit NH Rate Case Support

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unifit NH Rate Case Support - Chris Hutchinson (01 Mar 2021 - 28 Mar 2021)	[REDACTED]	[REDACTED]	\$ 5,000.00
Timesheet	0549 - Unifit NH Rate Case Support - Greg Macias (01 Mar 2021 - 26 Mar 2021)	[REDACTED]	[REDACTED]	\$ 30,080.00
Timesheet	0549 - Unifit NH Rate Case Support - John Taylor (02 Mar 2021 - 26 Mar 2021)	[REDACTED]	[REDACTED]	\$ 11,840.00
Timesheet	0549 - Unifit NH Rate Case Support - Kara Hounam (05 Mar 2021 - 26 Mar 2021)	[REDACTED]	[REDACTED]	\$ 1,350.00
Timesheet	0549 - Unifit NH Rate Case Support - Ron Amen (01 Mar 2021 - 26 Mar 2021)	[REDACTED]	[REDACTED]	\$ 20,720.00
<b>Total</b>		[REDACTED]		\$ 68,990.00
		<b>Subtotal</b>		\$ 68,990.00
		<b>Total Amount</b>		\$ 68,990.00

**Amount Due** **\$ 68,990.00**

Notes:  
 Mr. Taylor and Mr. Amen provided guidance to consultants on TOU rate modeling, ACOSS modeling, and MCOSS modeling. Mr. Hutchinson's focus was on the TOU modeling and Ms. Hounam and Mr. Macias on the development of the ACOSS model and MCOSS model. Mr. Taylor, Mr. Amen, and Mr. Macias also supported the drafting of testimony and associated exhibits.

OK TO PAY  
 \$68,990.00  
 10-20-00-00-182-03-07  
 D. Main 4-7-2021

REDACTED

# Invoice



Invoice	INV 0549-06
Date Issued	July 7 2021
Date Due	August 6 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (29 Mar 2021 - 14 Jun 2021)	[REDACTED]	[REDACTED]	\$ 5,312.50
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (29 Mar 2021 - 15 Jun 2021)	[REDACTED]	[REDACTED]	\$ 6,080.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (06 Jun 2021 - 15 Jun 2021)	[REDACTED]	[REDACTED]	\$ 4,810.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (29 Mar 2021 - 15 Jun 2021)	[REDACTED]	[REDACTED]	\$ 3,700.00
Timesheet	0549 - Unitil NH Rate Case Support - Tom Feldman (14 Jun 2021)	[REDACTED]	[REDACTED]	\$ 480.00
<b>Total</b>		[REDACTED]		<b>\$ 20,382.50</b>
		<b>Subtotal</b>		<b>\$ 20,382.50</b>
		<b>Total Amount</b>		<b>\$ 20,382.50</b>

Amount Due

\$ 20,382.50

Notes: Organizing pre-filing analyses, source data, and workpapers to prepare post-filing discovery responses. Drafting and finalizing responses to data requests in Staff Set 2.

OK TO PAY  
 D. Main 7-7-2021  
 \$20,382.50  
 10-20-00-00-182-03-07

000034

REDACTED

# Invoice



Invoice	INV 0549-07A
Date Issued	August 6 2021
Date Due	September 5 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (27 Jul 2021)	[REDACTED]	[REDACTED]	\$ 562.50
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (12 Jul 2021 - 27 Jul 2021)	[REDACTED]	[REDACTED]	\$ 3,520.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (19 Jul 2021 - 27 Jul 2021)	[REDACTED]	[REDACTED]	\$ 3,977.50
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (08 Jul 2021 - 27 Jul 2021)	[REDACTED]	[REDACTED]	\$ 5,827.50
Total		[REDACTED]		\$ 13,887.50
		Subtotal		\$ 13,887.50
		Total Amount		\$ 13,887.50

Amount Due

\$ 13,887.50

Notes:

Post filing support with drafting data request responses and preparation and participation in technical session.

OK TO PAY  
 D. Main 8-14-2021  
 \$13,887.50  
 10-20-00-00-182-03-07

# Invoice



Invoice	INV 0549-07B
Date Issued	August 6 2021
Date Due	September 5 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support  
- UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (28 Jul 2021 - 29 Jul 2021)	████████	██████	\$ 562.50
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (13 Jul 2021)	████████	██████	\$ 555.00
Total		████████		\$ 1,117.50
		Subtotal		\$ 1,117.50
		Total Amount		\$ 1,117.50

Amount Due	\$ 1,117.50
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Notes:  
 Post filing support with drafting data request responses.

OK TO PAY  
 D. Main 8-14-2021  
 \$1,117.50  
 10-20-01-00-928-02-00

REDACTED

# Invoice



Invoice	INV 0549-08A
Date Issued	September 2 2021
Date Due	October 2 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (03 Aug 2021 - 19 Aug 2021)	[REDACTED]	[REDACTED]	\$ 4,937.50
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (10 Aug 2021 - 13 Aug 2021)	[REDACTED]	[REDACTED]	\$ 2,080.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (12 Aug 2021 - 13 Aug 2021)	[REDACTED]	[REDACTED]	\$ 2,682.50
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (10 Aug 2021 - 13 Aug 2021)	[REDACTED]	[REDACTED]	\$ 2,405.00
<b>Total</b>		[REDACTED]		\$ 12,105.00
		<b>Subtotal</b>		\$ 12,105.00
		<b>Total Amount</b>		\$ 12,105.00

<b>Amount Due</b>	<b>\$ 12,105.00</b>
-------------------	---------------------

Notes:  
 Post filing support with drafting data request responses.

**OK TO PAY**  
**D. Main 9-3-2021**  
**\$12,105.00**  
**10-20-00-00-182-03-07**

000037

# Invoice



Invoice	INV 0549-08B
Date Issued	September 2 2021
Date Due	October 2 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support  
UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (03 Aug 2021 - 22 Aug 2021)	[REDACTED]	[REDACTED]	\$ 4,717.50
Total		[REDACTED]		\$ 4,717.50
		Subtotal		\$ 4,717.50
		Total Amount		\$ 4,717.50

Amount Due

\$ 4,717.50

Notes:

Post filing support with drafting data request responses and preparation and participation in technical sessions.

OK TO PAY  
 D. Main 9-3-2021  
 \$4,717.50  
 10-20-01-00-928-02-00

REDACTED

# Invoice



Invoice	INV 0549-09A
Date Issued	October 6 2021
Date Due	November 5 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (27 Sep 2021)	[REDACTED]	[REDACTED]	\$ 500.00
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (14 Sep 2021 - 27 Sep 2021)	[REDACTED]	[REDACTED]	\$ 2,400.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (02 Sep 2021 - 28 Sep 2021)	[REDACTED]	[REDACTED]	\$ 5,550.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (09 Sep 2021 - 27 Sep 2021)	[REDACTED]	[REDACTED]	\$ 3,515.00
Total		[REDACTED]		\$ 11,965.00
		Subtotal		\$ 11,965.00
		Total Amount		\$ 11,965.00

Amount Due

\$ 11,965.00

Notes:

Post filing support with drafting data request responses and preparation and participation in technical sessions.

OK TO PAY  
 D. Main 10-6-2021  
 \$11,965.00  
 10-20-00-00-182-03-07

# Invoice



Invoice	INV 0549-09B
Date Issued	October 6 2021
Date Due	November 5 2021
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (03 Sep 2021 - 15 Sep 2021)	[REDACTED]	[REDACTED]	\$ 1,187.50
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (29 Sep 2021)	[REDACTED]	[REDACTED]	\$ 320.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (15 Sep 2021)	[REDACTED]	[REDACTED]	\$ 1,387.50
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (29 Sep 2021)	[REDACTED]	[REDACTED]	\$ 370.00
<b>Total</b>		[REDACTED]		\$ 3,265.00
		<b>Subtotal</b>		\$ 3,265.00
		<b>Total Amount</b>		\$ 3,265.00

<b>Amount Due</b>	<b>\$ 3,265.00</b>
-------------------	--------------------

Notes:  
 Post filing support with drafting data request responses and preparation and participation in technical sessions.

**OK TO PAY**  
 D. Main 10-6-2021  
 \$3,265.00  
 10-20-01-00-928-02-00



REDACTED

# Invoice



Invoice	INV 0549-10A
Date Issued	November 3 2021
Date Due	December 3 2021
Currency	USD - United States Dollar

To            Unitil Energy Services

From            Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject        0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (07 Oct 2021 - 02 Nov 2021)	████████	██████	\$ 2,400.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (08 Oct 2021 - 27 Oct 2021)	████████	██████	\$ 3,145.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (08 Oct 2021 - 27 Oct 2021)	████████	██████	\$ 3,145.00
<b>Total</b>		████████		\$ 8,690.00
		<b>Subtotal</b>		\$ 8,690.00
		<b>Total Amount</b>		\$ 8,690.00

<b>Amount Due</b>	<b>\$ 8,690.00</b>
-------------------	--------------------

Notes:  
 Post filing support with drafting data request responses and preparation and participation in technical sessions.

OK TO PAY  
 D. Main 11-4-2021  
 \$8,690.00  
 10-20-00-00-182-03-07

REDACTED

# Invoice



Invoice: INV 0549-10B  
 Date Issued: November 3 2021  
 Date Due: December 3 2021  
 Currency: USD - United States Dollar

To: Unitol Energy Services

From: Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject: 0549 - Unitol NH Rate Case Support UES Docket DE 20-170

## General

Type	Description	Qty	Unit Price	Amount
Expense		1	0.00	\$ 0.00
<b>Total</b>		<b>1</b>		<b>\$ 0.00</b>

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitol NH Rate Case Support - Chris Hutchinson (25 Oct 2021)	██████	██████	\$ 187.50
Timesheet	0549 - Unitol NH Rate Case Support - John Taylor (19 Oct 2021 - 25 Oct 2021)	██████	██████	\$ 3,052.50
Timesheet	0549 - Unitol NH Rate Case Support - Jordan Flaagan (19 Oct 2021 - 25 Oct 2021)	██████	██████	\$ 276.25
<b>Total</b>		██████		<b>\$ 3,516.25</b>
		<b>Subtotal</b>		<b>\$ 3,516.25</b>
		<b>Total Amount</b>		<b>\$ 3,516.25</b>

Amount Due

\$ 3,516.25

**Notes:**

Reviewing intervenor testimony and preparing data requests.

**OK TO PAY**  
**D. Main 11-17-2021**  
**\$3,516.25**  
**10-20-00-00-182-03-07**

000042

REDACTED

# Invoice



Invoice INV 0549-11A  
 Date Issued December 7 2021  
 Date Due January 6 2022  
 Currency USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (03 Nov 2021 - 05 Nov 2021)	██████	██████	\$ 480.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (01 Nov 2021 - 03 Nov 2021)	██████	██████	\$ 370.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (02 Nov 2021 - 05 Nov 2021)	██████	██████	\$ 1,110.00
Total		██████		\$ 1,960.00
			Subtotal	\$ 1,960.00
			Total Amount	\$ 1,960.00

Amount Due

\$ 1,960.00

Notes:

Drafting responses to DOE technical session data requests set two.

OK TO PAY  
 D. Main 12-7-2021  
 \$1,960.00  
 10-20-00-00-182-03-07

REDACTED

# Invoice



Invoice INV 0549-11B  
 Date Issued December 7 2021  
 Date Due January 6 2022  
 Currency USD - United States Dollar

To Unifil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unifil NH Rate Case Support UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unifil NH Rate Case Support - Chris Hutchinson (10 Nov 2021 - 17 Nov 2021)	[REDACTED]	[REDACTED]	\$ 2,937.50
Timesheet	0549 - Unifil NH Rate Case Support - John Taylor (08 Nov 2021 - 22 Nov 2021)	[REDACTED]	[REDACTED]	\$ 6,012.50
Total		[REDACTED]		\$ 8,950.00
		Subtotal		\$ 8,950.00
		Total Amount		\$ 8,950.00

**Amount Due** **\$ 8,950.00**

Notes:  
 Reviewing DOE and Intervenor response to UES data requests, drafting rebuttal testimony, and preparation and participation in technical session and settlement conference on Nov. 16th.

**OK TO PAY**  
**D. Main 12-7-2021**  
**\$8,950.00**  
**10-20-00-00-182-03-07**

# Invoice



Invoice	INV 0549-12A
Date Issued	January 6 2022
Date Due	February 5 2022
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (02 Dec 2021 - 07 Dec 2021)	[REDACTED]	[REDACTED]	\$ 2,312.50
Timesheet	0549 - Unitil NH Rate Case Support - Jordan Flaagan (08 Dec 2021)	[REDACTED]	[REDACTED]	\$ 170.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (06 Dec 2021 - 31 Dec 2021)	[REDACTED]	[REDACTED]	\$ 2,960.00
<b>Total</b>		[REDACTED]		\$ 5,442.50
		<b>Subtotal</b>		\$ 5,442.50
		<b>Total Amount</b>		\$ 5,442.50

Amount Due

\$ 5,442.50

Notes:  
 Review of the direct testimony of other parties and drafting of data requests for these parties. Review of data request responses received from other parties.  
 Drafting rebuttal testimony.

OK TO PAY  
 D. Main 1-7-2022  
 \$5,442.50  
 10-20-00-00-182-03-07



REDACTED

# Invoice

Invoice: INV 0549-12B  
Date Issued: January 6 2022  
Date Due: February 5 2022  
Currency: USD - United States Dollar

To: Unifil Energy Services

From: Atrium Economics  
10 Hospital Center Commons  
Suite 400  
Hilton Head Island, SC 29926

Subject: 0549 - Unifil NH Rate Case Support UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unifil NH Rate Case Support - Chris Hutchinson (29 Nov 2021 - 20 Dec 2021)	[REDACTED]	[REDACTED]	\$ 7,250.00
Timesheet	0549 - Unifil NH Rate Case Support - John Taylor (30 Nov 2021 - 21 Dec 2021)	[REDACTED]	[REDACTED]	\$ 16,742.50
Total		[REDACTED]		\$ 23,992.50
		Subtotal		\$ 23,992.50
		Total Amount		\$ 23,992.50

Amount Due

\$ 23,992.50

### Notes:

Preparation and participation in technical sessions and settlement conferences on November 30th, December 6th, and December 21st. Reviewing intervenor and DOE direct testimony and drafting rebuttal testimony for filing. Additional time of use rate modeling and bill impact analyses associated with settlement proposals.

OK TO PAY  
D. Main 1-7-2022  
\$23,992.50  
10-20-00-00-182-03-07

REDACTED

# Invoice



Invoice	INV 0549-13A
Date Issued	February 2 2022
Date Due	March 4 2022
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Greg Macias (04 Jan 2022 - 16 Jan 2022)	[REDACTED]	[REDACTED]	\$ 3,600.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (03 Jan 2022 - 21 Jan 2022)	[REDACTED]	[REDACTED]	\$ 2,312.50
Timesheet	0549 - Unitil NH Rate Case Support - Kara Hounam (07 Jan 2022 - 21 Jan 2022)	[REDACTED]	[REDACTED]	\$ 7,250.00
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (04 Jan 2022 - 21 Jan 2022)	[REDACTED]	[REDACTED]	\$ 20,997.50
Timesheet	0549 - Unitil NH Rate Case Support - Tom Feldman (07 Jan 2022 - 28 Jan 2022)	[REDACTED]	[REDACTED]	\$ 2,800.00
<b>Total</b>		[REDACTED]		\$ 36,960.00
			<b>Subtotal</b>	\$ 36,960.00
			<b>Total Amount</b>	\$ 36,960.00

Amount Due

\$ 36,960.00

Notes:

Reviewing documentation of methodological preferences presented in the direct testimony of DOE witness Ball. Drafting and preparing associated exhibits for the rebuttal testimony of John Taylor and Ron Amen. Preparing for and participating in technical session on January 6th.

OK TO PAY  
 D. Main 2-3-2022  
 \$36,960.00  
 10-20-00-00-182-03-07

000047

REDACTED

# Invoice



Invoice	INV 0549-13B
Date Issued	February 2 2022
Date Due	March 4 2022
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (10 Jan 2022 - 28 Jan 2022)	[REDACTED]	[REDACTED]	\$ 10,452.50
Total		[REDACTED]		\$ 10,452.50
		Subtotal		\$ 10,452.50
		Total Amount		\$ 10,452.50

Amount Due

\$ 10,452.50

Notes:

Preparation and participation in settlement conferences on January 10th and call with DOE on January 12th. Time of use rate modeling and bill impact analyses associated with settlement proposals. Reviewing settlement attachments and bill impact Excel workbooks. Preparing and participating as a witness for the oral hearing on January 19th. Time of use rate modeling and bill impact analyses associated with bench request.

OK TO PAY  
 D. Main 2-3-2022  
 \$10,452.50  
 10-20-00-00-182-03-07



REDACTED

# Invoice



Invoice                    INV 0549-14A  
 Date Issued             March 8 2022  
 Date Due                 April 7 2022  
 Currency                 USD - United States Dollar

To                    Unital Energy Services

From                    Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject                0549 - Unital NH Rate Case Support - UES General Rate Case 21-030

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unital NH Rate Case Support - Greg Macias (03 Feb 2022)	████████	██████	\$ 160.00
Timesheet	0549 - Unital NH Rate Case Support - John Taylor (07 Feb 2022)	████████	██████	\$ 277.50
Timesheet	0549 - Unital NH Rate Case Support - Ron Amen (07 Feb 2022 - 25 Feb 2022)	████████	██████	\$ 1,850.00
<b>Total</b>		████████		\$ 2,287.50
			<b>Subtotal</b>	\$ 2,287.50
			<b>Total Amount</b>	\$ 2,287.50

**Amount Due** **\$ 2,287.50**

Notes:

Settlement discussions and reviewing settlement documents including rate design, lighting rate design, and settlement agreement.

**OK TO PAY**  
**D. Main 3-9-2022**  
**\$2,287.50**  
**10-20-00-00-182-03-07**



REDACTED

# Invoice

Invoice INV 0549-14B  
Date Issued March 8 2022  
Date Due April 7 2022  
Currency USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
10 Hospital Center Commons  
Suite 400  
Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support UES Docket DE 20-170

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Chris Hutchinson (04 Feb 2022)	██████	████	\$ 312.50
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (04 Feb 2022)	██████	████	\$ 832.50
Total		██████		\$ 1,145.00
		Subtotal		\$ 1,145.00
		Total Amount		\$ 1,145.00

Amount Due

\$ 1,145.00

Notes:

Developing and updating bill impacts for Bench Requests.

OK TO PAY  
D. Main 3-9-2022  
\$1,145.00  
10-20-00-00-182-03-07

# Invoice



Invoice	INV 0549-15
Date Issued	April 12 2022
Date Due	May 12 2022
Currency	USD - United States Dollar

To Unitil Energy Services

From Atrium Economics  
 10 Hospital Center Commons  
 Suite 400  
 Hilton Head Island, SC 29926

Subject 0549 - Unitil NH Rate Case Support - UES General Rate Case 21-030

## Timesheets

Type	Description	Duration	Unit Price	Amount
Timesheet	0549 - Unitil NH Rate Case Support - Ron Amen (02 Mar 2022 - 03 Mar 2022)	[REDACTED]	[REDACTED]	\$ 3,330.00
Timesheet	0549 - Unitil NH Rate Case Support - John Taylor (02 Mar 2022 - 03 Mar 2022)	[REDACTED]	[REDACTED]	\$ 2,035.00
Total		[REDACTED]		\$ 5,365.00
		Subtotal		\$ 5,365.00
		Total Amount		\$ 5,365.00

Amount Due

\$ 5,365.00

**Notes:**

Preparation and participation in hearings on March 3rd.

OK TO PAY  
 D. Main 4-13-2022  
 \$5,365.00  
 10-20-00-00-182-03-07



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

December 22, 2020

Invoice Number: 018389

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in November 2020 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 4,370.00
<b>Total Fees and Expenses</b>	<u>\$ 4,370.00</u>
<b>Total Due</b>	<u><u>\$ 4,370.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$4,370.00  
10-20-00-00-182-03-07  
D. Main 12-23-2020

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in November 2020 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Talha A. Sheikh</b>	11/13/2020	█	█	320.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	11/16/2020	█	█	160.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	11/18/2020	█	█	160.00
Prepared Research and Analysis				
<b>Timothy Lyons</b>	11/17/2020	█	█	675.00
Research, analysis, preparation of work product				
<b>Eric Brooks</b>	11/16/2020	█	█	705.00
Prepared Research and Analysis				
<b>Eric Brooks</b>	11/17/2020	█	█	705.00
Prepared Research and Analysis				
<b>Eric Brooks</b>	11/18/2020	█	█	470.00
Prepared Research and Analysis				
<b>Eric Brooks</b>	11/19/2020	█	█	705.00
Prepared Research and Analysis				
<b>Eric Brooks</b>	11/25/2020	█	█	470.00
Prepared Research and Analysis				
		-----		-----
	Professional Fees	█		4,370.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

January 22, 2021

Invoice Number: 018554

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in December 2020 for project 368-012  
UES 2021 Revenue Decoupling Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 5,990.00
<b>Total Fees and Expenses</b>	<u>\$ 5,990.00</u>
<b>Total Due</b>	<u><u>\$ 5,990.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$5,990.00  
10-20-00-00-182-03-07  
D. Main 1-26-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in December 2020 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Talha A. Sheikh</b>	12/1/2020	████	████	160.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	12/3/2020	████	████	800.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	12/7/2020	████	████	2,080.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	12/16/2020	████	████	320.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	12/17/2020	████	████	160.00
Prepared Research and Analysis				
<b>Talha A. Sheikh</b>	12/21/2020	████	████	1,120.00
Prepared Research and Analysis				
<b>Timothy Lyons</b>	12/8/2020	████	████	900.00
Research, analysis, preparation of work product				
<b>Timothy Lyons</b>	12/18/2020	████	████	450.00
Research, analysis, preparation of work product				
		-----		-----
Professional Fees		████		5,990.00



REDACTED

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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

February 26, 2021

Invoice Number: 018681

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in January 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 5,600.00
<b>Total Fees and Expenses</b>	<u>\$ 5,600.00</u>
<b>Total Due</b>	<u><u>\$ 5,600.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$5,600.00  
10-20-00-00-182-03-07  
D. Main 2-26-2021



**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in January 2021 for project 368-012

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Talha A. Sheikh</b>	1/14/2021	[REDACTED]	[REDACTED]	1,600.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	1/25/2021	[REDACTED]	[REDACTED]	320.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	1/26/2021	[REDACTED]	[REDACTED]	1,280.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	1/27/2021	[REDACTED]	[REDACTED]	1,600.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	1/28/2021	[REDACTED]	[REDACTED]	320.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	1/29/2021	[REDACTED]	[REDACTED]	480.00
Prepared Testimony and Analysis				
		-----		-----
	Professional Fees	[REDACTED]		5,600.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

March 24, 2021

Invoice Number: 018750

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in February 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 3,520.00
<b>Total Fees and Expenses</b>	<u>\$ 3,520.00</u>
<b>Total Due</b>	<u><u>\$ 3,520.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$3,520.00  
10-20-00-00-182-03-07  
D. Main 3-24-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in February 2021 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Talha A. Sheikh</b>	2/2/2021	█	█	800.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/3/2021	█	█	160.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/4/2021	█	█	320.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/5/2021	█	█	640.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/22/2021	█	█	160.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/23/2021	█	█	480.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/24/2021	█	█	800.00
Prepared Testimony and Analysis				
<b>Talha A. Sheikh</b>	2/25/2021	█	█	160.00
Prepared Testimony and Analysis				
		-----		-----
	Professional Fees	█		3,520.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

April 30, 2021

Invoice Number: 018950

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in March 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 720.00
<b>Total Fees and Expenses</b>	<u>\$ 720.00</u>
<b>Total Due</b>	<u><u>\$ 720.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$720.00  
10-20-00-00-182-03-07  
D. Main 4-30-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in March 2021 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Talha A. Sheikh</b>	3/26/2021	█	█	720.00
Finalized Testimony and Analysis				
	Professional Fees	█		720.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

August 27, 2021

Invoice Number: 019563

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in July 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 6,370.00
<b>Total Fees and Expenses</b>	<u>\$ 6,370.00</u>
<b>Total Due</b>	<u><u>\$ 6,370.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$6,370.00  
10-20-00-00-182-03-07  
D. Main 8-27-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in July 2021 for project 368-012

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	7/8/2021	████	████	1,125.00
Post-filing support; preparation of discovery responses				
<b>Timothy Lyons</b>	7/9/2021	████	████	675.00
Post-filing support; preparation of discovery responses				
<b>Timothy Lyons</b>	7/16/2021	████	████	225.00
Post-filing support; preparation of discovery responses				
<b>Timothy Lyons</b>	7/18/2021	████	████	450.00
Post-filing support; preparation of discovery responses				
<b>Timothy Lyons</b>	7/26/2021	████	████	675.00
Post-filing support; research and analysis; preparation for technical session				
<b>Timothy Lyons</b>	7/27/2021	████	████	450.00
Post-filing support; research and analysis; preparation for technical session				
<b>Timothy Lyons</b>	7/28/2021	████	████	1,125.00
Post-filing support; research and analysis; technical session				
<b>Eric Brooks</b>	7/8/2021	████	████	470.00
Discovery Requests				
<b>Eric Brooks</b>	7/9/2021	████	████	470.00
Discovery Requests				
<b>Eric Brooks</b>	7/16/2021	████	████	705.00
Discovery Requests				
		-----		-----
	Professional Fees	████		6,370.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

September 30, 2021

Invoice Number: 019772

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in August 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 3,630.00
<b>Total Fees and Expenses</b>	<u>\$ 3,630.00</u>
<b>Total Due</b>	<u><u>\$ 3,630.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$3,630.00  
10-20-00-00-182-03-07  
D. Main 9-30-2021



**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in August 2021 for project 368-012

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	8/6/2021	█	█	1,575.00
Post-filing support; research and analysis; preparation of discovery responses				
<b>Timothy Lyons</b>	8/7/2021	█	█	675.00
Post-filing support; research and analysis; preparation of discovery responses				
<b>Timothy Lyons</b>	8/10/2021	█	█	450.00
Post-filing support; research and analysis; preparation of discovery responses				
<b>Timothy Lyons</b>	8/18/2021	█	█	225.00
Post-filing support; research and analysis; preparation of discovery responses				
<b>Eric Brooks</b>	8/9/2021	█	█	705.00
Discovery Requests				
	Professional Fees	█		3,630.00



REDACTED

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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

November 23, 2021

Invoice Number: 020093

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in October 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 3,150.00
<b>Total Fees and Expenses</b>	<u>\$ 3,150.00</u>
<b>Total Due</b>	<u><u>\$ 3,150.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$3,150.00  
10-20-00-00-182-03-07  
D. Main 11-23-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in October 2021 for project 368-012

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	10/26/2021	█	█	675.00
Post-filing support; preparation for technical session				
<b>Timothy Lyons</b>	10/27/2021	█	█	1,575.00
Post-filing support; preparation for and attendance at technical session				
<b>Timothy Lyons</b>	10/28/2021	█	█	675.00
Post-filing support; preparation of discovery responses				
<b>Timothy Lyons</b>	10/30/2021	█	█	225.00
Post-filing support; preparation of discovery responses				
	Professional Fees	█		3,150.00



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

December 22, 2021

Invoice Number: 020247

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in November 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

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	<i>Amount</i>
<b>Professional Fees</b>	\$ 2,925.00
<b>Total Fees and Expenses</b>	<u>\$ 2,925.00</u>
<b>Total Due</b>	<u><u>\$ 2,925.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$2,925.00  
10-20-00-00-182-03-07  
D. Main 12-22-2021

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in November 2021 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	11/15/2021	█	█	450.00
Post-filing support				
<b>Timothy Lyons</b>	11/23/2021	█	█	450.00
Post-filing support; review intervenor testimony; prepare rebuttal testimony				
<b>Timothy Lyons</b>	11/27/2021	█	█	1,575.00
Post-filing support; review intervenor testimony; prepare rebuttal testimony				
<b>Timothy Lyons</b>	11/28/2021	█	█	450.00
Post-filing support; review intervenor testimony; prepare rebuttal testimony				
		-----		-----
	Professional Fees	█		2,925.00



REDACTED

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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

January 25, 2022

Invoice Number: 020416

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in December 2021 for project 368-012  
UES 2021 Revenue Decoupling Testimony

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	<i>Amount</i>
<b>Professional Fees</b>	\$ 8,250.00
<b>Total Fees and Expenses</b>	<u>\$ 8,250.00</u>
<b>Total Due</b>	<u><u>\$ 8,250.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$8,250.00  
10-20-00-00-182-03-07  
D. Main 1-27-2022

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in December 2021 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	12/2/2021	█	█	225.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/7/2021	█	█	450.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/14/2021	█	█	675.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/15/2021	█	█	225.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/16/2021	█	█	450.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/18/2021	█	█	900.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/19/2021	█	█	1,125.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/20/2021	█	█	675.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/21/2021	█	█	450.00
Post-filing support; prepare rebuttal testimony				
<b>Timothy Lyons</b>	12/22/2021	█	█	675.00
Post-filing support; prepare rebuttal testimony				
<b>Daria Pichugina</b>	12/14/2021	█	█	750.00
Rebuttal Testimony				
<b>Daria Pichugina</b>	12/15/2021	█	█	900.00
Rebuttal Testimony				
<b>Daria Pichugina</b>	12/16/2021	█	█	450.00
Rebuttal Testimony				
<b>Daria Pichugina</b>	12/20/2021	█	█	300.00
Rebuttal Testimony				
		█		8,250.00
Professional Fees				



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

February 22, 2022

Invoice Number: 020514

Robert B. Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in January 2022 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 2,025.00
<b>Total Fees and Expenses</b>	<u>\$ 2,025.00</u>
<b>Total Due</b>	<u><u>\$ 2,025.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: ScottMadden, PO Box 935955, Atlanta, GA 31193-5955. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$2,025.00  
10-20-00-00-182-03-07  
D. Main 2-22-2022



**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in January 2022 for project 368-012

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	1/6/2022	█	█	900.00
Post-filing support; preparation and participation in technical session				
<b>Timothy Lyons</b>	1/13/2022	█	█	450.00
Post-filing support; preparation and participation in technical session				
<b>Timothy Lyons</b>	1/20/2022	█	█	675.00
Post-filing support; prepare rebuttal testimony				
	Professional Fees	█		2,025.00



REDACTED

Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

March 28, 2022

Invoice Number: 020705

Robert B. Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in February 2022 for project 368-012  
UES 2021 Revenue Decoupling Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 450.00
<b>Total Fees and Expenses</b>	<u>\$ 450.00</u>
<b>Total Due</b>	<u><u>\$ 450.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: ScottMadden, PO Box 935955, Atlanta, GA 31193-5955. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$450.00  
10-20-00-00-182-03-07  
D. Main 3-28-2022

**REDACTED**

Project UES 2021 Revenue Decoupling Testimony  
In Reference to: Professional services provided in February 2022 for project 368-012

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		<u>Current Hours</u>	<u>Rate</u>	<u>Current Amount</u>
<b>Professional Fees</b>				
<b>Timothy Lyons</b>	2/25/2022	█	█	450.00
Post-filing support				
	Professional Fees	█		450.00



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

January 23, 2021

Invoice Number: 018566

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in December 2020 for project 368-013  
UES 2021 ROE Testimony

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	<i>Amount</i>
<b>Professional Fees</b>	\$ 5,931.25
<b>Total Fees and Expenses</b>	<u>\$ 5,931.25</u>
<b>Total Due</b>	<u><u>\$ 5,931.25</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to:  
Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining  
ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$5,931.25  
10-20-00-00-182-03-07  
D. Main 1-26-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in December 2020 for project 368-013

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Kim N. Dao</b>	12/2/2020	█	█	345.00
Project kickoff call				
<b>Jennifer Nelson</b>	12/2/2020	█	█	258.75
Direct Testimony: client kick-off call				
<b>Jennifer Nelson</b>	12/16/2020	█	█	517.50
Direct Testimony research				
<b>Jennifer Nelson</b>	12/17/2020	█	█	345.00
Direct Testimony research				
<b>Mike Kerrigan</b>	12/11/2020	█	█	705.00
Direct Testimony research				
<b>Mike Kerrigan</b>	12/15/2020	█	█	1,880.00
Direct Testimony research				
<b>Mike Kerrigan</b>	12/16/2020	█	█	1,880.00
Direct Testimony research				
		-----		-----
	Professional Fees	█		5,931.25



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

February 26, 2021

Invoice Number: 018682

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in January 2021 for project 368-013  
UES 2021 ROE Testimony

	<i>Amount</i>
<b>Professional Fees</b>	\$ 9,312.50
<b>Total Fees and Expenses</b>	<u>\$ 9,312.50</u>
<b>Total Due</b>	<u><u>\$ 9,312.50</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to:  
Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining  
ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$9,312.50  
10-20-00-00-182-03-07  
D. Main 2-26-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in January 2021 for project 368-013

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Kim N. Dao</b>	1/7/2021	████	████	1,380.00
Draft testimony				
<b>Kim N. Dao</b>	1/8/2021	████	████	1,380.00
Draft testimony				
<b>Kim N. Dao</b>	1/20/2021	████	████	172.50
Review testimony and exhibits; internal call				
<b>Kim N. Dao</b>	1/21/2021	████	████	345.00
Prep for and participate in client call				
<b>Jennifer Nelson</b>	1/5/2021	████	████	1,380.00
Direct Testimony research				
<b>Jennifer Nelson</b>	1/18/2021	████	████	345.00
Draft Direct Testimony				
<b>Jennifer Nelson</b>	1/21/2021	████	████	1,380.00
Draft Direct Testimony				
<b>Matthew Howard</b>	1/12/2021	████	████	960.00
Testimony				
<b>Matthew Howard</b>	1/13/2021	████	████	320.00
Testimony				
<b>Isaac Gustafson</b>	1/20/2021	████	████	900.00
Exhibit update				
<b>Isaac Gustafson</b>	1/27/2021	████	████	300.00
Analysis				
<b>Isaac Gustafson</b>	1/28/2021	████	████	450.00
Capital Markets Analysis				
		████		9,312.50



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

March 24, 2021

Invoice Number: 018751

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in February 2021 for project 368-013  
UES 2021 ROE Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 8,375.00
<b>Total Fees and Expenses</b>	<u>\$ 8,375.00</u>
<b>Total Due</b>	<u><u>\$ 8,375.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$8,375.00  
10-20-00-00-182-03-07  
D. Main 3-24-2021



**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in February 2021 for project 368-013

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Jennifer Nelson</b>	2/1/2021	████	████	862.50
Direct Testimony: supporting analysis				
<b>Jennifer Nelson</b>	2/2/2021	████	████	862.50
Direct Testimony: supporting analysis				
<b>Jennifer Nelson</b>	2/8/2021	████	████	690.00
Direct Testimony: analysis; research				
<b>Jennifer Nelson</b>	2/9/2021	████	████	690.00
Direct Testimony: analysis; research				
<b>Jennifer Nelson</b>	2/11/2021	████	████	690.00
Direct Testimony: analysis; research; client call				
<b>Jennifer Nelson</b>	2/16/2021	████	████	1,380.00
Direct Testimony: update analysis; testimony updates				
<b>Isaac Gustafson</b>	2/8/2021	████	████	75.00
Analysis				
<b>Isaac Gustafson</b>	2/9/2021	████	████	900.00
Analysis				
<b>Isaac Gustafson</b>	2/10/2021	████	████	225.00
Analysis				
<b>Rayyan Islam</b>	2/1/2021	████	████	875.00
Direct: Updating JEN exhibits				
<b>Rayyan Islam</b>	2/2/2021	████	████	937.50
Direct: Updating JEN exhibits				
<b>Rayyan Islam</b>	2/3/2021	████	████	187.50
Direct: Updating JEN exhibits				
		-----		-----
	Professional Fees	████		8,375.00



Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

April 30, 2021

Invoice Number: 018951

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in March 2021 for project 368-013  
UES 2021 ROE Testimony

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	<i>Amount</i>
<b>Professional Fees</b>	\$ 7,708.75
<b>Total Fees and Expenses</b>	<u>\$ 7,708.75</u>
<b>Total Due</b>	<u><u>\$ 7,708.75</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to:  
Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining  
ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$7,708.75  
10-20-00-00-182-03-07  
D. Main 3-24-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in March 2021 for project 368-013

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Kim N. Dao</b>	3/4/2021	████	████	690.00
Review/edit testimony and exhibits				
<b>Kim N. Dao</b>	3/5/2021	████	████	2,760.00
Review/edit testimony and exhibits				
<b>Isaac Gustafson</b>	3/9/2021	████	████	75.00
Analysis audit				
<b>Lindsay Cellars</b>	3/17/2021	████	████	1,260.00
Assisted with client/attorney requests, and updated tables.				
<b>Rayyan Islam</b>	3/4/2021	████	████	250.00
Direct: Updating JEN Exhibits				
<b>Jennifer Nelson</b>	3/11/2021	████	████	690.00
Direct Testimony: drafting, analysis, client call				
<b>Jennifer Nelson</b>	3/19/2021	████	████	517.50
Direct Testimony: Testimony edits				
<b>Jennifer Nelson</b>	3/22/2021	████	████	1,121.25
Direct Testimony: audit, exhibit formatting; workpapers				
<b>Jennifer Nelson</b>	3/25/2021	████	████	345.00
Direct Testimony: Final edits				
	Professional Fees	████		7,708.75



Smart. Focused. Done Right.

ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

July 22, 2021

Invoice Number: 019334

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in June 2021 for project 368-013  
UES 2021 ROE Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 18,583.75
<b>Total Fees and Expenses</b>	<u>\$ 18,583.75</u>
<b>Total Due</b>	<u><u>\$ 18,583.75</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$18,583.75  
10-20-00-00-182-03-07  
D. Main 7-22-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in June 2021 for project 368-013

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		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Sara Derstine</b>	6/4/2021	████	████	81.25
Prepared OCA Set 1 discovery attachments				
<b>Sara Derstine</b>	6/7/2021	████	████	130.00
Prepared OCA Set 1 discovery attachments				
<b>Sara Derstine</b>	6/8/2021	████	████	97.50
Organized OCA Set 1 discovery attachments				
<b>Rayyan Islam</b>	6/14/2021	████	████	625.00
Discovery: Auditing JEN attachments				
<b>Rayyan Islam</b>	6/15/2021	████	████	250.00
Discovery: Auditing JEN attachments				
<b>Rayyan Islam</b>	6/16/2021	████	████	937.50
Discovery: Auditing JEN attachments				
<b>Rayyan Islam</b>	6/17/2021	████	████	937.50
Discovery: Auditing JEN attachments				
<b>Jennifer Nelson</b>	6/3/2021	████	████	2,760.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/4/2021	████	████	2,070.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/7/2021	████	████	2,760.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/8/2021	████	████	1,725.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/9/2021	████	████	1,380.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/14/2021	████	████	2,760.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/15/2021	████	████	1,035.00
OCA Set 1 responses				
<b>Jennifer Nelson</b>	6/16/2021	████	████	1,035.00
OCA Set 1 responses				
		████		18,583.75

Professional Fees





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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

August 27, 2021

Invoice Number: 019564

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in July 2021 for project 368-013  
UES 2021 ROE Testimony

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	<i>Amount</i>
<b>Professional Fees</b>	\$ 5,763.75
<b>Total Fees and Expenses</b>	<u>\$ 5,763.75</u>
<b>Total Due</b>	<u>\$ 5,763.75</u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$5,763.75  
10-20-00-00-182-03-07  
D. Main 8-27-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in July 2021 for project 368-013

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Sara Derstine</b>	7/15/2021	[REDACTED]	[REDACTED]	146.25
Prepared briefing book for technical session				
<b>Sara Derstine</b>	7/16/2021	[REDACTED]	[REDACTED]	97.50
Prepared briefing book for technical session				
<b>Jennifer Nelson</b>	7/20/2021	[REDACTED]	[REDACTED]	1,380.00
Tech Session Prep				
<b>Jennifer Nelson</b>	7/21/2021	[REDACTED]	[REDACTED]	690.00
Tech Session Prep				
<b>Jennifer Nelson</b>	7/22/2021	[REDACTED]	[REDACTED]	1,380.00
Tech Session Prep				
<b>Jennifer Nelson</b>	7/23/2021	[REDACTED]	[REDACTED]	1,380.00
Tech Session Prep				
<b>Jennifer Nelson</b>	7/26/2021	[REDACTED]	[REDACTED]	690.00
Client call; Tech Session Prep				
		[REDACTED]		5,763.75





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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

September 30, 2021

Invoice Number: 019773

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in August 2021 for project 368-013  
UES 2021 ROE Testimony

---

<b>Professional Fees</b>	\$ 6,900.00
<b>Total Fees and Expenses</b>	<u>\$ 6,900.00</u>
<b>Total Due</b>	<u><u>\$ 6,900.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$6,900.00  
10-20-00-00-182-03-07  
D. Main 9-30-2021





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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

December 22, 2021

Invoice Number: 020248

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in November 2021 for project 368-013  
UES 2021 ROE Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 6,232.50
<b>Total Fees and Expenses</b>	<u>\$ 6,232.50</u>
<b>Total Due</b>	<u><u>\$ 6,232.50</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to:  
Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining  
ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$6,232.50  
10-20-00-00-182-03-07  
D. Main 12-22-2021

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in November 2021 for project 368-013

---

		<u>Current</u> <u>Hours</u>	<u>Rate</u>	<u>Current</u> <u>Amount</u>
<b>Professional Fees</b>				
<b>Kim N. Dao</b>	11/23/2021	█	█	345.00
Project management call				
<b>Kim N. Dao</b>	11/29/2021	█	█	1,725.00
Review intervenor testimonies; draft rebuttal outline				
<b>Kim N. Dao</b>	11/30/2021	█	█	345.00
Project management call; draft rebuttal outline				
<b>Ryan Kucan</b>	11/24/2021	█	█	1,057.50
Reviewing Intervenor Testimony				
<b>Jennifer Nelson</b>	11/29/2021	█	█	1,380.00
Read intervenor testimony; Draft discovery questions to DOE; Rebuttal Testimony drafting				
<b>Jennifer Nelson</b>	11/30/2021	█	█	1,380.00
Rebuttal Testimony outline; drafting				
		-----		-----
	Professional Fees	█		6,232.50



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

January 25, 2022

Invoice Number: 020417

Bob Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in December 2021 for project 368-013  
UES 2021 ROE Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 35,145.00
<b>Total Fees and Expenses</b>	<u>\$ 35,145.00</u>
<b>Total Due</b>	<u><u>\$ 35,145.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: Accounts Receivable, ScottMadden, Inc., 2626 Glenwood Avenue, Suite 480, Raleigh, NC 27608. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$35,145.00  
10-20-00-00-182-03-07  
D. Main 1-27-2022

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in December 2021 for project 368-013

---

		<u>Current</u>	<u>Rate</u>	<u>Current</u>
		<u>Hours</u>		<u>Amount</u>
<b>Professional Fees</b>				
<b>Kim N. Dao</b>	12/6/2021	████	████	172.50
Project coordination				
<b>Kim N. Dao</b>	12/15/2021	████	████	172.50
Project status call				
<b>Kim N. Dao</b>	12/22/2021	████	████	172.50
Project status call				
<b>Kim N. Dao</b>	12/23/2021	████	████	1,035.00
Review/edit rebuttal				
<b>Ryan Kucan</b>	12/1/2021	████	████	1,057.50
Updating Rebuttal Analyses				
<b>Ryan Kucan</b>	12/6/2021	████	████	470.00
Updating Rebuttal Analyses				
<b>Ryan Kucan</b>	12/9/2021	████	████	940.00
Updating Rebuttal Analyses				
<b>Ryan Kucan</b>	12/15/2021	████	████	940.00
Rebuttal Analyses				
<b>Ryan Kucan</b>	12/16/2021	████	████	470.00
Rebuttal Analyses				
<b>Ryan Kucan</b>	12/20/2021	████	████	470.00
Rebuttal Analyses				
<b>Ryan Kucan</b>	12/22/2021	████	████	705.00
Rebuttal Analyses				
<b>Ryan Kucan</b>	12/23/2021	████	████	705.00
Rebuttal Analyses				
<b>Ryan Kucan</b>	12/28/2021	████	████	117.50
Client Data Request				
<b>Ryan Kucan</b>	12/30/2021	████	████	117.50
Client Data Request				
<b>Jennifer Nelson</b>	12/1/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/2/2021	████	████	2,070.00

REDACTED

Project	UES 2021 ROE Testimony			
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/3/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/6/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/7/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/8/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/9/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/10/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/13/2021	████	████	2,070.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/15/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/16/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/17/2021	████	████	1,035.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/20/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/21/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/22/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/23/2021	████	████	1,725.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/27/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/28/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				
<b>Jennifer Nelson</b>	12/30/2021	████	████	1,380.00
Rebuttal testimony drafting; supporting analysis				

REDACTED

Project

UES 2021 ROE Testimony

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Professional Fees

████████

35,145.00





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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

February 22, 2022

Invoice Number: 020516

Robert B. Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in January 2022 for project 368-013  
UES 2021 ROE Testimony

---

	<i>Amount</i>
<b>Professional Fees</b>	\$ 21,502.50
<b>Total Fees and Expenses</b>	<u>\$ 21,502.50</u>
<b>Total Due</b>	<u><u>\$ 21,502.50</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: ScottMadden, PO Box 935955, Atlanta, GA 31193-5955. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$21,502.50  
10-20-00-00-182-03-07  
D. Main 2-22-2022

**REDACTED**

Project UES 2021 ROE Testimony  
In Reference to: Professional services provided in January 2022 for project 368-013

---

		<u>Current</u>	<u>Rate</u>	<u>Current</u>
		<u>Hours</u>		<u>Amount</u>
<b>Professional Fees</b>				
<b>Sara Derstine</b>	1/20/2022	████	████	130.00
Gathered and organized rebuttal cited materials				
<b>Matthew Howard</b>	1/1/2022	████	████	1,920.00
Audit				
<b>Matthew Howard</b>	1/2/2022	████	████	1,920.00
Audit				
<b>Matthew Howard</b>	1/6/2022	████	████	480.00
Audit				
<b>Ryan Kucan</b>	1/5/2022	████	████	1,880.00
Updating and Auditing Rebuttal analyses				
<b>Ryan Kucan</b>	1/6/2022	████	████	1,645.00
Updating and Auditing Rebuttal analyses				
<b>Ryan Kucan</b>	1/7/2022	████	████	1,880.00
Updating and Auditing Rebuttal analyses				
<b>Ryan Kucan</b>	1/12/2022	████	████	1,527.50
Rebuttal Exhibits and Workpapers				
<b>Ryan Kucan</b>	1/13/2022	████	████	352.50
Rebuttal Exhibits and Workpapers				
<b>Ryan Kucan</b>	1/14/2022	████	████	1,645.00
Rebuttal Exhibits and Workpapers				
<b>Ryan Kucan</b>	1/20/2022	████	████	705.00
<b>Jennifer Nelson</b>	1/17/2022	████	████	2,760.00
Rebuttal Testimony drafting and supporting analysis				
<b>Jennifer Nelson</b>	1/18/2022	████	████	2,070.00
Rebuttal Testimony drafting and supporting analysis				
<b>Jennifer Nelson</b>	1/19/2022	████	████	862.50
Rebuttal Testimony drafting and supporting analysis				
<b>Jennifer Nelson</b>	1/20/2022	████	████	1,035.00
Supporting analysis				
<b>Jennifer Nelson</b>	1/21/2022	████	████	690.00
Testimony audit				

REDACTED

Project

UES 2021 ROE Testimony

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Professional Fees

██████

21,502.50



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ScottMadden, Inc.  
2626 Glenwood Avenue  
Suite 480  
Raleigh, NC 27608  
919-781-4191  
scottmadden.com

March 28, 2022

Invoice Number: 020706

Robert B. Hevert  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842

In Reference To: Professional services provided in February 2022 for project 368-013  
UES 2021 ROE Testimony

---

<b>Professional Fees</b>	\$ 1,035.00
<b>Total Fees and Expenses</b>	<u>\$ 1,035.00</u>
<b>Total Due</b>	<u><u>\$ 1,035.00</u></u>

If you have any questions regarding this invoice, please let me know. Please remit payment in U.S. funds to: ScottMadden, PO Box 935955, Atlanta, GA 31193-5955. Thank you for retaining ScottMadden.

Sincerely,

Timothy Lyons  
Partner

ScottMadden, Inc.  
Tax ID: 56-1445505

OK TO PAY  
\$1,035.50  
10-20-00-00-182-03-07  
D. Main 3-28-2022



**St. Jean Associates**

St. Jean Courier Service  
 PO Box 4056  
 Manchester, NH 03108-4056  
 603-759-1051

**Invoice**

DATE	INVOICE #
4/9/2021	8958

BILL TO

Unitil  
 Tonia Vaccaro  
 6 Liberty Lane West  
 Hampton, NH 03842

P.O. NO.	TERMS	DUE DATE	REP
TVaccaro	Due on receipt	4/9/2021	BSJ

DATE	ITEM	QUANTITY	RATE	DESCRIPTION	AMOUNT
4/7/2021	Delivery	6	12.70833	Deliver 6 boxes from Unitil, Hampton, NH to NH Public Utilities, Concord, NH per Kara Mamakos Pickup 2 boxes at Unitil, Concord, NH deliver to Ray Yonaitis, Franklin, NH. Pickup 1 laptop bag in Franklin and deliver to Unitil, Hampton, NH per Toni Vaccaro.	76.25
4/9/2021	Delivery	3	46.20		138.60

Thank you for your business.	<b>Total</b>	\$214.85
------------------------------	--------------	----------

**St. Jean Associates**

St. Jean Courier Service  
 PO Box 4056  
 Manchester, NH 03108-4056  
 603-759-1051

# Invoice

DATE	INVOICE #
4/16/2021	8967

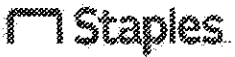
BILL TO

Unitil  
 Accounts Payable  
 6 Liberty Lane West  
 Hampton, NH 03842

P.O. NO.	TERMS	DUE DATE	REP
TVaccaro	Due on receipt	4/16/2021	BSJ

DATE	ITEM	QUANTITY	RATE	DESCRIPTION	AMOUNT
4/13/2021	Delivery	1	76.25	Same day delivery 1 box from Unitil, Hampton, NH to State of NH D. Howland 41 S. Fruit St. Concord, NH.	76.25

Thank you for your business.	<b>Total</b>	\$76.25
------------------------------	--------------	---------



INVOICE DATE	CUSTOMER	SUMMARY INVOICE
5/01/21	BOS 1005331	8062098516
PLEASE PAY BY	TERMS	AMOUNT DUE
5/31/21	Net 30 Days	2176.04

# INVOICE DETAIL

Staples

Federal ID #:04-3390816

Bill to Account: 1002269

Ship to Account: LIBERTY6

UNITIL/UNITIL SVC CORP  
 JANE MARTIN  
 6 LIBERTY LANE WEST  
 HAMPTON, NH 03842-1720

UNITIL/SERVICE CORP  
 ATTN: ANNA HEIL  
 6 LIBERTY LN WEST  
 DLV HR: 8AM-4:30PM  
 GO TO FRONTDESK B/4 DLV TO DOCK  
 HAMPTON, NH 03842-1720



Budget Ctr. :  
 Budget Ctr Desc :  
 P O Number : 04-02-2021  
 P O Desc :  
 Release :  
 Release Desc :

Invoice Number: 3476017522  
 Order : 8360054725-000-001  
 Ordered By : ANNA HEIL  
 Order Date : 4/06/21

Order Line	Item Number	Description	Order Qty	B/O Qty	Unit Meas	Ship Qty	Unit Price	Extended Price
1	918867	20 - REV2 KG - Unitil_Binders	1	0	EA	1	1895.58	1895.58
Freight:		.00	Tax:( .0000 %)		.00	Sub-Total:		1895.58
							Total:	1895.58

Backorder of 8360054725





## STAPLES PRINT & MARKETING SERVICES

500 Staples Drive | Framingham, MA | 01702

### UNITIL\_BINDERS - TRAN-160258 for Unitil

Prepared Date: April 6, 2021  
 Project Number: TRAN-160258  
 # Business Days Production: 5  
 # Business Days to Deliver: 3  
 Expiration Date: June 5, 2021  
 Recipient: Anna Heil  
 6 LIBERTY LN WEST HAMPTON, NH 03842  
 DLV HR: 8AM-4:30PM  
 GO TO FRONTDESK B/4 DLV TO DOCK

**Unitil Binders** - 20 - Unitil Binders - Cover: One Sided; Black; Without Bleed; 80# Uncoated Cover; Binder Assembly Spine: One Sided; Black; Without Bleed; 80# Uncoated Cover Body (2096pgs): Two Sided Head To Head; Black; Without Bleed; 28# Premium White; 3 Hole Drilling Left 20 Additional BW Pages: One Sided; Black; Without Bleed; 28# Premium White; 3 Hole Drilling Left, Hand Insert Sheet Tabs (45 Tabs): One Sided; Black; Without Bleed; 5 Bank Tab Standard; 3 Hole Drilling Left, 4" D Ring Binders (Item #: 082663)

Specification	
Binder Type	Clear Overlay 3-Ring Straight D
Binder Size	4 inch
Pocket Type	N/A
Business Card Pocket	N/A
Clear Overlay	Front & Spine
Other Construction Details	500 Double Sided Black & White Pages, 3 Hole Punched.
Binder Cover and Spine - Ink Side 1	Black
Bleed	Neither
Silk Screening	No
Sheet Size	11 x 8.5 x 11 x 8.5
Content - Ink Side 1	Black
Content - Ink Side 2	Black
Content - Bleeds	Neither
# of Pages	500 Double Sided
Insert Contents Into Binder	Yes
Content - Stock	70 Bond White
Folds	No
Content - Other Construction Details	2096 Double Sided Black & White Pages, 3 Hole Punched.
Tabs - Stock	Standard Tab Stock White
Sheet Size w/Tab Extensions	inch
Tabs - Print Location	Tab
Tabs - Ink Side 1	Black

<b>Tabs - Other Details</b>	45 Custom Printed White Tabs per binder (total of 45 per the Vol.. Sets 1-2) with 10 Additional BW Page inserts per Binder.(Total of 20 per Vol. sets 1-2)
<b>Packaging Requirements</b>	Other
<b>Artwork Supplied</b>	Yes - PDF
<b>Proof Type</b>	PDF/Electronic

**Pricing Information**

<b>Quantity</b>	<b>20</b>
<b>Unit Price</b>	<b>\$94.779</b>
<b>Total Price</b>	<b>\$1,895.58</b>

<b>Customer Company Name:</b>	
<b>Staples Account/Customer No:</b>	
<b>Customer Printed Name:</b>	
<b>Customer Signature:</b>	<b>Date:</b>
<b>Staples Print AE:</b>	<b>Date:</b>

## Terms and Conditions

Estimated production time starts after receipt of final proof approval. Pricing assumes print ready artwork, set up as quoted, provided at time of order. If the art / specs vary from noted, project will need to be re-quoted and pricing subject to change. One (1) PDF proof included. Additional proof and/or new art may incur additional costs. Price includes ground freight, unless otherwise noted. Please indicate acceptance of this Proposal and the attached terms and conditions by signing where indicated. When you approve, you take responsibility for screening content. Please review the proof carefully to make your project a success. Staples® Print & Marketing Services will not be responsible for errors or omissions not noted on the proof. Due to variations in computer monitors, color in PDF proof files may not appear accurately.

**SCOPE.** These General "Terms" and Conditions govern all copy and print products and/or services ("Products") that you ("Customer") purchase from Staples pursuant to the attached quote/proposal ("Quote").

**PRICING AND INVOICING.** Unless stated otherwise in the Quote: (i) prices are valid for 60 days of date of the Quote; (ii) prices exclude applicable taxes; Changes to the Quote or an order may require price adjustment. Staples reserves the right to produce and invoice up to plus/minus 5 percent of original order quantity.

**COMPLETION DATE.** Anticipated completion times are stated in the Quote. If anticipated completion times cannot be met, Staples will advise Customer of the new, anticipated completion time, and at its option, Customer may accept the new completion date and time or cancel the order.

**CUSTOMER LICENSE AND WARRANTY.** Customer grants to Staples and its independent contractors/agents a non-exclusive, worldwide, royalty-free and fully paid up right and license to use the artwork, forms, trademarks/names, copyrights, service marks, logos, indicia of ownership, or other content contained in/on any print/electronic materials provided by Customer to Staples in connection with the Quote ("Customer Material"). Customer warrants that (a) it owns or has the right and license to use, adapt and reproduce Customer Material and (b) Customer Material shall not violate the rights of any third parties or applicable law. Customer shall defend, hold harmless and indemnify Staples, its officers, directors, employees, and agents from and against all third-party claims, damages, or causes of action arising out of or related to the Customer Material.

**LIMITED WARRANTY AND LIMITATION OF LIABILITY.** If, due to Staples' error, a Product is not produced per the agreed-upon specifications, Customer must notify its account manager within 10 days of pick-up/delivery. As Customer's sole and exclusive remedy for all claims arising hereunder, Staples will reproduce the Product to the Customer's reasonable satisfaction, or, at Staples' option, a payment to the Customer not to exceed the greater of (a) \$500 or (b) the total fees charged for the Products. All claims for unpermitted shortages or non-delivery must be made within 10 days from receipt. Claims for damages in transit must be made with the individual carrier upon delivery and are subject to inspection of all shipping materials. **THESE WARRANTIES ARE EXCLUSIVE AND IN LIEU OF ALL OTHERS. STAPLES DISCLAIMS ANY AND ALL EXPRESS OR IMPLIED WARRANTIES, INCLUDING WARRANTIES OF FITNESS FOR A PARTICULAR PURPOSE, MERCHANTABILITY AND NON-INFRINGEMENT. STAPLES SHALL NOT BE LIABLE TO CUSTOMER EXCEPT AS PROVIDED HEREIN.**

**CONFIDENTIALITY.** The parties agree not to disclose any confidential information furnished by the other party, except as required by law. Staples' Privacy Policy is available at [www.staples.com](http://www.staples.com) as amended from time to time.

**From:** [Smalley, Vanessa](#)  
**To:** [Heil, Anna](#)  
**Subject:** [EXTERNAL] RE: [EXTERNAL] RE: [EXTERNAL] RE: [EXT]:Quote Needed  
**Date:** Tuesday, April 6, 2021 2:05:17 PM  
**Attachments:** [image015.png](#)  
[image016.png](#)  
[image017.png](#)  
[image018.png](#)  
[image019.png](#)  
[image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[We sent you safe versions of your files.msg](#)  
[SA-RUSH Unitil Binders - TRAN-160258.doc.pdf](#)

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Mimecast Attachment Protection has deemed this file to be safe, but always exercise caution when opening files.

Anna,

Here is the revised quote for the correct page count. Total price \$1,895.58.  
Staples will take on the estimated carrier fee of \$200.

Please let me know if there is any questions/ concerns.  
I am following up with the production center to see where we are with the order.

Thank you.  
Stay Safe.

**Vanessa Smalley**  
Account Executive, Print & Marketing Services  
200 Fallon Rd., Stoneham MA 02180  
518.536.0306  
[Vanessa.smalley@staples.com](mailto:Vanessa.smalley@staples.com)



[StaplesAdvantage.com](http://StaplesAdvantage.com)



This message (including any attachments) may contain confidential information intended for a specific individual and

**INVOICE**

**Steven E. Patnaude, LCR**

12 Keneval Avenue  
Boscawen, New Hampshire 03303  
Phone (603)796-2596 Email: spatnaude@tds.net

Bill to: Gary Epler, Esq.  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842-1720

**INVOICE NO.: 2021-018**

**DATE:** 06-03-21  
**TERMS:** Net 30 days  
**DUE DATE:** 07-03-21

**SHIP DATE: 05-07-21 SHIPPED VIA: E-mail ONLY**  
**(E-mailed on 05-07-21)**

DOCKET NO.: **DE 21-030 UNITIL ENERGY SYSTEMS, INC.:**  
**Request for Change in Rates.**  
*(Prehearing conference)*

**SERVICES PROVIDED:**

**Original & 2 copies** of a **60-page transcript** of the prehearing conference held on **April 22, 2021**, including appearance fee and condensed version for NHPUC file >

*(Original emailed to PUC/copy to OCA delivered on 05-07-21)*

OK TO PAY  
D. Main 9-24-2021  
\$500.00  
10-20-00-00-182-03-07

SUBTOTAL =  
SHIPPING =  
**TOTAL DUE =**

AMOUNT
\$ 500.00
_____
\$ 500.00
\$
<b>\$ 500.00</b>

**Please remove bottom portion and return with payment**

**(Make check payable to: Steven E. Patnaude, LCR)**  
Invoice No. 2021-018      Company billed: UES      **Amount: \$ 500.00**

**INVOICE**

**Steven E. Patnaude, LCR**

12 Keneval Avenue  
Boscawen, New Hampshire 03303  
Phone (603)796-2596 Email: spatnaude@tds.net

Bill to: Gary Epler, Esq.  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842-1720

**INVOICE NO.: 2021-023**

**DATE:** 06-04-21  
**TERMS:** Net 30 days  
**DUE DATE:** 07-04-21

**SHIP DATE: 05-28-21 SHIPPED VIA: E-mail ONLY**  
**(E-mailed on 05-28-21)**

DOCKET NO.: **DE 21-030 UNITIL ENERGY SYSTEMS, INC.:**  
**Request for Change in Rates.**  
*(Hearing regarding Temporary Rates)*

**SERVICES PROVIDED:**

**Original & 2 copies** of a **32-page transcript** of the Hearing on Temporary Rates held on **May 14, 2021**, including appearance fee and condensed version for NHPUC file >

*(Original emailed to PUC/copy to OCA delivered on 05-28-21)*

OK TO PAY  
D. Main 9-24-2021  
\$332.00  
10-20-00-00-182-03-07

SUBTOTAL =  
SHIPPING =  
**TOTAL DUE =**

AMOUNT
\$ 332.00
_____
\$ 332.00
\$
<b>\$ 332.00</b>

**Please remove bottom portion and return with payment**

**(Make check payable to: Steven E. Patnaude, LCR)**  
Invoice No. 2021-023      Company billed: UES      **Amount: \$ 332.00**

**INVOICE**

**Steven E. Patnaude, LCR**

12 Keneval Avenue  
Boscawen, New Hampshire 03303  
Phone (603)796-2596 Email: spatnaude@tds.net

Bill to: Patrick H. Taylor, Esq.  
Unitil Energy Systems  
6 Liberty Lane West  
Hampton, NH 03842-1720

**INVOICE NO.: 2022-008**

**DATE:** 04-11-22  
**TERMS:** Net 30 days  
**DUE DATE:** 05-11-2022

**NOTE: This is the invoice for the Afternoon Session ONLY Transcript of the hearing held on 03-03-22. Susan J. Robidas will be sending along the Morning Session ONLY invoice separately.**

**SHIP DATE: 03-17-22 SHIPPED VIA: E-mail ONLY  
(E-mailed on 03-17-22)**

**DOCKET NO.: DE 21-030 UNITIL ENERGY SYSTEMS, INC.:**  
**Request for Change in Rates.**  
*(Hearing regarding Permanent Rates)*

**SERVICES PROVIDED:**

**Original & 2 copies** of an **81-page transcript** of the Afternoon Session ONLY of the hearing held on **March 3, 2022**, also consisting of an **EXPEDITED** fee for *Draft version* of the transcript, including one-half appearance fee & one-half condensed version for NHPUC file >  
*(Expedited Draft version delivered via email on 03-09-22)*  
*(Original emailed to PUC/copy to OCA delivered on 03-17-22)*

	AMOUNT
	\$ 722.75
	_____
SUBTOTAL =	\$ 722.75
SHIPPING =	\$
<b>TOTAL DUE =</b>	<b>\$ 722.75</b>

**Please remove bottom portion and return with payment**

**(Make check payable to: Steven E. Patnaude, LCR)**

Invoice No. 2022-008      Company billed: UES      **Amount: \$ 722.75**

STATE OF NEW HAMPSHIRE

INTERIM COMMISSIONER  
Jared Chicoine

DEPUTY COMMISSIONER  
Christopher J Ellms, Jr.



DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

August 24, 2021

Gary Epler                      Email: [epler@unitil.com](mailto:epler@unitil.com)  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

**INV #12439**

Dear Gary,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of July 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6007.

Very truly yours,

A handwritten signature in cursive script that reads "Emily Larson".

Emily Larson  
Business Office

Enclosures:    Invoice #12439  
                    Copy of Blue Ridge Consulting Invoice# NHUnitil210625-01



**STATE OF NEW HAMPSHIRE**

**21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-2431**

**Invoice No. 12439**

**Date: August 24, 2021**

GARY EPLER

**UNITIL CORPORATION**

325 WEST ROAD

PORTSMOUTH, NH 03801

OK TO PAY

D. Main 8-24-2021

\$3,318.75

10-20-00-00-182-03-07

**Return Payment To:**

**DEPARTMENT OF ENERGY**

**ATTN: BUSINESS OFFICE**

---

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of July 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$3,318.75</b>
-----------------------------

**010-081-52160000-404989 / **PO#1080414 – BLUE RIDGE****

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000113



August 5, 2021

Business Office  
New Hampshire Department of Energy  
21 South Fruit Street, Suite 10  
Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
Federal Tax Identification Number: 27-0019089  
Invoice # NHUnitil210625-01 – July 2021      Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	11.25	\$225.00	\$2,531.25
Daniel Salter	Senior Consultant	-	\$195.00	\$0.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	4.50	\$175.00	\$787.50
Tracy Klaes	Consultant and Document Manager	-	\$175.00	\$0.00
<b>Total</b>		<b>15.75</b>		<b>\$3,318.75</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$3,318.75</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
114 Knightsridge Rd.  
Travelers Rest, SC 29690

Very truly yours,

  
Donna H. Mullinax  
President

C: Jayson Laflamme – PUC DOE  
File

STATE OF NEW HAMPSHIRE

COMMISSIONER  
Vacant

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

September 7, 2021

Gary Epler                      Email: [epler@unitil.com](mailto:epler@unitil.com)  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

**INV #12449**

Dear Gary,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of August 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

A handwritten signature in cursive script that reads "Susan J Lefebvre".

Susan J Lefebvre  
Business Office

Enclosures:      Invoice #12449  
                         Copy of Blue Ridge Consulting Invoice# NHUnitil210625-02

**STATE OF NEW HAMPSHIRE**

21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-2431

**Invoice No. 12449**

**Date: September 7, 2021**

GARY EPLER

UNITIL CORPORATION

325 WEST ROAD

PORTSMOUTH, NH 03801

OK TO PAY

D. Main 9-7-2021

\$9,620.00

10-20-00-00-182-03-07

**Return Payment To:**  
**DEPARTMENT OF ENERGY**  
**ATTN: BUSINESS OFFICE**

---

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of August 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

**Total Due \$9,620.00**

010-081-52160000-404989 / **PO#1080414 – BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000116





September 3, 2021

Business Office  
 New Hampshire Department of Energy  
 21 South Fruit Street, Suite 10  
 Concord, NH 03301-2429

RECEIVED

SEP 03 2021

NH DEPARTMENT  
 OF ENERGY

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unutil Rate Case Docket DE-21-030  
 Federal Tax Identification Number: 27-0019089  
 Invoice # NHUnutil210625-02 – August 2021 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		Total
		Invoiced	Rate	
Donna H. Mullinax, CPA	PM, Lead Consultant	41.50	\$225.00	\$9,337.50
Daniel Salter	Senior Consultant	1.00	\$195.00	\$195.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	0.50	\$175.00	\$87.50
<b>Total</b>		<b>43.00</b>		<b>\$9,620.00</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$9,620.00</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
 114 Knightsridge Rd.  
 Travelers Rest, SC 29690

Very truly yours,

*Donna Mullinax*  
 Donna H. Mullinax  
 President

C: Richard T. Chagnon – PUC DOE  
 File

BUS. OFF.	DATE	INV#
VENDOR	REMIT	AMT
PO#	LINE#	
	LINE#	
A/U	ACCT	
A/U	ACCT	
A/U	ACCT	
DESC		
TOTAL	DUE DATE	

STATE OF NEW HAMPSHIRE

INTERIM COMMISSIONER  
Jared Chicoine

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



**DEPARTMENT OF ENERGY**  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

October 6, 2021

Gary Epler  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of September 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

A handwritten signature in cursive script that reads "Susan J. Lefebvre".

Susan Lefebvre  
Business Office

Enclosures: Invoice #12457  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-03

000118

**STATE OF NEW HAMPSHIRE**

**21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-3670**

**Invoice No. 12457**

**Date: October 6, 2021**

GARY EPLER

**UNITIL CORPORATION**

325 WEST ROAD

PORTSMOUTH, NH 03801

**OK TO PAY**

**D. Main 10-13-2021**

**\$3,750.00**

**10-20-00-00-182-03-07**

**Return Payment To:**

**DEPARTMENT OF ENERGY**

**ATTN: BUSINESS OFFICE**

---

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of September 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

**Total Due \$3,750.00**

**010-052-13820000-404989 / PO# – BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**



October 5, 2021

Business Office  
 New Hampshire Department of Energy  
 21 South Fruit Street, Suite 10  
 Concord, NH 03301-2429

RECEIVED

OCT 05 2021

NH DEPARTMENT  
 OF ENERGY

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unutil Rate Case Docket DE-21-030  
 Federal Tax Identification Number: 27-0019089  
 Invoice # NHUnitil210625-03 – September 2021

Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	15.50	\$225.00	\$3,487.50
Daniel Salter	Senior Consultant	-	\$195.00	\$0.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	1.50	\$175.00	\$262.50
<b>Total</b>		<b>17.00</b>		<b>\$3,750.00</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$3,750.00</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
 114 Knightsridge Rd.  
 Travelers Rest, SC 29690

Very truly yours,

*Donna Mullinax*  
 Donna H. Mullinax  
 President

C: Richard T. Chagnon – PUC DOE  
 File

BUS. OFF.	DATE	INV#
VENDOR	REMIT	AMT
PO#	LINE#	
	LINE#	
A/U	ACCT	
A/U	ACCT	
A/U	ACCT	
DESC		
TOTAL	DUE DATE	



STATE OF NEW HAMPSHIRE



INTERIM COMMISSIONER  
Jared Chicoine

DEPUTY COMMISSIONER  
Christopher J Ellms, Jr.

DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

November 12, 2021

Gary Epler  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of October 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

A handwritten signature in black ink, appearing to read "Susan J Lefebvre".

Susan J Lefebvre  
Business Office

Enclosures: Invoice #12476  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-04

000121

**STATE OF NEW HAMPSHIRE**

21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-3670

**Invoice No. 12476**

**Date: November 12, 2021**

GARY EPLER

UNITIL CORPORATION

325 WEST ROAD

PORTSMOUTH, NH 03801

**OK TO PAY**

**D. Main 11-15-2021**

**\$13,421.25**

**10-20-00-00-182-03-07**

**Return Payment To:**

**DEPARTMENT OF ENERGY**

**ATTN: BUSINESS OFFICE**

---

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of October 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

**Total Due \$13,421.25**

010-052-13820000-404989 / **PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000122



November 3, 2021

Business Office  
 New Hampshire Department of Energy  
 21 South Fruit Street, Suite 10  
 Concord, NH 03301-2429

RECEIVED

NOV 04 2021

NH DEPARTMENT  
 OF ENERGY

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
 Federal Tax Identification Number: 27-0019089  
 Invoice # NHUnitil210625-04 – October 2021 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	50.25	\$225.00	\$11,306.25
Daniel Salter	Senior Consultant	9.50	\$195.00	\$1,852.50
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	1.50	\$175.00	\$262.50
<b>Total</b>		<b>61.25</b>		<b>\$13,421.25</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$13,421.25</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
 114 Knightsridge Rd.  
 Travelers Rest, SC 29690

Very truly yours,

*Donna Mullinax*

Donna H. Mullinax  
 President

C: Richard T. Chagnon – PUC DOE  
 File

BUS. OFF.	DATE	INV#
VENDOR	REMIT	AMT
PO#	LINE#	
	LINE#	
A/U	ACCT	
A/U	ACCT	
A/U	ACCT	
DESC		
TOTAL	DUE DATE	

STATE OF NEW HAMPSHIRE



INTERIM COMMISSIONER  
Jared Chicoine

DEPUTY COMMISSIONER  
Christopher J Ellms, Jr.

DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

December 7, 2021

Gary Epler  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of November 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

A handwritten signature in black ink, appearing to read "Susan J. Lefebvre".

Susan J Lefebvre  
Business Office

Enclosures: Invoice #12483  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-05

**STATE OF NEW HAMPSHIRE**  
**21 S. Fruit St, Ste 10**  
**Concord, NH 03301-2429**  
**Tel. 603-271-3670**

**Invoice No. 12483**

**Date: December 7, 2021**

GARY EPLER  
UNITIL CORPORATION  
325 WEST ROAD  
PORTSMOUTH, NH 03801

**OK TO PAY**  
**D. Main 12-08-2021**  
**\$12,317.50**  
**10-20-00-00-182-03-07**

**Return Payment To:**  
**DEPARTMENT OF ENERGY**  
**ATTN: BUSINESS OFFICE**

---

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of November 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$12,317.50</b>
------------------------------

**010-052-13820000-404989 / PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000125





December 2, 2021

Business Office  
 New Hampshire Department of Energy  
 21 South Fruit Street, Suite 10  
 Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
 Federal Tax Identification Number: 27-0019089  
 Invoice # NHUnitil210625-05 – November 2021 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	46.25	\$225.00	\$10,406.25
Daniel Salter	Senior Consultant	1.50	\$195.00	\$292.50
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	9.25	\$175.00	\$1,618.75
<b>Total</b>		<b>57.00</b>		<b>\$12,317.50</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$12,317.50</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
 114 Knightsridge Rd.  
 Travelers Rest, SC 29690

Very truly yours,

*Donna Mullinax*  
 Donna H. Mullinax  
 President

C: Richard T. Chagnon – PUC DOE  
 File

BUS. OFF. SJL DATE \_\_\_\_\_ INV# \_\_\_\_\_  
 VENDOR \_\_\_\_\_ REMIT B001  
 PO# \_\_\_\_\_ LINE# \_\_\_\_\_ AMT \$ \_\_\_\_\_  
 \_\_\_\_\_ LINE# \_\_\_\_\_ AMT \$ \_\_\_\_\_  
 \_\_\_\_\_ LINE# \_\_\_\_\_ AMT \$ \_\_\_\_\_  
 A/U \_\_\_\_\_ ACCT \_\_\_\_\_ AMT \$ \_\_\_\_\_  
 DESC \_\_\_\_\_  
 TOTAL \$ \_\_\_\_\_ DUE DATE \_\_\_\_\_

STATE OF NEW HAMPSHIRE

COMMISSIONER  
Jared S. Chicoine

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



**DEPARTMENT OF ENERGY**  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

Gary Epler  
Dan Main  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary and Dan,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of December 2021, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

Susan J Lefebvre  
Business Office

Enclosures: Invoice #12504  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-06

**STATE OF NEW HAMPSHIRE**

**21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-3670**

Invoice No. 12504

Date: January 7, 2022

GARY EPLER and DAN MAIN

**UNITIL CORPORATION**

325 WEST ROAD

PORTSMOUTH, NH 03801

**OK TO PAY**

**D. Main 1-7-2022**

**\$3,496.25**

**10-20-00-00-182-03-07**

**Return Payment To:  
DEPARTMENT OF ENERGY  
ATTN: BUSINESS OFFICE**

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We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of December 2021, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$3,496.25</b>
-----------------------------

010-052-13820000-404989 / **PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**





January 4, 2022

Business Office  
New Hampshire Department of Energy  
21 South Fruit Street, Suite 10  
Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
Federal Tax Identification Number: 27-0019089  
Invoice # NHUnitil210625-06 – December 2021 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	12.25	\$225.00	\$2,756.25
Daniel Salter	Senior Consultant	2.00	\$195.00	\$390.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	2.00	\$175.00	\$350.00
<b>Total</b>		<b>16.25</b>		<b>\$3,496.25</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$3,496.25</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
114 Knightsridge Rd.  
Travelers Rest, SC 29690

Very truly yours,

*Donna Mullinax*  
Donna H. Mullinax  
President

C: Richard T. Chagnon – PUC DOE  
File

STATE OF NEW HAMPSHIRE

COMMISSIONER  
Jared S. Chicoine

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

February 4, 2022

Gary Epler  
Dan Main  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary and Dan,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of January 2022, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Very truly yours,

A handwritten signature in black ink, appearing to read "Susan J. Lefebvre".

Susan J Lefebvre  
Business Office

Enclosures: Invoice #12518  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-07

**STATE OF NEW HAMPSHIRE**  
**21 S. Fruit St, Ste 10**  
**Concord, NH 03301-2429**  
**Tel. 603-271-3670**

Invoice No. 12518

Date: February 4, 2022

GARY EPLER and DAN MAIN

UNITIL CORPORATION

325 WEST ROAD

PORTSMOUTH, NH 03801

OK TO PAY

D. Main 2-4-2022

\$7,537.50

10-20-00-00-182-03-07

**Return Payment To:**  
**DEPARTMENT OF ENERGY**  
**ATTN: BUSINESS OFFICE**

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We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of January 2022, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$7,537.50</b>
-----------------------------

**010-052-13820000-404989 / PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000131



February 2, 2022

Business Office  
New Hampshire Department of Energy  
21 South Fruit Street, Suite 10  
Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
Federal Tax Identification Number: 27-0019089  
Invoice # NHUnitil210625-07 – January 2022 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	33.50	\$225.00	\$7,537.50
Daniel Salter	Senior Consultant	-	\$195.00	\$0.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	-	\$175.00	\$0.00
<b>Total</b>		<b>33.50</b>		<b>\$7,537.50</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$7,537.50</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
114 Knightsridge Rd.  
Travelers Rest, SC 29690

Very truly yours,

Donna H. Mullinax  
President

C: Elizabeth Nixon & Tom Frantz – PUC DOE  
File

STATE OF NEW HAMPSHIRE

COMMISSIONER  
Jared S. Chicoine

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

March 7, 2022

Gary Epler  
Dan Main  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Gary and Dan,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of February 2022, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6007.

Very truly yours,

A handwritten signature in blue ink that reads "Sharon Kask".

Sharon Kask  
Business Office

Enclosures: Invoice #12529  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-08

**STATE OF NEW HAMPSHIRE**

21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-3670

**Invoice No. 12529**

Date: March 7, 2022

GARY EPLER and DAN MAIN

UNITIL CORPORATION

325 WEST ROAD

PORTSMOUTH, NH 03801

**OK TO PAY**

**D. Main 3-7-2022**

**\$1,968.75**

**10-20-00-00-182-03-07**

**Return Payment To:**

**DEPARTMENT OF ENERGY**

**ATTN: BUSINESS OFFICE**

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We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of February 2022, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$1,968.75</b>
-----------------------------

010-052-13820000-404989 / **PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000134





March 2, 2022

Business Office  
New Hampshire Department of Energy  
21 South Fruit Street, Suite 10  
Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
Federal Tax Identification Number: 27-0019089  
Invoice # NHUnitil210625-08 – February 2022 Due on Receipt:


Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	8.75	\$225.00	\$1,968.75
Daniel Salter	Senior Consultant	-	\$195.00	\$0.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	-	\$175.00	\$0.00
<b>Total</b>		<u>8.75</u>		<u>\$1,968.75</u>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<u>\$1,968.75</u>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
114 Knightsridge Rd.  
Travelers Rest, SC 29690

Very truly yours,

  
Donna H. Mullinax  
President

C: Elizabeth Nixon & Tom Frantz – PUC DOE  
File

STATE OF NEW HAMPSHIRE

COMMISSIONER  
Jared S. Chicoine

DEPUTY COMMISSIONER  
Christopher J. Ellms, Jr.



DEPARTMENT OF ENERGY  
21 S. Fruit St., Suite 10  
Concord, N.H. 03301-2429

TDD Access: Relay NH  
1-800-735-2964

Tel. (603) 271-3670

FAX No. 271-1526

Website:  
[www.energy.nh.gov](http://www.energy.nh.gov)

April 6, 2022

Patrick Taylor  
Dan Main  
Unitil Corporation  
325 West Road  
Portsmouth, NH 03801

Dear Patrick and Dan,

We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of March 2022, re Unitil Energy Systems Inc. electric operations of Unitil Docket DE 21-030.

It would be much appreciated if payment could be returned to the Department within 15 days.

If you have any questions, please do not hesitate to contact me at 603-271-6078.

Sincerely,

A handwritten signature in blue ink that reads "Sharon Kask".

Sharon Kask  
Business Office

Enclosures: Invoice #12543  
Copy of Blue Ridge Consulting Invoice# NHUnitil210625-09

000136



**STATE OF NEW HAMPSHIRE**

21 S. Fruit St, Ste 10  
Concord, NH 03301-2429  
Tel. 603-271-3670

**Invoice No. 12543**

**Date: April 6, 2022**

PATRICK TAYLOR and DAN MAIN

UNITIL CORPORATION

325 WEST ROAD

PORTSMOUTH, NH 03801

OK TO PAY  
D. Main 4-6-2022  
\$2,475.00  
10-20-00-00-182-03-07

**Return Payment To:**  
**DEPARTMENT OF ENERGY**  
**ATTN: BUSINESS OFFICE**

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We have enclosed an invoice for expenses incurred by Blue Ridge Consulting Services, Inc., a firm contracted by the Department. This is for work performed in the month of March 2022, re Unitil Energy Systems, Inc. electric operations of Unitil Docket DE 21-030.

<b>Total Due \$2,475.00</b>
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010-052-13820000-404989 / **PO# 1082754- BLUE RIDGE**

**PLEASE ENCLOSE DUPLICATE WITH PAYMENT WITHIN 15 DAYS**

000137



April 4, 2022

Business Office  
New Hampshire Department of Energy  
21 South Fruit Street, Suite 10  
Concord, NH 03301-2429

(submitted electronically - [ENGY-BusinessOfficeGroup@energy.nh.gov](mailto:ENGY-BusinessOfficeGroup@energy.nh.gov))

SUBJECT: NHPUC Unitil Rate Case Docket DE-21-030  
Federal Tax Identification Number: 27-0019089  
Invoice # NHUnitil210625-09 – March 2022 Due on Receipt:

Thank you for giving us the opportunity to assist you. The following is a summary of the amounts due for the prior months. Time and expense reports are attached that include the hours incurred by task. Should you need any additional information, please let me know.

Name	Title	Hours		
		Invoiced	Rate	Total
Donna H. Mullinax, CPA	PM, Lead Consultant	11.00	\$225.00	\$2,475.00
Daniel Salter	Senior Consultant	-	\$195.00	\$0.00
Joseph Freedman	Senior Consultant	-	\$195.00	\$0.00
Wen Hudson	Consultant	-	\$175.00	\$0.00
Tracy Klaes	Consultant and Document Manager	-	\$175.00	\$0.00
<b>Total</b>		<b>11.00</b>		<b>\$2,475.00</b>
Expenses				\$0.00
<b>Total Due This Invoice</b>				<b>\$2,475.00</b>

Please send your payment to the following address:

Blue Ridge Consulting Services, Inc.  
114 Knightsridge Rd.  
Travelers Rest, SC 29690

Very truly yours,

Donna H. Mullinax  
President

C: Elizabeth Nixon & Tom Frantz – PUC DOE  
File

**Summary of Amounts Invoiced To Date**

<b>Date</b>	<b>Invoice #</b>	<b>Professional Services</b>	<b>Expenses</b>	<b>Total Invoiced</b>	<b>Status</b>
8/5/21	NHUnitil210625-01	\$3,318.75	\$0.00	\$3,318.75	<i>Received 9/14/21</i>
9/3/21	NHUnitil210625-02	\$9,620.00	\$0.00	\$9,620.00	<i>Received 11/2/21</i>
10/5/21	NHUnitil210625-03	\$3,750.00	\$0.00	\$3,750.00	<i>Received 12/13/21</i>
11/3/21	NHUnitil210625-04	\$13,421.25	\$0.00	\$13,421.25	<i>Received 12/2/21</i>
12/2/21	NHUnitil210625-05	\$12,317.50	\$0.00	\$12,317.50	<i>Received 12/16/21</i>
1/4/22	NHUnitil210625-06	\$3,496.25	\$0.00	\$3,496.25	<i>Received 1/26/22</i>
2/2/22	NHUnitil210625-07	\$7,537.50	\$0.00	\$7,537.50	<i>Received 2/17/22</i>
3/2/22	NHUnitil210625-08	\$1,968.75	\$0.00	\$1,968.75	<i>Received 3/15/22</i>
4/4/22	NHUnitil210625-09	\$2,475.00	\$0.00	\$2,475.00	
<b>Totals</b>		<b>\$57,905.00</b>	<b>\$0.00</b>	<b>\$57,905.00</b>	

Not to Exceed

Available Balance

\$74,715.00

\$16,810.00